

# Equities rally; Lead up £11¼

● Gold fell \$1½ to \$221½ in London and in New York the Comex October settlement price was \$224.10 against \$222.50.

SEC .....	337	+	7
GUS A .....	328	+	6
WKN .....	275	+	7
ewden-Stuart .....	68	+	4
adbrooke .....	193	+	5
ake & Elliot .....	56	+	7

**OUTPUT PRICES** charged by industry at the factory gate are continuing to rise at a moderate pace. This reinforces hopes that the 12-month rate of retail price inflation will remain comfortable in single figures at least until next spring.

The wholesale price indices published yesterday by the Department of Industry show that output prices and the cost of raw materials and labour have risen by about 1 per cent during September.

The slight rise in costs followed declines in the previous two months and was mainly the result of higher prices for imported commodities. Industry's raw materials costs last month were still fractionally lower than a year earlier.

The indices confirm that the strengthening has offset some of the impact of the higher pay rises of the last 12 months and, more recently, of the pick-up of world commodity prices. These trends have also been reflected in the level of the

**WHOLESALE PRICES**  
(1975=100)

	Raw Materials	Output (home sales)
1978 Jan.	139.4	146.3
Feb.	139.1	149.2
March	142.0	150.0
April	145.1	150.9
May	146.8	151.9
June	147.0	152.7
July	145.5	153.5
Aug.*	144.2	154.8
Sept.*	145.0	155.5

\* Provisional  
Source: Department of Industry

Price Commission's index of notified price rises and in the latest CBI trends inquiry confirm that the average prices at which domestic orders have been booked still point to relatively modest price increases during the next four months.

In addition, the good harvest should also lead to hold-down prices in the shops as should the

strong competition among food retailers.

All this supports the recent projection by Mr. Denis Healey, the Chancellor, that the 12-month rate of retail price inflation will remain at about its present level of 8 per cent for the next six months.

What happens after that will depend on sterling and on the level of pay increases in the current round. Rises in earnings well over the 5 per cent would be required to bring an early return to double-figure price inflation.

The recent favourable trend is most clearly shown by the output price index for manufactured products. This rose by 0.45 per cent to 155.5 (1975=100).

Over the past six months the index has risen by 3.7 per cent, compared with an increase of 2.9 per cent in the previous half-year.

This has been slightly surprising in view of the acceleration

**Continued on Back Page**

**THE** General Electric Company has offered to buy Plessey's semiconductor operations following an approach from Plessey.

The move is expected to be given Government support as a way of bringing about the long-desired rationalisation of the industry.

Although neither company would comment, it is believed that Plessey's offer to GEC is now being awaited.

Plessey's semi-conductor operations are based on plants in Swindon, Plymouth, Tonbridge in Northamptonshire and Irvine, California. Its sales of about £14m a year make it the largest of the three UK-owned semi-conductor operations.

The move may make Plessey a more attractive target for particular customers. In common with most other semiconductor manufacturers in Europe, Plessey has been unable to make profits from integrated circuits in recent years.

The two other UK semiconductor makers are Ferranti, in which the National Enterprise Board holds a 50 per cent interest, and GEC, which has a small operation mainly oriented towards research and development.

The NEB has announced plans to spend £50m setting up a subsidiary called Ionos to make semiconductor devices for the world market. Meanwhile GEC has signed a joint venture agreement with Fairchild of California to set up a similar plant in the UK to make high-volume standard components.

The sale of Plessey's operation would therefore concentrate control of UK capacity into two financially strong groups, the NEB and GEC, with two would-be high-volume capacity in their new factories alongside the existing plant for tailor-made circuits in relatively small volume, although Ferranti and Ionos are at present under separate management.

Fairchild intends to use the new UK factory to mass-produce computer memories and micro-processors for the world market using metal oxide semi-conductor technology.

**Continued on Back Page**

**GEC sells French company.**  
Page 25

over but there was a company commitment to the principle of a shorter working week on which talks could be held.

national bonds. This list will provide average closing price quotations for the 200 most recently issued international bonds. Daily prices for an invisible market. Page 21

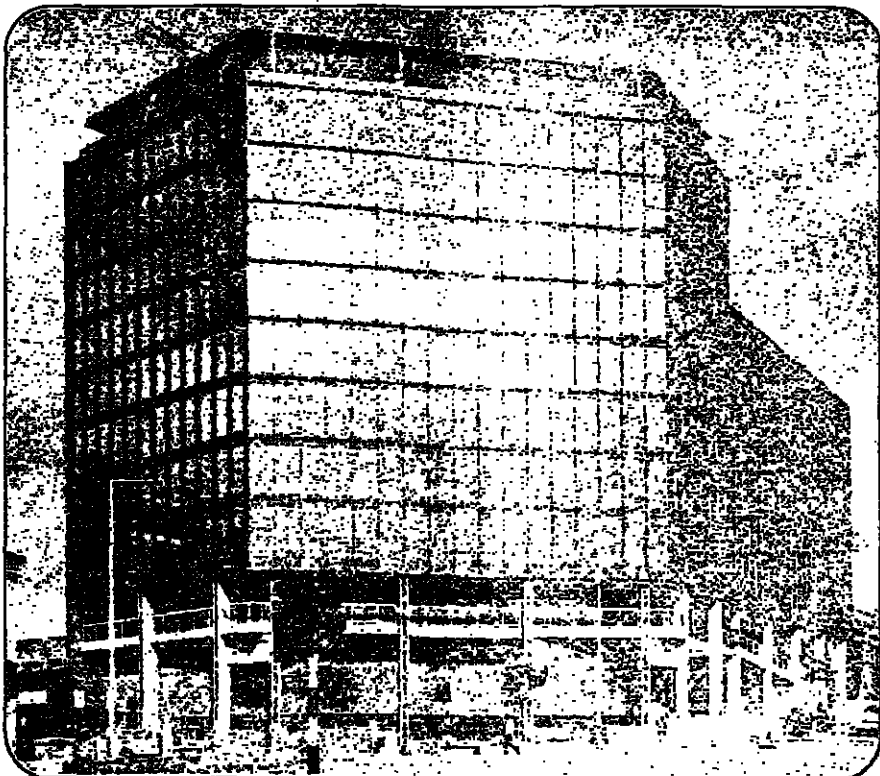
From today the Financial Times will publish its own daily list of prices of international bonds. This list will provide average closing quotations for the 200 most recently issued international bonds. It will be updated once a week to include new issues, and will show yields, price changes and other significant data. The first list appears today on page 26. Daily prices for an invisible market, Page 21.

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## EUROPEAN NEWS

## WEST GERMANY'S Christian Democrats have grounds for deep soul-searching following yesterday's state Parliamentary elections in Hesse. The electorate not only demonstrated their faith in Chancellor Helmut Schmidt's Social Democratic-liberal coalition, but also gave fair warning that the "politics of moderation" are still a sure vote-catcher.

## HESSE STATE ELECTIONS

## CDU missed its chance

BY GUY HAWTIN

environmental policy has come under heavy fire. Despite this, the CDU failed to pick up the 3 per cent needed to give it an absolute majority—indeed, it saw its share of the vote fall to 36 per cent.

The Christian Democrats were unlucky, however, in the fact that the fate of the federal Government hung on the outcome of the state election. Had the voters installed a CDU Government in the state Parliament, housed in the former palace of the Dukes of Nassau in Wiesbaden, they would also have given the party a two-thirds majority in the Bundesrat, the federal Upper House. Such a majority would have enabled the CDU to block all of the federal Government's legislation, rendering the conduct of government impossible.

While Dr. Dregger, towards the end of the campaign, emphasised that he had no intention of allowing this to happen, there is little doubt that Chancellor Schmidt would have had to go to the polls. The Christian Democrats and Liberals fully exploited this situation. The state hustings were turned into a vote of confidence in the federal Government, and all three parties turned out their top brass to support the local candidates. Rarely was a state electorate so intensively wooed. However, votes from the SPD-FDP, whose

added bonus came in the form of the so-called "green" (ecological) parties running on the environmentalist ticket. These were expected to pick up votes from the SPD-FDP, whose



Dr. Alfred Dregger

must fall on the CDU itself and its leader, Dr. Dregger. The CDU fought an unashamedly right-wing campaign, clearly inspired by Dr. Dregger.

Dr. Dregger, who sees eye-to-eye on most issues with Herr Franz-Josef Strauss, leader of the CDU's Bavarian sister party, is an articulate exponent of policies of the CDU's Right. However, to many observers it seemed that he overlooked the fact that he was trying to win votes from a traditionally left-of-centre electorate. A local worker for the Social Demo-

crats said just before the poll: "Dregger has played this campaign all wrong. He had the Christian Democratic voters in the bag, whatever he said. All he had to do was win over the disillusioned Social Democrats. Instead, he is frightening them into voting for us or the FDP."

For Dr. Dregger the defeat must put paid to his hopes of leading the CDU to the next federal elections. Had he won Hesse his claim to be the next CDU candidate for Chancellor would have been virtually irresistible. As it is, he has lost an election in a state ripe for a change in government, and his reputation as a vote-winner must be seriously sullied.

The Hesse defeat must serve to strengthen the hand of Herr Helmut Kohl, whose leadership of the CDU has not met with general approbation. Herr Strauss threatened to end the CDU-CSU coalition and form a federation-wide "fourth party" if the CDU failed to take Hesse. However, the Hesse electorate's response to what were virtually Herr Strauss's policies must put the political viability of such a project in doubt.

Voters clearly rejected any tendency towards extremism. The CDU lost 1.9 per cent of the vote. The "green" parties were given what can only be described as a

raspberry, picking up a derisory 2.1 per cent of the total poll—far worse than they had ever expected. The Communist Party (DKP) and the allegedly neo-Nazi National Democratic Party (NDP) managed to scrape together a mere 0.4 per cent each.

In contrast, the Social Democrats advanced by 2 per cent of the vote—to 44.3 per cent—compared with their performance in the 1977 local elections. At the same time, the FDP saw its proportion of the poll go up from 5.4 per cent to 6.6 per cent.

Last night neither Herr Kohl nor a despondent-looking Herr Strauss would comment on the prospects of the formation of a "fourth party," while Herr Helmut Schmidt mused that it raised the spectre of Weimar, where the plethora of parties made the formation of coalitions almost impossible. Dr. Dregger himself pointed out that the FDP, with its small proportion of the total vote, could hardly be considered a real "third party." But significantly he added: "The unity of the [Christian Democratic] Union is worth a lot and should not be lightly thrown away."

The Hesse electorate's support for Chancellor Schmidt's Government, coupled with its rejection of a more Right-wing-oriented CDU platform, poses considerable image problems for the party. Chancellor Schmidt, whose Government can in no way be described as radical, has stolen the middle ground of the political spectrum. Unless there is a substantial swing to the Left in his Government's policies, how can the CDU offer an alternative and still appear moderate?

## Shop-floor drive by French Socialists

By David Curry

PARIS, Oct. 9.

THE French Socialist Party is to launch a campaign to strengthen its organisation on the shop floor. It wants to expand its present 1,200 company-based party cells to 2,000 by the end of next year.

M. Francois Mitterrand, the party leader, was careful to insist that he was not seeking to challenge the Communists directly, who dominate political activity in industry, thanks largely to the support of the CGT union grouping which is Communist-led and almost three times the size of the Socialist-leaning but loosely-knit CFDT.

A strong element within the Socialist Party, led by M. Pierre Mauroy, the mayor of Lille and head of the strongly industrial northern federations, insists that the Socialists must compete with the Communists for the working-class vote.

If they do not, argues M. Mauroy, the Communist Party will expand its base from its present preoccupation with the lower-paid workers in traditional industry and the "poor." This would leave the Socialists vulnerable to the loss of support on the left, without their making a compensatory break-through towards middle-class support in the centre of the political spectrum.

Meanwhile, while the Socialists were deciding "to attack the fortress of capitalism," the Gaullists, the leading party in the Government coalition, have been working out a modus vivendi with M. Raymond Barre, the Prime Minister, whose economic policy is criticised either as too permissive because of its budget deficit and the evidence of wage increases, or too rigorous and insensitive to unemployment.

M. Jacques Chirac, the party leader, made a conciliatory week-end speech, saying that the Government was respecting the "essentials" of Gaullist belief and denying any intention of waging Parliamentary guerrilla warfare.

At the same time, he reverted to his recent theme that the Government was not pursuing the policies expected by the electorate, and that the Gaullists had the right to articulate this popular dissension.

In the event, the Gaullist delegation, led by M. Claude Labbe, the Parliamentary leader, said that they had simply expressed their reservations to M. Barre without attempting to bargain their support for specific concessions. However, they had pressed for "more real participation" in Government-policy formation.

## Sweden liberals in difficulty over new coalition bid

BY WILLIAM DUFFLORCE

STOCKHOLM, Oct. 9.

OPPOSITION from within his own party to co-operation with the Moderates (Conservatives) has complicated efforts by Mr. Olof Palme, the Liberal leader, to form a non-Socialist Swedish Government.

After party leaders had completed another round of visits to the Speaker of Parliament, Mr. Henry Allard, today, it was becoming increasingly evident that Mr. Ullsten would have to try to form a Cabinet based only on his Liberal Party, which commands only 39 of the 348 Members of Parliament.

After the Prime Minister, Mr. Thorbjörn Fälldin, had resigned last week over the nuclear power issue and taken his Centre Party out of the majority non-Socialist coalition, Mr. Ullsten and the moderate party leader, Mr. Gösta Bohman, agreed in a joint statement that a minority non-Socialist Cabinet should be formed. It would be based on the programme drafted by the three non-Socialist parties when they came to power in 1976.

Since then many Liberal MPs and newspapers have come out against co-operation with the Moderates. At the same time the Social Democrat opposition

leader, Mr. Olof Palme, stated that his party would not co-operate with the non-Socialist programme. This would put the Centre Party, which has already broken them over nuclear power, in a difficult position. The pressure on Mr. Ullsten to form an all-Liberal Cabinet has been growing. The Liberal Party's position is now precarious. A Liberal Government would be able to seek support from the Left or to the Right, but such an outcome would complete the dissolution of the non-Socialist bloc.

A new election is a likely outcome since it would centre on the nuclear issue. A prospect of a Liberal Government would mean a change in the Swedish political scene. This evening the Speaker, Allard, had stated on a round of consultations with party leaders. He has previously held next September. Allard had stated on a round of consultations with party leaders. He has previously held next September.

## Austrian Socialists hit by setbacks in local poll

BY PAUL LENDVAI

VIENNA, Oct. 9.

THE RULING Austrian Socialist Party has suffered setbacks at two municipal elections. The party lost three seats at the municipal elections in Vienna yesterday, and failed to gain any additional votes in the province of Styria.

The Austrian Press today claimed the setbacks were a political signal with far-reaching implications.

At the same time, he reverted to his recent theme that the Government was not pursuing the policies expected by the electorate, and that the Gaullists had the right to articulate this popular dissension.

In the event, the Gaullist delegation, led by M. Claude Labbe, the Parliamentary leader, said that they had simply expressed their reservations to M. Barre without attempting to bargain their support for specific concessions. However, they had pressed for "more real participation" in Government-policy formation.

About 40 per cent of Austrian electorate went to polls yesterday. The Socialists in Vienna slipped from 42 per cent of the popular vote to 37.5 per cent, losing three seats, while the opposition People's Party gained five seats and increased its share of the vote from 33.8 per cent.

But the other small opposition group, the Freedom Party, won three seats to the People's Party's two seats, dropping from 7.7 to 6.5 per cent of the vote. The result is important because it shows the change of leadership in the elections. He also referred to the possible role of opposition in the provincial capital, Vienna.

By contrast, in the province of Styria, the Freedom Party's new leader is also Mayor of the provincial capital, Vienna. There will be a referendum on November 5 to decide whether Austria's first nuclear plant should go onstream or not. 6.4 per cent.

## Europe court 'overloaded'

BY MARGARET VAN HATTEM

LUXEMBOURG, Oct. 9.

BRITAIN TODAY called for tighter control over access to the European Court of Justice. Lord Elwyn-Jones, the Lord Chancellor, said the rapid growth of subsidiary Community legislation had increased the court's work to a point where its quality was threatened.

Instead of increasing the number of judges from nine to 12, as proposed by the European Commission, Britain has suggested that the court's work should be reduced. This would be done by allowing only the highest court in each member state to refer cases to the European Court and by restricting its competence to major cases—disputes between states or principles and interpretation of conventions.

Separate specialised EEC courts could be set up to deal with lesser matters such as patents, bankruptcies and trade marks.

Lord Elwyn-Jones contended that his proposals would be rewriting the Treaty of Rome. That it was not a good idea, he said, was the opinion of European Justice Ministers here today. But he said French, Irish and Danish given some support.

Reuter adds: The Minister approved a Community directive on national laws on mergers and acquisitions, which would be formed and for safety of their interests.

Member states would have three years to adapt their legislation to the new law, which would specially states or principles and interpretation of conventions.

He added that the directive could later become the basis of Community legislation on national mergers.

## Eanes close to a formula

BY JIMMY BURNS

LISBON, Oct. 9.

THERE ARE growing indications that President Ramalho Eanes may be nearing a solution, if only a temporary one, to the political stalemate that has persisted here since Portugal's third constitutional Government was defeated in Parliament last month.

Although the President and political leaders have virtually ruled out any short-term possibility of a new inter-party agreement, an attempt is now under way to reach consensus on a new prime minister capable of forming a Government of independent

## Inflation down in Switzerland

By John Wicks

BERNE, Oct. 9.

ANNUAL INFLATION dropped to below 1 per cent in Switzerland last month for the first time since January 1977. The consumer-price index declined by 0.2 per cent from the August level and was thus only 0.8 per cent higher than last September.

The growth in the Swiss cost-of-living is expected to remain minimal in the coming months as a result of the marked fall in import prices in terms of Swiss francs.

## Ankara raiders kill six

BY METIN MUNIR

ANKARA, Oct. 9.

FOUR GUNMEN, believed to be a right-wing execution squad, raided a flat in Ankara today and killed six of the seven men living there. The seventh was critically injured.

The gunmen overpowered the seven after breaking into the flat in a middle class district of the capital before dawn. They bound the men's hands with wire and gagged them with rags soaked in ether. Five of the men were then

shot. One survived and is in hospital with serious wounds, which left him paralysed.

The two remaining men were kidnapped by the killers. Their bodies were later found dumped by the roadside about 20 miles from Ankara.

The paralysed survivor is quoted by the semi-official Anatolian news agency as saying that the murderers were supporters of the Nationalist Action Party. "I would recognise them, they belong to armed Fascist organisations."

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## Guard shot dead in Basque town

ELGOIBAR, Oct. 9.

TWO YOUTHS tonight shot and killed a member of the paramilitary Civil Guard as he was walking to the force's barracks in this Basque town between Bilbao and San Sebastian. The gunmen made their attack from a car.

Corporal Anselmo Duran Vidal died after an emergency operation. He had been in charge of the weapons store at the barracks.

It was the second such shooting in the Basque country in a week. Four masked gunmen shot and killed the deputy commander of Bilbao naval base last Tuesday. Reuter

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## Norway's minority Government faces pay freeze trouble

BY PAY GJETER

OSLO, Oct. 9.

NORWAY'S minority Labour Government faces serious trouble in securing Parliamentary approval for its Bill to authorise a 15-month price and incomes freeze, to last until the end of next year. The Bill, tabled over the weekend, contains concessions to organised labour which the Opposition regards as unfair to non-union workers. When its terms were announced an employers' spokesman said the measure would "eliminate" the effect of the wage freeze in 1978, and considerably weaken it next year.

Who is running the country? The Government or the "TUC" asked Mr. Kaare Solving, director of the Employers' Association (NAF). Leading Opposition politicians have been equally critical.

The freeze, effective since September 12, is being temporarily enforced by decree, but needs Parliamentary authorisation. The non-socialist Opposition supports the principle of a freeze, in view of the country's serious economic problems. It objects, however, to certain provisions of the Bill which will allow some union workers to get pay increases during the freeze period. Non-union workers will not benefit from these rules.

The disputed clauses in the Bill, included after intensive lobbying of the Government by Norway's TUC, the LO, make important exceptions to the freeze rule:

- Union pay agreements normally negotiated in the autumn, and not settled when the freeze was announced, can still be adjusted upwards, and bargaining can continue up to December 1. This also applies to local negotiations at factory level (that is, not merely the national agreements for whole categories of workers).
- Pay increases can be granted when workers reach levels of seniority, or get automatic promotions, in accordance with existing union-employer agreements.

Workers on training or apprenticeship pay must move up to the full union rate for the job when the apprenticeship or training period ends.

A leading Conservative politician, Mr. Kåre Willoch, has already given warning that his party will seek to have the Bill amended so as to eliminate the present discrimination in favour of union members. He claimed that as it stood, the measure would undermine respect for the freeze, and thus weaken the whole economy.

Mr. Gunner Ståle, leader of the Centre Party, said the Government must be persuaded to change its mind. "If the economic situation is to be put right, there must be cooperation between Government and Opposition. With this Bill the Government has not paved the way for such cooperation."

● Reuter adds: Norwegian companies will not be allowed next year to pay dividends for their 1978 financial year which are higher than those of 1977, according to Norwegian bankers. They said they believe this move will form part of the Government's strategy for freezing prices and incomes in a Parliamentary Bill to be presented in connection with the national budget. A temporary freeze is now in effect through a provisional decree. Given the current economic background, few companies would be in a position to raise their payouts anyway, the bankers said.

Last week the Government said in its economic policy statement that the regulation of share dividends was considered but excluded for now, although, in view of the measures adopted for wages and incomes, it was necessary that unearned incomes be evaluated on the basis of the same principles. The development in share dividends would therefore be followed closely and, if necessary, dividend regulation would be considered, the Government added.

## Rift with USSR widens

BY OUR OWN CORRESPONDENT OSLO, Oct. 9.

NORWEGIAN-SOVIET relations have deteriorated further as a result of Norway's decision to retain the "black box" flight recorder from a Russian military aircraft which crashed recently on Norwegian territory, at Hopen Island, in the Svalbard archipelago. In a note to the Norwegian Government, Russia has described the decision as "an unfriendly action" and claims that it is counter to international law.

The note was delivered more than a week ago, by Russia's ambassador to Norway, Mr. Yuri Kirichenko, but not made public until late on Friday. On Friday, too, it was disclosed that the ambassador had cancelled at short notice a lecture he was to have held today at the Norwegian Defence Staff College. The Russian recently cancelled a planned visit to Moscow by Mr. Johan Jørgen Høst, Norway's Deputy Defence Minister.

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## Romanian dissident stands up to pressure

By Paul Lendvai in Vienna

A FORMER member of the leadership of the Romanian Communist Party, Mr. Kiraly, has defied strong official pressure to silence his protests over discrimination against ethnic minorities.

According to information from reliable sources reaching Vienna, the 47-year-old leader of a campaign for minority rights was recently sacked from his last minor job as manager of a furniture plant in the small town of Caransebes and summoned to Bucharest where he was accused of being a traitor to Socialist Romania.

Despite threats, Mr. Kiraly, of Hungarian origin, refused to denounce his own appeals, which earlier this year were widely published in the Western Press.

The same sources report that friends of Mr. Kiraly are concerned about his safety following two recent ominous incidents. First, Mr. Kiraly had a near collision with a heavy lorry which was heading straight for his car. Second, a few days later the windshield of his car was shattered after he had heard a gunshot. After two weeks' investigation, however, the police told him that it must have been a stone from the road that caused the damage.

Mr. Kiraly is the highest-ranking party official ever to oppose publicly President Ceausescu's policies. Until 1972 he was an alternate member of the Political Executive Committee and until 1974 a member of the Central Committee to the top leadership. In 1970 he accompanied President Ceausescu to Moscow for the Lenin centenary celebrations.

As vice-president of the Hungarian Nationality Council, Mr. Kiraly protested both at closed meetings and later in three appeals sent to top officials against the alleged suppression of Hungarian language and culture and the appointment of Romanians to all key posts even in towns with a Hungarian majority.

Several Central Committee members of Hungarian origin, including Professor Lajos Takacs and the celebrated writer, Mr. Andras Suto, sent similar memoranda to the Communist authorities on behalf of the 1.7m strong Hungarian community.

Mr. Kiraly is now said to live again in his native town of Targu Mures in Transylvania with his wife and 13-month-old baby. He has no job and has in his parents' house, which is kept under a 24-hour watch. President Ceausescu reaffirmed in several recent speeches the full equality of the Hungarian and German minorities and only passively referred to traitors willing to sell their country "for a plate of goulash".

Mr. Kiraly's protests and the Romanian crackdown on Hungarian dissent has provoked some tensions between the two countries. An article by the prominent Hungarian writer, Mr. Gyula Illyes, publicly expressed concern about the treatment of ethnic Hungarians in neighbouring countries.

In turn, Mr. Illyes was attacked this summer by a leading Romanian cultural functionary, Mr. Mihnea Gheorghiu, as a Fascist reactionary seeking to turn back the wheels of history.

Last week the Hungarian writers were informed about an exchange of letters between the Hungarian and Romanian Writers' Unions. The Hungarian delegation, Mr. Illyes, The Romanian answer complained about inadmissible attempts at interference in Romanian internal affairs.

The president of the Romanian Writers' Union and former Foreign Minister, Mr. Gheorghe Macovescu, offered to go to Budapest to discuss the issues. At the writers' meeting in Budapest, several noted Hungarian intellectuals stressed that it was not just the attack on Mr. Illyes but the position of the Hungarian minority which was at issue.

It is understood that the Hungarian and Romanian parties have also recently exchanged letters about the delicate problem of the Hungarian minority, which was discussed at a Hungarian-Romanian summit meeting by President Ceausescu and Hungarian party leader, Mr. Janos Kadar, in the summer of 1977.

The Hungarian leadership feels that only quiet diplomacy can help the Hungarian minority in Romania, who account for some 8 per cent of the total population. The Hungarians maintain that their number is in fact well over 2m, while the Romanians emphatically reject charges of manipulation concerning the 1977 census results. But 78-year-old Mr. Gyula Illyes and a strong group of writers and intellectuals in Budapest evidently feel that the tactics of silence have failed to stop what Mr. Kiraly called a tendency to forcefully assimilate the nationalities living in Romania.

The fate of Mr. Kiraly himself, who was ousted from all his political positions and according to unconfirmed reports also expelled from the party, may be a significant pointer to the line President Ceausescu will choose in coping with the alleged grievances of the minority. It will also be a pointer to the path of future relations between the two countries.

## THE ICELANDIC ECONOMY

# Indexation pushes inflation over 50%

BY WILLIAM DUFFLOR, NORDIC CORRESPONDENT, RECENTLY IN REYKJAVIK

THOSE INTERESTED in the anatomy of inflation should take a look at Iceland. Since the beginning of 1974, Iceland's annual rate of inflation has varied from 26 to 55 per cent. It has devalued four times in addition to allowing the krona to float downwards in 1978 and 1977. Its failure to shackle inflation produced a shattering defeat for the governing right-wing coalition at the polls this summer.

To anyone who has been visiting the island regularly over the past four years the nervous strain of coping daily with volatile prices, incomes and taxes is evident. The social fabric of this miniature economy of 220,000 people is becoming strained as individuals and interest groups compete for public funds and the central bank is forced to print more and more money.

Yet there is a paradox, for the basic economy is not really in bad shape. Per capita gross national product will grow by some 2 per cent this year following a 3.8 per cent improvement in 1977. Having gained control of its 200-mile fishing limit, Iceland has sufficient resources to sustain the economy at its present level and fish prices have been good. Nor can the Icelanders be charged with living beyond their means like some of their Scandinavian colleagues; the payments deficit has been fairly small over the last two years.

The main generator of recent inflation has been the elaborate indexation apparatus which links almost everything to the cost of living. Apart from a period of independence Party-Social Democratic rule in the 1960s, successive Icelandic governments since the war have tried to ease the effect of inflation on incomes and capital by linking their development to consumer prices.

Well-intentioned as these compensatory devices have been, they have also established an almost automatic mechanism for accelerating the inflationary spiral, whenever any one factor nudges upwards. The Independent-Progressive Party coalition headed by Mr. Geir Halgrimsson

succeeded in reducing the inflation rate to 26 per cent in the summer of 1977, when the trade unions negotiated a wage settlement compensating their members for losses in real incomes and restoring full indexation. By the middle of this year consumer prices were rising again at an annual rate of over 50 per cent.

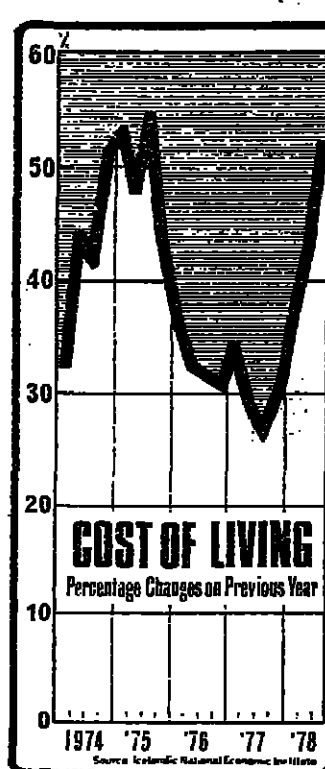
Mr. Halgrimsson was defeated in the June general election after devaluing in February and challenging the unions head-on with legislation, which halved the price compensation on wages they had negotiated with the employers. He might never have heard of Mr. Edward Heath's disastrous attempt to tame the people's becoming strained as individuals and interest groups compete for public funds and the central bank is forced to print more and more money.

Iceland is vulnerable to inflation because it depends on one basic resource. Fish provides over 70 per cent of its export income and fish prices can vary violently. Coupled with a strong labour movement, a commitment by all political parties to full employment and inadequate techniques for controlling money supply and managing demand, this adds up to a recipe for inflation and frequent devaluations.

A committee set up by Mr. Halgrimsson to recommend cures for Iceland's inflation problems reported earlier this year. Pinpointing fluctuations in fish export prices as the main trigger, it recommended that the existing Fish Price Equalisation Fund be made more effective and plumped for some form of incomes policy.

Both tools are needed to cope with the problem of distributing export earnings within the economy. The Price Equalisation Fund is operated by the fisheries industry, although its role is crucial to the whole economy, since any increase in incomes with the fisheries provokes demands for parity in the rest of the economy.

Even within its own industry,



Source: Icelandic National Statistics Bureau

the Fund has been used, not as was originally intended, to even out fluctuations in export income but as a source of finance for the fishing fleet and freezing plants. The committee suggests either that the Government control the Fund in the interests of the nation as a whole or that it should operate under automatic rules related specifically to fish export prices.

The strong farming and trade union groups ensure that the index system functions and that other Icelanders' living standards do not fall below those of the fishermen, so that the case for a national incomes negotiating frame work is also evident. Mr. Halgrimsson's Right-wing Cabinet could not get union support for this. The hope is that Mr. Johannesson's Left-wing coalition can do better, but the rivalry for union backing between the People's Alliance

and the Social Democrats could complicate matters.

So far, the main Government has devalued again and appeased the unions by restoring wage indexation, boosting consumer subsidies and by raising wealth and corporate taxes. It also increased some import duties and slapped a 10 per cent tax on foreign currency bought for travel abroad.

These measures are referred to ironically by the Opposition as "trying to subsidise inflation away," but to the Government they are stop-gap measures, while it thrashes out a policy. Mr. Johannesson's target is to bring the inflation rate to under 30 per cent next year and to balance the budget over the 18 months to the end of next year. Inevitably, some of the new taxes must be extended through 1979 and heavy cuts will be needed in government spending elsewhere.

Further hydroelectric power projects will be postponed, although the twin-furnace ferro-silicon plant being built by the State and Norway's Elkem-Spigerverket will probably be completed. Mr. Johannesson also has his eye on the plethora of public investment funds, which now supply almost as much of the increase in annual lending as do the banks.

A cutback in investment is also logical with regard to the foreign debt, which stood at roughly \$650m by the middle of the year. Debt servicing has taken a fairly modest 14 per cent of export earnings during the past two years but amortisation will peak during 1979 and 1980. Mr. Johannesson can scarcely balance his budget by borrowing abroad.

The Government also has a decision to make about trade relations with the EEC and EFTA. The Federation of Industries has asked it to negotiate a three-year postponement of the final abolition of tariffs scheduled to take place on January 1, 1980 with both blocs. The Federation argues that the Government has not done enough to gear domestic industry to meet competition from Scandinavia and the continent.

## Creation of Irish jobs 'will miss target'

By Stewart Dalby

DUBLIN, Oct. 9.

IT NOW looks as if Ireland will not achieve its target of creating 20,000 new jobs by the end of this year, it was disclosed today by Dr. Martin O'Donoghue, the Minister of Economy and Planning. A failure to reach the target would mean that unemployment would be unlikely to fall to 8 per cent by the end of this year. It is now 9.4 per cent.

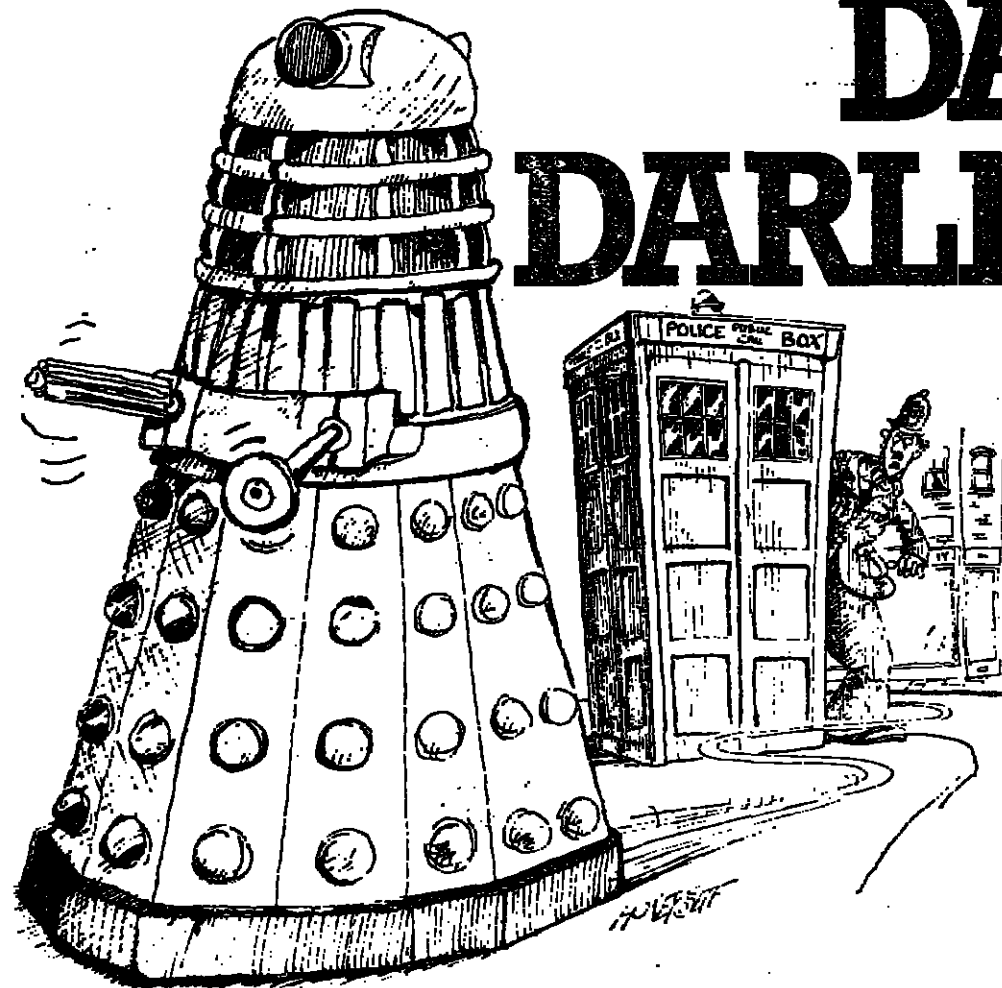
Unemployment figures in Ireland are notoriously difficult to be precise about because the number of insured persons on the "live register" excludes farmers and school-leavers. This means that the figure of 94,000 seasonally adjusted unemployed—which is the current total out of a workforce of just on 1m—understates the true total of jobs.

Research economists estimate that the real unemployment figure is near 11 per cent, or even above, if farmers, who do not qualify for insurance registration, are included as well as school-leavers. However, they point out that the current 9.4 per cent figure is accepted by the EEC as the working total for the jobless level in Ireland.

By this criterion, the Government's target of creating 20,000 new jobs would have meant a 1.4 per cent fall in unemployment. This would have been the case even though the 20,000 figure was not expected to have represented a net increase. Instead, the figure would have taken account of new workers coming on to the employment register, particularly from the land.

Agencies report: Amnesty International has strongly criticised the Irish Government for rejecting new ideas on safeguards for people in police custody. The ideas, in the form of recommendations, came from an independent committee set up by the Government in 1977 after an "Amnesty mission" had reported maltreatment of detainees held for up to seven days under the Emergency Powers Act.

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## AMERICAN NEWS

## U.S. prime rates set for increase to 10%

BY JOHN WYLES

NEW YORK, Oct. 9.

STEADILY INCREASING money market rates appear to be setting the stage for a rise in U.S. commercial banks' prime rates to 10 per cent within the next week or so.

This would return the prime rate to its January, 1975, level and would underline the fact that the Federal Reserve is still making its struggle to rein in the expansion of credit by putting up short-term interest rates.

The resilience shown by the U.S. economy in the face of steadily tightening credit conditions has surprised many observers, and the Fed is being subjected to strong criticism from many Wall Street economists for erring on the side of caution in its interest rate policies.

Printing out that credit expansion remains "extraordinarily

vigorous," Dr. Henry Kaufman, economist at Salomon Brothers, warned at the weekend that "the Fed's failings not only spell deep trouble for monetary policy formulation, but also for financial markets, in the form of much higher interest rates, and the economy as well."

Summing up the task confronting the central bank, he said that it was facing the twin challenges of an economy that was not about to buckle and the continued international weakness of the dollar. "With a policy that has as yet displayed little or no effectiveness,"

The pressure towards a 10 per cent prime rate stems from the names of banks' lendable funds — itself a result of Fed credit tightening in the past two weeks. Analysts say that the

present 9.75 per cent prime rate is yielding an insufficient margin over six months certificates of deposit — an important cash resource for banks, whose rates have risen from 9 per cent to 9.25 per cent in the past couple of weeks. At the same time, 90-day commercial paper rates have risen from 8.5 per cent to 8.75 per cent.

Although it is being suggested here that some banks may be reluctant to incur the stigma of leading the way to a double digit prime rate, Citibank, the nation's second largest bank, bases its prime rate on the three week average rate of commercial paper. It pitches the prime at 1.25 per cent above this average, which means that it may have the option of going to 10 per cent as soon as this Friday.

## New VW factory hit by pay strike

By Our Own Correspondent

NEW YORK, Oct. 9.

VOLKSWAGEN'S NEW \$300m U.S. manufacturing plant was idle this morning and its management operating from a nearby building because of a pay strike by its newly organised production workers.

The stoppage is an unusual rebellion against the leadership of the United Auto Workers Union which formally organised the VW Pennsylvania plant less than three months ago. Since the end of July the UAW has been negotiating the first three-year contract for more than 2,000 workers at the plant. An agreement was announced with considerable publicity last Thursday in a statement carrying the name of UAW president Mr. Douglas Fraser and Mr. James McLernon, president and chief executive of Volkswagen of America.

However, the proposed contract which would reportedly raise hourly pay from \$6.92 to \$9.82 by 1981, apparently ran into strong criticism at which the UAW voted 1,235 to 94 against the proposals. Accounts of the meeting suggest that the rank and file believed that their proposed pay would prove to be lower than those paid by the big three U.S. car companies once their contracts are renegotiated next year.

Several hundred pickets were outside the plant at New Stanton this morning and a spokesman for the company said that management had been unable to enter the administrative offices. A temporary management headquarters has been set up at an hotel nearby but it was not clear what efforts are being made to settle the dispute.

The stoppage is unofficial and if it continues could bring the VW workers into an early conflict with their union. Wildcat strikes are by no means unknown in the U.S. auto industry, but the UAW prides itself on maintaining discipline among its members and it can be expected to press hard for a return to work.

The VW plant opened in April and represents a formidable attempt by the German company to recapture the No. 1 foreign manufacturer spot in the U.S. market which has been ceded to the Japanese in the last four or five years. The company is currently producing about 300 cars a day of the small car, the Rabbit, and output is scheduled to rise in stages to 800 a day next year.

VW spending in UK—Page 6

## Blumenthal trip to Moscow given go-ahead

By Our Own Correspondent

WASHINGTON, Oct. 9.

THE U.S. ADMINISTRATION has given the go-ahead for Secretary of State Cyrus Vance to attend a trade conference in Moscow in early December, thereby lifting the three-month-old ban on trips by senior U.S. officials to the Soviet Union.

Reacting to the trials this summer of Soviet dissidents and the belated proceedings against Moscow-based American journalists, the Carter Administration in July cancelled at least three planned trips by U.S. officials, and put a freeze on any further visits to the Soviet Union by "policy-making" officials.

The latest relaxation in the recent tensions between the U.S. and the Soviet Union comes shortly before Mr. Cyrus Vance, the U.S. Secretary of State, is due to go to Moscow for negotiations on limiting strategic nuclear arms. President Carter made it clear that the SALT talks were too important to be affected by the Administration's ban on trips to Moscow, and that it was now a considerable optimism here that Mr. Vance's trip will be the last high-level negotiating session before a SALT agreement is reached.

Nevertheless, last week's television remarks by Mr. Andrei Gromyko, the Soviet Foreign Minister, show that the Russians are a little less sanguine about the speedy conclusion of a SALT agreement.

## Oil stockpile plans behind schedule

LAKE CHARLES, Oct. 9.

A U.S. Government programme to stockpile 100 barrels of crude oil by 1985 as a hedge against another Arab oil embargo is behind schedule, and is apparently headed for some changes.

A spectacular explosion and six-day fire at a showcase storage site last month may push the programme to turn the \$200m programme over entirely to private industry, said Sen. J. Bennett Johnston.

"It appears to me that some changes are definitely warranted," he said, and a "turnkey" approach, with private industry responsible for the whole programme, might be better.

Mr. Johnston chaired a special hearing of a Senate subcommittee last week, collecting information about the September 21 explosion, which killed one worker and seriously injured another at the West Hackberry crude oil storage site.

## OVERSEAS NEWS

## Sarkis interrupts Syrian talks to make Saudi trip

BY HSIAN HIAZI

AS THE CEASEFIRE between Syrian troops and Christian militias here entered its second day without serious violations, Mr. Elias Sarkis, the Lebanese President, today flew suddenly to Saudi Arabia as part of a tour of several Arab states to obtain support.

The President interrupted his talks in Damascus with President Hafez Assad, but is due to return to the Syrian capital at the end of the tour for further consultations with Syrian officials, it was announced.

It was also announced that President Sarkis will call for an urgent meeting in Beirut with Foreign Ministers of Arab

countries contributing troops and funds to the Arab peacekeeping force in Lebanon.

These countries are Syria, Saudi Arabia and the Sudan, the United Arab Emirates and Kuwait. The bulk of the forces is formed by 30,000 Syrian soldiers. It also includes several hundred Sudanese, UAE and Saudi troops. The force's budget of \$90m every six months is provided largely by Saudi Arabia, Kuwait and the UAE.

Informed sources said the proposed Foreign Ministers meeting will consider not only an extension of the force's mandate, which expires on October 28, but also whether it should be given a new status and role.

President Jaafar Nimery of the Sudan has already said he intends to withdraw his troops when the mandate expires. But a bigger role by non-Syrian troops may be considered in order to lessen friction between the Christians and the Syrians.

President Sarkis was known to have proposed the pull-out of Syrian forces from Christian areas in East Beirut, and their replacement by Lebanese army units. The proposal ran into opposition from Syria and Lebanese Moslems and leftists, who today staged a strike here to indicate their opposition to the army which they regard as favouring the Christian militias.

## Assad to attend Baghdad summit

BY OUR FOREIGN STAFF

SYRIA and its allies in the "steadfastness front"—Algeria, Libya, South Yemen, and the Palestine Liberation Organisation—have agreed to attend the Iraq-occupied summit in Baghdad on November 1.

Seventeen countries have now decided to attend the summit to discuss ways of countering the oil with suspicion, and a Camp David accord. A Syrian spokesman said that "Syria will contribute every possible effort to ensure the success of this summit."

The most important development is the decision of President Hafez Assad, of Syria, to attend. Relations between Baghdad and Damascus have been bitterly hostile over the

past decade and this will be President Assad's first visit to Iraq.

In addition to a general Arab summit, Iraq has also proposed a \$80m fund to combat the Camp David agreements, and the stationing of Iraqi troops in Jordan and Golan Heights. Syria originally greeted the offer with suspicion, arguing that Iraq could best assist by joining the steadfastness and confrontation front which met in Damascus at the end of September.

The Iraqi leadership had previously refused to join on the grounds that the front's opposition to Israel was not radical enough. An Iraqi delegation walked out of the front's Tripoli

meeting at the end of last year. The chances of a Syrian-Iraqi rapprochement had previously been discounted by diplomats in Damascus, though an agreement between the two countries would represent a major boost to the States rejecting Camp David.

But with Saudi Arabia and Jordan attending the Baghdad summit, it is unlikely that any resolutions will be adopted, and the Egyptian-Israeli accord will emerge from the meeting.

Reuter adds from Doha: Qatar has accepted Iraq's invitation to the November 1 summit in Baghdad "because Qatar supports every Arab effort to bring Arab heads of state together with the aim of restoring the unity of Arab ranks."

## Israel, Egypt prepare for talks

BY DAVID LENNON

TEL AVIV, Oct. 9.

MR. EZER WEIZMAN, Israel's Defence Minister, left today for the Washington negotiations with Egypt which, he said, would concentrate on establishing good neighbourly relations.

He expressed the belief that the negotiations which start on Thursday will be completed before the end of the year. But he was not certain that they could be completed in two or three weeks, as suggested by some Egyptian and Israeli officials.

The negotiations will concentrate on the peace treaty between Israel and Egypt. Mr. Weizman said. He did not expect the West Bank and Gaza Strip to be central to the talks. Meanwhile, Israel is drawing up plans for new villages in

the northern Negev to rehouse or three weeks.

Dr. Boutros Ghali, acting Foreign Minister, has made clear that Egypt is determined to have a treaty ready for signature as soon as possible. He said that if necessary Egypt will postpone discussion of such potentially thorny issues as its demand for \$2bn compensation for oil and other resources which Israel has taken from Sinai during its eleven-year occupation.

Dr. Ghali has already indicated that Egypt plans to link implementation of a peace treaty to progress on the Palestinian question. Egypt's position remains that a Palestinian entity must eventually be formed on the West Bank and in the Gaza Strip if the inhabitants so wish.

## Slower growth for Japan

TOKYO, Oct. 9.

JAPAN'S real economic growth in the financial year ending next March, will be 4.8 per cent, according to the economic research institute of Yamaichi Securities. That compares with 5.5 per cent in the last financial year, and the Government's target of 7 per cent.

Yamaichi predicts that domestic demand will rise by 8.6 per cent while exports will fall 5.4 per cent due to the steep appreciation of the yen against the dollar.

Japanese bankruptcies fell to 1,183 in September from 1,256 in August and from 1,540 in September last year. The Tokyo Commerce and Industry Research Company reports.

## Namibia dates problem

BY QUENTIN PEEL

JOHANNESBURG, Oct. 9.

FURTHER DIPLOMATIC contacts were taking place in the South African capital of Pretoria today to arrange the proposed visit of five Western Foreign Ministers, although there was still no confirmation of a definite date.

The major problem delaying a final agreement on the trip aimed to break the deadlock between South Africa and the UN over elections in Namibia (South West Africa) — was simply the difficulty in finding dates convenient to all five, including Mr. Cyrus Vance, the U.S. Secretary of State, and the Foreign Ministers of Britain, Canada, France and West Germany, according to diplomats here.

The key subject for negotiation is the timing and form of the proposed elections for a constituent assembly in Namibia.

since the South African Government has insisted on a pre-agreed date for the elections, but with a poll without UN supervision in December. According to the Western plan accepted by South Africa, a UN presence would be necessary to ensure that the elections were free and fair.

South African spokesmen over the weekend repeated their firm intention to press ahead with the December elections, suggesting that there is actually very little room for negotiation. Mr. P. Botha, the Foreign Minister, said in a radio interview that "everything remains open" for further negotiation once the election had taken place.

He added, however, that the only thing that could "cut off" elections would be "for the UN to take precipitate action to prevent such an election taking place."

## EEC loan for Sudan railway

BRUSSELS, Oct. 9.

THE EEC is granting Sudan a loan of 9m European units of account (\$11.9m) for modernisation of the Bahabosa-Rahad railway.

The loan, for 20 years at 1 per cent, is towards total spending of about \$250m on the railway, which is to be financed by the Sudanese government.

The loan is to be used for modernising its rail network. AP-DJ.

James Buxton writes: Sudan's 3,000-mile railway system is working below 60 per cent of its capacity. Six out of 10 wagons and seven out of ten locomotives are likely to be out of action at any one time.

## Nuclear waste probe call

BY LAURIE OAKES

CANBERRA, Oct. 9.

MR. WILLIAM HAYDEN, the Australian Opposition leader, today called for a full public inquiry into the disposal of radioactive waste from British nuclear weapons tests at Maralinga in South Australia in the 1950s.

The Opposition leader said the public demanded to know whether the plutonium buried at Maralinga posed a terrorist threat, whether it was secured to standards in line with Australia's international safeguard obligations, and whether any of the radioactive waste buried at Maralinga had come from outside Australia.

The issue, which the Labour opposition intends to pursue strongly in Parliament this week, such a mass.

is becoming a major political embarrassment for the Government. Mr. James Killen, the Defence Minister, has tried to defuse the debate by attacking the journalist who disclosed the existence of a half kilogram of a "discrete mass" of recoverable plutonium buried at Maralinga, along with another 191 kg of plutonium in unrecoverable form.

The Government's embarrassment is acute because last Thursday the head of the safety committee for the Maralinga tests, Sir Ernest Titterton, vehemently denied the existence of any discrete mass of plutonium among the waste buried at Maralinga. Within hours of the denial, Mr. Killen confirmed the existence of such a mass.



Huang Hua

## Four day UK visit by Huang

By Colina MacDougall

THE CHINESE Foreign Minister, Huang Hua, arrives in London today from Rome for a four-day visit, as part of a brief European tour which also includes France. He is on his way back to Peking from the United Nations in New York.

He will be the first Chinese Foreign Minister to visit London since 1973, and only the second since 1949. It is an important milestone in both Sino-British and Sino-European relations, and his trip is expected to set the seal on a year of rapidly-growing contacts.

Huang is a lively 65-year-old who speaks excellent English and is reputed to be a skilled negotiator. He succeeded in his present job after the fall of the Gang of Four in 1976, when his predecessor disappeared, presumably for political reasons. He took part in the first Chinese mission to the UN in 1971, and was previously ambassador to Canada and the United Arab Republic. His wife, who is a Foreign Ministry official, is accompanying him on the trip.

Britain's relationship with China has blossomed over the last 12 months, with visits from half a dozen top Chinese officials, including the Minister of Foreign Trade and three British Ministers making trips to Peking (the Secretaries for Health and Social Services, and Education).

Huang is returning the visit made by the late Mr. Anthony Crosland to Peking as Foreign Minister in 1976. Numerous other delegations of specialists and scholars have also travelled back and forth, and a large contingent of Chinese students is expected here next year.

While trade is not Huang's specific brief, it will obviously be a mention during his visit, in view of the extensive acquisition of technology that Peking is currently planning from Europe. British companies have sold about \$100m worth of coal-mining equipment to West Germany, has signed a preliminary agreement for over \$2bn worth of similar equipment. It is expected that the Chinese will place the rest of their major contracts around the end of the year, and in Britain there are hopes for the steel industry. It technology, petrochemicals and, perhaps, more mining know-how.

Military supplies may also be discussed. About a year ago the Chinese expressed great interest in the Hawker Harrier jump jet. A British Aerospace team has visited China, and at least two Chinese missions to Britain have seen the aircraft perform this year. The U.S. has withdrawn its objections to the sale, and the ball is now in the Chinese court. But Peking has been searching Europe for military equipment, as well as heavy industrial machinery, so Britain is not the only potential supplier of military aircraft or other weaponry.

In the long term, Peking sees its relationship with West Europe as part of its strategy of restraining growing Soviet power. In addition, Europe will benefit from China's ambitious modernisation plans because Peking wishes to avoid exclusive reliance on the other potential sources of technology, the U.S. and Japan.

China's new interest in Europe coincides with a growing sense of concern in the North Atlantic Treaty Organisation countries about Moscow's military strength. And the sluggishness of the West European economies makes China look like an attractive new market for heavy industrial equipment.

## World's oil 'may last 90 years'

NEW YORK, Oct. 9.

THE WORLD has enough recoverable oil to last 80 to 90 years at present consumption rates, a U.S. Central Intelligence Agency (CIA) report says, according to Time magazine.

The CIA report, prepared by the Rand Corporation said more oil could be made available through conservation and special techniques to squeeze more oil out of existing reserves.

The new CIA report contrasts with one issued shortly after the 1973 oil embargo when the CIA predicted the depletion of world-wide oil reserves could begin by the end of the 1980s.

Time said the earlier CIA report was inaccurate because it made dubious predictions that the Soviet Union would soon become a major oil importer, which would have added to the depletion of the world's oil reserves.

The Soviet Union, however, now seems likely to add to the world's oil reserves.

Exploratory drilling has risen by 30 per cent since the 1973 embargo and in the past year or so, oil has been pumped from Alaska's North Slope and North Sea production has increased, it said.

The report said there are also indications of oil and natural gas deposits in the Baltimore Canyon off the U.S. east coast.

In addition, oil companies have been exploring what are thought to be large oil deposits along the coast of China.

Another helpful sign for stretching oil reserves is that the annual growth of world oil consumption has been held to about 1 per cent since 1973, compared with the 5 to 7 per cent increases in the days before the embargo, Time said.

## THE BEAGLE CHANNEL DISPUTE

## Brazil becomes a factor in a political equation

BY DIANA SMITH IN RIO DE JANEIRO

SOUTH AMERICA has given birth to a new political equation: when the temperature rises in Chile and Argentina over the Beagle Channel dispute, the trade wars between Argentina and Brazil also rise.

Last month torries or buses manufactured in Brazil, attempting to travel by road, via Argentina, for sale in Chile, were turned back at the Argentine frontier in Brazil's for south.

The motive was that transit was barred to all products that might be used in an eventual war between Chile and Argentina. Only vehicles for sale were forbidden transit, other products were allowed to pass freely.

Brazilian diplomatic officials, who are becoming used to the problem—since this is the 10th time the frontier has been shut down in the last 12 months—requested an explanation from Argentina. By the end of the week, without signs of an explanation, buses and lorries were allowed to pass through again.

The sporadic frontier closings produce considerable problems for Brazilian manufacturers of heavy vehicles. In 1977, \$12m of cars, lorries or buses were sold by Brazil to Chile, and the south takes five days, via the south of Brazil across the north of Argentina.

Road freight costs work out at about \$1,500 a load—against \$4,500 by sea is a means of transport that is not only more expensive but riskier because of the hazards of the journey to the South Pacific.

they may not be able to fulfil their contract at all.

The general opinion is that such incidents are turning the dream of a coherent Latin American free trade association (ALALC) into a pipe dream.

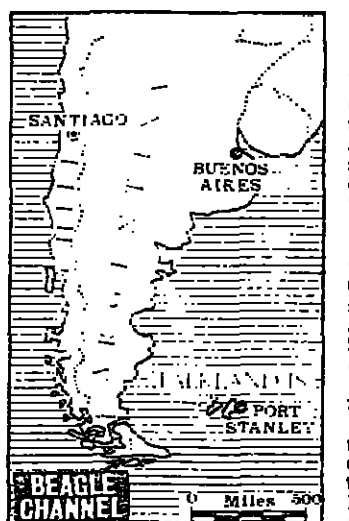
Originally, the Argentines opted for a height of 115 to 120 metres for Corpus. This was not satisfactory to the Brazilians, since at that peak there is an excessively high Corpus dam would create a dangerous backflow.

To the Brazilians, 100 metres would be the ideal height for Corpus. But as negotiation now stand with a resumption of negotiations pending talks due on September 12, Argentina insists on 105 metres. As one of Brazil's most senior citizens said recently:

"All this fuss over five metres tries our patience," technically, Corpus dam would be an essential complement to Itaipu, regulating the flow of water down stream from the Brazilian Paranaquian giant and preventing flooding at peak hours.

In the climate of politics in this large corner of Latin America, however, technical considerations take a back seat to national honour. There are no fewer rivers in this field than Brazil and Argentina, with the difference that Brazil is a huge country, and Argentina is a small one.

The Brazilian-Paranaquian scheme of Itaipu is well under way. It will be the largest such dam in the world with a total



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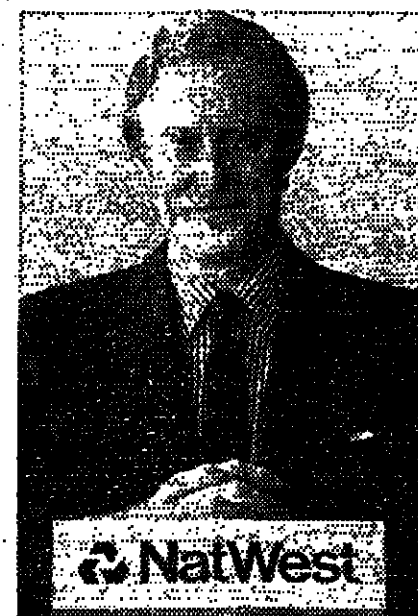
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## WORLD TRADE NEWS

## Arab states may step up capital investment in Italy

BY PAUL BETTS

DUBAI, Oct. 9.

IN THE wake of the recently disclosed deal which will see Saudi Arabian financial interests buy a 10 per cent stake in the Italian chemical conglomerate, Montedison, Italy is now exploring similar ventures under which Arab countries would take minority participations in Italian companies in urgent need of fresh capital.

This is one of the main themes of the current scouting tour of the Gulf States by Sig. Rinaldo Ossola, the Italian Foreign Trade Minister, who said that Italy now appeared to be enjoying the confidence of Middle East oil-producing countries.

The Gulf States seemed favourably impressed not only by the Montedison operation and the earlier \$250m deal between Fiat and Libya, but also by the sharp improvement in Italy's balance of payments position and the country's relative political stability.

Sig. Ossola claimed that during his talks here he had gained a distinct impression that the Gulf

states had at last come round to accepting the inevitable presence of the Communist party in the Italian political system.

Sig. Ossola's visit is now to be followed by the visit of Italian industrialists and bankers to the Gulf and the opening shortly of an Italian embassy at Abu Dhabi.

The emphasis Italian officials are putting on bilateral ventures represents a departure from the earlier approach of promoting so-called triangular operations whereby the richer Arab countries would help poorer ones by paying for technologies bought from Italy.

With the exception of a few isolated cases, the triangular approach has never effectively taken off.

At the same time, Italy, whose annual oil imports represent the biggest single distortion on the country's terms of trade, is seeking to increase its penetration of the Gulf markets by securing contracts for the design and plan-

ning of major longer term engineering and public works projects.

In Abu Dhabi, Sig. Ossola discussed the collaboration of Italian groups in the planning of the air traffic control system of the new international airport, while the state oil design and engineering concern, SNAM Progetti, is to design the refinery for Abu Dhabi's envisaged 850,000 petrochemical and gas liquefaction complex at Ruwais.

In Sharjah, the Italian GEI consortium is to build a \$15m thermoelectric plant with a capacity of 75 MW.

To promote export performance generally, Italy has now raised the ceiling of medium-term export credits to £2,500m this year, and the Government has approved an annual upper limit of £5,000m on roll-over credits for short-term export credits. This has also followed a general rationalisation and speeding-up of state guarantees for such operations.

## Iran cuts threaten arms deals with West

By Our Foreign Staff

CUTBACKS in Iran endanger a number of major western contracts as the series of strikes sweeping the country puts a further strain on the budget. Prestige projects such as the highly ambitious nuclear power programme, which has come in for persistent criticism since it was launched by the Shah in 1974, are likely to be the first to suffer.

Reports from Tehran also indicate a need to reduce the heavy expenditure on highly advanced military equipment. Possible targets are the \$1.2bn advanced warning radar system (AWACS) from the US and the purchase of six West German submarines. Defence spending is currently running at over 10 per cent of the GNP. But cutbacks in the military budget may not be very radical.

The Government's need to ensure the absolute loyalty of the armed forces, ensure the Iranian order for 2,200 Chieftain tanks from the UK, 800 of which are in service, will not be affected by economies. There are plans to purchase 1,000 tank transporters, with British Leyland chassis and Rolls-Royce engines.

West Germany and France, however, to lose important contracts if the cuts go ahead. West Germany has already gained big orders in the nuclear and military fields and is hoping for more. Kraftwerk, the wholly-owned Siemens subsidiary, has two nuclear power plants under construction to be completed in 1980 and 1981 at an estimated cost of \$7-10bn.

A letter of intent was signed last year for four more, and the Bonn Government made it clear in December that it was ready to put up the necessary export guarantees to cover their delivery. The total value of the contracts is estimated at \$1.5bn.

On the military side the main deal this year has been for six submarines, worth more than \$1.1bn, from a West German shipyard. Orders to be going to both Dutch and West German yards. The submarine contract may now be in doubt, though the Hamburg shipyard, Howaldtswerke, yesterday denied newspaper reports that Iran was withdrawing budget funds for the contract.

Kraftwerk Union also denied similar reports about their involvement.

France will also be hit by a cutback in the nuclear power programme. A consortium of French companies is already building two 900 MW reactors in south west Iran, scheduled to start operation in 1983 and 1984. The value of this deal is estimated to be \$1.5bn (£1.7bn).

No apparent progress has been made recently in a second big reactor contract, which would increase the number of French-made reactors in Iran from two to six, has been under discussion for well over a year, and is of key importance in France's nuclear export plans.

The four reactors are 1,200 MW units, which would be built by a consortium led by Framatome, sole supplier of nuclear reactors to the French Government. Framatome is a subsidiary of the CEA, the French Atomic Energy Commission, and is controlled by Empain-Schneider.

## HOME NEWS

TORY CONFERENCE OPENS TODAY

## Law and order motions prove most popular

BY ELINOR GOODMAN



Sir Charles: Conference has no direct influence.

THE 5,000 Conservatives arriving in Brighton today have already been given a rather unconventional welcome by Sir Charles Johnston, who as chairman of the party's National Union Executive Committee is responsible for organising the annual conference. He said that nothing was said in Brighton would have any direct effect on the party's manifesto.

That Sir Charles could get away with such a statement without immediate public reproach shows how much less reverentially than in the Labour Party the annual conference is regarded in the Tory Party. For a Labour organiser such an admission would have been tantamount to blasphemy and punishable by excommunication.

The Labour conference is imbued with almost religious significance. Delegates in Blackpool may have felt frustrated by the way their wishes are ignored but they are not in power but the Party's sovereign policy-making body. It is enshrined in the constitution for all to quote when the Cabinet looks like forgetting it.

## Democracy

The vote against the 5 per cent wage limit may not have persuaded the Prime Minister to abandon his policy, but it has at least forced the Government to think about it very seriously.

The Tories make no such claim about their annual conference. As one of the party's retired senior politicians once said, the Conservatives have always tended to regard the conference as "fine for the country, but a bit lower-class for the party."

Rather than posing as a democratic policymaking body it is a reminder of what grass-roots activity is, who are so important to the party's organisational strength, would like to see as which this year, adding sentimentality to what is usually a very stirring Tory policy, and how far they are prepared to see the leadership deviate from that line.

For a start, the seven representatives chosen largely on the basis of constituency associations, the highest number of motions from the party, law and order: was by far the most popular. The motions to be debated are certain to be committed dominated by the voluntary side of

the party, but including representatives of Central Office and the Parliamentary Party.

The idea, according to Sir Charles, is to pick those which will stimulate the best debate. Exactly what is a good debate in Tory terms is harder to define. The platform is not generally regarded as the right place to thrash out new policies or agonise over points of principle, as the Liberals did in Southport three weeks ago.

Nor are the motions usually framed in such a way as to excite strong opposition. It is almost inconceivable that the organisers would have tolerated a motion specifically condemning the executive's policies such as Labour leaders faced in Blackpool with the vote against 5 per cent.

Apart from the resolution on education, which talks about comprehensive education being a central tenet of Tory policy, committed Conservatives would be hard pushed to vote against most of them.

Stage managing

Since MPs, other than those replying to motions, are not generally called to the rostrum, any divisions within the Shadow Cabinet will probably not be aired even if the rank and file shows itself to consist of many different shades of blue.

The Tories are accused—often rather enviously by other parties—of stage-managing their debates, and so turning their conferences into a mixture of a well drilled school speech and an evangelical rally. But Sir Charles insists that this is not so. The speakers are, he says, chosen to reflect both the balance of opinion within the party and the right geographical balance.

All the chairman knows when he asks someone to speak is whether the person is for or against the motion.

The defeat of the Government's pay policy at Blackpool has given the Tories a chance which they are bound to exploit in Brighton.

But some senior Tories were pointing out that the bigger the opportunity, the bigger the potential pitfall. For them the worry was that their party spent too much time celebrating the rift between the Prime Minister and the unions, and not enough explaining what it would do if elected.

The subjects of debates are chosen largely on the basis of constituency associations, the highest number of motions from the party, law and order: was by far the most popular. The motions to be debated are certain to be committed dominated by the voluntary side of

## House prices move ahead

By Michael Cassell, Building Correspondent

HOUSE prices moved ahead rapidly during the third quarter of this year, according to the Nationwide Building Society. Figures released yesterday by the Nationwide, Britain's third largest society, showed that average prices rose by 9 per cent during the July-September period, following a 4 per cent increase in the second quarter and a rise of 5 per cent in the first three months of 1978.

During the 12-month period until the end of September average house prices rose 31 per cent, with little difference between new and secondhand properties, according to Nationwide.

The Government believes it has helped contain price increases by maintaining the limits on building society lending which have been in operation for much of this year. Last week, it was decided that these controls would remain in force for the time being.

Commenting on the Nationwide findings, Mr. Norman Griggs, secretary-general of the Building Societies Association, said: "The situation is worrying."

Mr. Leonard Williams, chief general manager of Nationwide, said that the faster rate of increase in prices was not surprising in view of the rapid increase in earnings over the same period.

"During most of the past 20 years house prices have averaged about 14 per cent annual earnings. Only for a short while in 1971-73 was this long-term relationship disrupted as house prices went ahead of incomes, rising briefly to a level of over four times average annual earnings."

Mr. Williams said the normal relationship had been re-established in 1974-76 when incomes rose faster than house prices and this had been maintained in 1978.

He pointed out that although prices had risen substantially this year in some parts of the country, the faster rate of increase in the last nine months differed from the price boom of 1971-73 in that average house prices had moved in line with earnings and not ahead of them.

Referring to the agreement with the Government to limit mortgage advances, Mr. Williams said it had resulted in frustration for some borrowers although societies were still lending at very high levels. The limitation, however, may have had some beneficial effect on price rises because people's expectations had been tempered.

He emphasised that the prospect of a slower rate of increase in earnings in 1979 now pointed towards a slower rate of house price increase and he hoped it would soon be possible to increase mortgage lending without risk of prices accelerating.

## U.S. talks agreed on accounting standards

Financial Times Reporter

MR. TOM WATTS, chairman of the UK Accounting Standards Committee, and Mr. Douglas Morphy, deputy chairman, are to visit the U.S. next month for a meeting with the directors and senior executives of the Financial Accounting Standards Board.

They are to have a one-day discussion on establishing accounting standards—what Mr. Watts calls the "conflict between mathematical certainty and economic reality"—but will probably also consider one or two specific areas of difficulty, such as inflation accounting and the translation of foreign currencies.

Mr. Watts, who chaired the committee which recently reported on the desirability of establishing accounting standards in the UK, describes the coming meeting as "only a beginning." He says that there has not been much contact between the two bodies hitherto and that he was surprised at the warmth of the American reaction to his tentative proposals for a meeting. It is in our interests to discuss our mutual problems," he says.

## Campaign seeks more trade for London's port

A CAMPAIGN is being launched this week to show that the Port of London is "still very much in business" despite the financial crisis facing the Port of London Authority.

On Wednesday representatives of wharfedockers, trade unions and the PLA will set out to prove to the PLA that it is still a viable and profitable port, and that the local community that all interests in the port are working together to win more trade for London.

Over 120 customers and local and national government representatives will visit Tilbury to see at first-hand the scale of the investment in the port in the last 15 years. They will then travel upstream to view the Upper Docks and the specialist wharf facilities that are increasingly vital.

## Litton signs \$1.5bn Saudi contract

By John Wicks

ZURICH, Oct. 9.

AFTER four to five years of negotiations, Litton Industries reports a "handshake agreement" with Saudi Arabia on the delivery of an aerial defence system. A contract worth over \$1.5bn covers an electronic computer-controlled command and control system, type AN-TSQ 73, also known as a "missile mind."

The system was originally developed for the U.S. Army, and the Saudi installation will be similar to those already existing in Iran and Jordan, though with certain modifications.

Former competitors for the order in the United States are said to have dropped out of the running some time ago. A letter of intent is anticipated in about a month's time, and it is understood that a down-payment will initially be made by Saudi Arabia.

A spokesman of the Zurich-based Litton International SA said there would be a large number of sub-contracts awarded by Litton as prime contractor, possibly some of them in Europe.

Litton shares had risen sharply in the United States at the end of last week, apparently owing to premature information on the contract. This would have led Litton to announce the order before a letter of intent is signed.

## Algeria to get \$1bn credit from Canada

By Our Foreign Staff

THE FEDERAL Export Development Corporation of Canada is providing Algeria with a \$1.5bn line of credit to finance imports of goods and services from Canada. This line includes a \$1.5bn tranche and a \$500m tranche. The period during which the funds will be available will be three years.

Algerian companies have been seeking bids from Canadian companies, especially Canadian Bechtel, the fall in the Canadian dollar making Canadian goods and services more competitive.

## W. Germany may act over Soviet shipping

BY ADRIAN DICKS

BONN, Oct. 9.

WEST GERMANY may press ahead with unilateral rules requiring the registration of ships engaged in cross trading to or from its ports if no further talks can be reached towards a joint scheme at the November meeting of European Community Transport Ministers.

This is the view in senior official circles here, following a further round of talks with the Soviet Government in Leningrad last week. Attempts by the West Germans to persuade the USSR either to accept a ceiling to cross trading by its vessels, or to practise voluntary self-restraint, in both cases met with firm refusal.

According to West German sources, the Russians indignantly defended their right to participate in cross trading, and threatened to retaliate with a licensing system against the shipping of any nation joining in

the type of registration scheme that has been under discussion among the Nine.

The German delegation then explained to the Soviet Government's own draft registration system would require would be non-discriminatory. It is intended that it should be applied on a trade, rather than a flag basis.

Bonn would clearly prefer to see this type of requirement applied by the Community as a whole, and is now understood to have French support for its draft regulations' careful avoidance of singling out the Soviet Union.

Although the Leningrad talks made little progress towards resolving the acute problem of Soviet price cutting, the Germans are somewhat mollified by the fact that Soviet chartering of West German vessels is running at a high rate this year.

## VW to spend £17m on British car components

BY KENNETH GOODING

VOLKSWAGEN-AUDI, the West German group, estimates it will spend £17m on automotive components from Britain this year, thus establishing itself as one of the UK's biggest customers for these products.

The £17m comprises with £15m last year and only £1.8m in 1975. In addition, Volkswagen (GB), the importer, which is a London subsidiary, will spend a further £5m on components and accessories in the UK.

Volkswagen-Audi has a full-time purchasing consultant in the person of Mr. Alek Dick, former managing director of Standard Triumph.

Among the major suppliers are GKN for castings, Lucas for electrical components, Perkins for diesel engines, Unimyl for camshaft drive belts, Avon Rubber for hoses, and more recently CAV, the Lucas offshoot, which is to supply fuel pumps for the VW Golf diesel.

VW has also become the biggest single customer of Ellison Circuits of Bingley, Yorks. In 1977 International Alloys of Aylesbury, Moulton Metal Corporation and International Nickel between them supplied VW with over £3m of metals from the UK.

Although the Leningrad talks made little progress towards resolving the acute problem of Soviet price cutting, the Germans are somewhat mollified by the fact that Soviet chartering of West German vessels is running at a high rate this year.

## OPEC threat on crude sales

VIENNA, Oct. 9.

OPEC president Sheikh Ali Khalifa Al-Sabah today warned that oil exporters might limit supplies of crude unless industrialised nations helped them enter routine and transoceanic markets. Sheikh al-Sabah, Kuwait's Oil Minister, told a seminar organised by OPEC that

member states were determined to break into refining, transport and petrochemicals.

But industrialised nations were preventing OPEC states from entering these fields through quota restrictions on oil, petrochemical products, and the high cost of technology. Router

## EEC TRADE

## A better deal for Yugoslavia

BY MARGARET VAN HATTEM IN BRUSSELS

YUGOSLAVIA NEEDS a better deal from the EEC than it has been getting if it is to reverse the past decade's slide towards greater dependence on trade with Comecon. This was the message from Belgrade to Brussels earlier this year when the EEC Commission has responded with substantial revisions to its proposals for a successor to the five-year trade agreement that expired last August.

The Commission now envisages something more generous than it had planned, namely an agreement which would not have some much further than the expiring arrangement. In some respects the agreement now planned for Yugoslavia goes even further than those between the nine and other non-member Mediterranean countries. But several hurdles must be cleared before it can be signed.

Firstly, EEC Foreign Ministers will have to approve the Commission's proposals, enabling it to go ahead with detailed negotiations. Secondly, the Yugoslavs will have to be persuaded that what is likely, in effect, to be a fairly preferential treatment, will not compromise their non-aligned status.

The EEC is uncertain about Yugoslavia's political future after President Tito leaves office and concerned over its economic problems arising from double-digit inflation and high unemployment, is anxious to conclude a five-year agreement that will "underwrite the country's political and economic stability."

The main impetus for its more liberal stance is Yugoslavia's failure to maintain a balance in its trading relations with East and West. In 1970 almost 40 per cent of its exports went to the EEC and around 32 per cent went to Comecon. By 1975, the EEC share had dropped below 23 per cent while the Comecon share had risen above 47 per cent.

Although the trend has reversed since then, the EEC share is still below 30 per cent and the Comecon share still above 40 per cent. Since Comecon trade involves non-convertible currencies, and since Yugoslavia's deficit with the EEC has been climbing steeply in the past few years, there are fears in Brussels that if it does not act soon, Yugoslavia will be forced to import more from Comecon and less from the West.

In the past, Belgrade has refused anything that hinted at preferential treatment, and which might effectively draw it under the umbrella of the Community's "global Mediterranean approach" policy of 1972. To do otherwise would provoke strong political opposition internally as well as externally.

But the Commission's latest proposals, which it is confident will be acceptable to Belgrade, are clearly preferential in intent, if not in wording.

The negotiating mandate which the Commission hopes to have ready for approval by EEC Foreign Ministers on October 17 would virtually double the proportion of Yugoslav products with free entry to the Community, allowing for a one-way free trade on all but the most sensitive industrial products such as footwear, textiles, finished non-ferrous metals, quotas and tariff-free ceilings on petroleum products and semi-processed agricultural products. The agreement would provide for greater financial co-operation, setting up a machinery for closer access to the Italian market for Yugoslav baby beef, and a contribution to the EEC's 270m Units of Account over five years "for infrastructure and other projects of mutual interest."

In the agricultural sector the proposed concessions are more modest: tariff provisions for

beef would remain unchanged, though there would be a guarantee to supply 20,000 tonnes a year, and no question of a repeat of the 1974 ban on certain cuts would be introduced on wine, horsemeat and canned cherries. Finally the agreement would improve social benefits for Yugoslav migrant workers, but would not liberalise their entry into the EEC as the Yugoslavs had hoped, nor give them freedom of movement between member states.

The Community will continue to enjoy most-favoured-nation status, as mutually extended under the previous agreement, but says it does not expect additional concessions in the next trade agreement.

EEC foreign ministers may go along with all this quite as blithely as the Commission seems to expect. West Germany, the only Community member with a sizable Yugoslav worker population, may not wish to be quite so liberal in matters of social benefits, for example, as other members who do not have to foot the bill. There may be some disagreement over concessions on Yugoslavia's industrial exports—for example, where the UK exports refined capacity, he expected to demand a suggested 450,000 tonnes annual quota with a 5 per cent annual increase.

Beef producers such as France and Germany may, as in the past, hesitate to guarantee access to the Italian market for Yugoslav baby beef, and the annual 200,000 tonnes of contribution to the EEC's 270m Units of Account over five years "for infrastructure and other projects of mutual interest" is all likely to take time.

But all the major points seem to have been accepted in principle and the discussion at

## North Sea field in production

BY SUE CAMERON

OIL PRODUCTION has begun in the North Sea Heather Field 90 miles east of the Shetlands.

The operator on the Heather Field is Unionoil of Great Britain, a subsidiary of the U.S.-based Union Oil. Heather, which was discovered by Unionoil at the end of 1973, is located in 465 ft of water on British North Sea Block 2/5.

The field is comparatively small, with total estimated recoverable reserves of 150m barrels. It is expected to reach its production peak of 50,000 barrels per day in 1980.

The first oil from Heather is being pumped into the Nintan pipeline system, and should reach the Sullom Voe terminal in the Shetlands in the middle of next month.

Unionoil is operating the Heather Field on behalf of itself, Skelly Oil (a subsidiary of Getty Oil), Teneeco UK, and the Norwegian company DNO. Unionoil, Skelly and Teneeco each have a 33.3 per cent interest in the field, and DNO has 6.7 per cent. The British National Oil Corporation joined the group in 1977 through a participation agreement.

## Lean times for record industry

BY COLLEEN TOOMEY

UNAUTHORISED copying of products such as books, records and tapes has badly hit the British record industry. In the three years to October 1977 record publishers and wholesalers and retailers failed to increase profits and saw sales volume decline by about 20 per cent—despite a nominal increase of £112.5m in sales.

The record industry is by no means the only sector of the music trade to have suffered difficulties in the three-year period. According to an ICC Business Ratio report, almost all sectors came under pressure.

The report analyses and compares 99 leading companies from eight sectors including record/tapes producers, musical instrument manufacturers, music publishers and wholesalers and retailers.

In profitability and profit margin comparisons, the musical instrument manufacturers were about the worst hit, while music publishers were the only sector to boost profit margins—from 30.9 per cent in 1974/75 to 34.7 per cent in 1976/77.

An overall picture of the music trade shows that in the three

years to October 1977, turnover for the companies in the report rose by 41 per cent to £296m. Of those, 26 companies increased their sales by more than 20 per cent while 25 recorded growth of more than 10 per cent.

Profits rose by an average of only 20 per cent overall for the same period. Last year proved especially difficult with one out of every three companies reporting a less fairly evenly spread among all the sub-sectors.

Report available from ICC Business Ratios, 81, City Road, London, EC1, E5S.

## Price probe into Thermos products

By Our Consumer Affairs Correspondent

THE PRICE Commission is to investigate prices of vacuum flasks and associated products manufactured and sold by Thermos of Essex company, a subsidiary of King-Seelen Thermos of the U.S.

Although Thermos is not at present seeking a price rise—at last raised prices by some 9 per cent in January this year—the Price Commission can investigate prices at any time under its powers from the 1977 Price Commission Act. It appears, however, that the commission has decided to investigate Thermos prices because of its dominant market position and a relatively high return on capital.

Thermos has about 70 per cent of the UK market for vacuum flasks. The commission's investigation is also being carried out under that section of the Act which gives it power to probe prices of companies whose turnover is below £15m, and who are thus not obliged to give advance notice of proposed price increases.

## BBC declines sport toss-up with ITV

BY COLLEEN TOOMEY

SIR MICHAEL SWANN, chairman of the BBC, has written to Lady Plowden, chairman of the IBA, rejecting any idea of "tossing a coin" to alternate coverage of the next Olympic Games and World Cup Soccer with independent television.

Lady Plowden had suggested the idea in a letter to Sir Michael last month to avoid filling both main channels with similar coverage.

"It is surely disingenuous to argue that unless the BBC agrees to share the 1980 Olympic Games and the 1982 World Cup be regarded as a package to be shared by the toss of a coin, ITV will be forced to duplicate coverage of both events," he said.

Sir Michael claimed that the Olympic Games are so varied in content and so popular that both organisations could be covering different events in what amounts to 140 hours television over about two weeks. As for the World Cup, he said, this amounted to nine hours duplication in four years—that is nine hours out of nearly 50,000 hours of programming by the BBC alone.

"We do not believe their general disinclination to take part in sporting coverage of major events is founded on some pious commitment to alternation but on the fact that none of these events attracts very big audiences, and hence advertising revenue, whereas the Cup Final, the World Cup and the Olympic Games do," Sir Michael said.

The BBC, which covers 54 sporting events year-round, claims that IBA wants to cream off the major sporting events, whereas the corporation has spent money and time developing a nationwide interest in all sports featured at the Olympics. Sir Michael also reminded IBA that audience preference on occasions when ITV has chosen to compete in coverage with the BBC has shown a marked bias towards the BBC which, according to both services' statistics, is about 2½ to one in favour of the BBC.

The argument that rotation of the major sporting coverage would save money "is nonsense," according to the BBC. Sir Michael said: "There is practically no difference between the overall UK costs if both the BBC and ITV cover the Games, if some method of alternation occurs, or if one organisation covers them exclusively."



# NEDC backs target plan to cut imports

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A FRESH approach to the problem of tackling imports, developed within the Government's industrial strategy over the past year, was backed yesterday by all members of the National Economic Development Council.

It has involved almost all the strategy's 40 sector working parties setting targets for reducing, or at least stabilising, the share of the UK home market taken up by imports in their industries.

Union leaders on the NEDC have been urging that progress towards achieving these targets should be closely monitored and yesterday it was agreed that they will be assessed early next year.

At that time the TUC may decide to call for urgent selective import controls on those industries which have not met their targets. But in the meantime the dispute between the Government and the TUC over wider-ranging import controls has been defused.

This emerged at yesterday's council meeting after which Mr. Geoffrey Chandler, director general of the National Economic Development Office, said industrial strategy which is being operated alongside efforts to boost exports.

Some of the sector working parties have prepared individual import penetration targets for separate parts of their businesses. As a result, 69 targets were contained in a paper presented by Mr. Chandler to the council meeting yesterday.

Some areas are aiming for substantial cuts in import penetration. For example, the fridge freezer part of the domestic electrical appliance sector aims to cut imports' share of the home market from 77 per cent to 49 per cent by 1982.

On the other hand, the newspaper print part of the paper and board sector is only aiming to prevent an increase in a 75 per cent level of penetration while, at the other end of the scale, the biscuits part of the food and drink sector want to hold imports to just 2 per cent.

It was also agreed yesterday that one important way of trying to meet these targets is to increase collaboration between customers and producers, especially in the public sector.

But the most significant contribution on this issue came from Mr. Len Murray, TUC general secretary, who said he backed the line that there should be no blanket controls. The TUC, he added, "found no attractions in a siege economy."

But he did not rule out selective temporary controls and added that specific problem areas which should be looked at.

This fits in with the formalised procedure developed within the

## Naphtha price going up by 15%

BY SUE CAMERON

THE MAJOR oil companies have begun putting up the price of naphtha—a basic feedstock for the petrochemical industry—by 15 per cent.

They are negotiating contract prices for the fourth quarter and on average the naphtha price is going up from \$130-\$132 per tonne to \$150-\$155 a tonne. Shell is among those understood to have raised prices by about 20.

Contracts for the sale of naphtha—a raw material in plastics production—usually run for about five years, with prices being renegotiated each quarter.

Customers can also buy in Rotterdam but naphtha spot prices there are also showing a steep increase. They have now risen by roughly \$165 a tonne, compared with \$145 a tonne in the third quarter.

Naphtha prices have shown a fairly steady increase since the beginning of the year when they were as low as \$113 a tonne. The latest rises will put further pressure on petrochemical companies to increase the prices for plastics.

Plastics producers are already hard pressed. The majority of them are still failing to cover costs and attempts earlier in the year to put up their own prices were unsuccessful.

This month Dow Chemical, Imperial Chemical Industries and Shell Chemicals put up the price of their low density polyethylene by 10 per cent, but they say further increases will be needed to reach break even point. The latest naphtha price rises will squeeze petrochemicals companies even more. Those that are not subsidiaries of oil majors are likely to feel the pinch particularly.

Some petrochemical companies are thought to be hopeful that naphtha prices will drop back again, but the signs are that this is wishful thinking. Mr. Stuart Walsley, of Hedderwick Stirling Grumbar, said yesterday that this time "prices will stick."

"Until there is an increase in the use of refining capacity, naphtha prices will not only stay up—they will go up a lot more. Naphtha users will have to put up their own prices," he added.

## Ford tops league as car sales reach record for September

BY KENNETH GOODING

CAR SALES in the first nine months of 1978 were 23.38 per cent above the same period last year. But the industry believes sales will drop away in the final quarter and that in the full year they probably will not reach the record 1.66m reached in 1973.

Society of Motor Manufacturers and Traders statistics, out today, show Ford was the most successful manufacturer in September and also remained by far the biggest importer. It had a 27.43 per cent market share, but 38.46 per cent, or 14,007 of the 36,419 cars it sold in September, were imported.

The total included 4,419 Fiestas from Spain, against 3,012 of the British-built variety, and 3,460 German Grandos.

In the first nine months of this year Ford has sold 119,702 imported cars, or 33.76 per cent of the 354,475 total.

BL, second to Ford in September with a 23.03 per cent market share, was also importing Minis and Allegros from Belgium. It was also second to Ford over the nine months with a 22.74 per cent share, compared with Ford's 26.97 per cent.

In the first nine months of this year BL has sold 1,918 Minis and 8,314 Allegros built in Belgium. This compares with 56,307 UK-built Minis and 43,672 Allegros.

### Forecasts

Total car sales in the UK in September were 132,761, some 28.34 per cent higher than September, 1977, and more than 7 per cent above the previous record September sales figure of 123,768 in 1973.

In the first three-quarters of the year registrations totalled 1,314,384, 23.49 per cent higher than in the comparable period last year. But they were below the January-September total of 1,359,463 in the record sales year 1973.

Sales for the whole of 1973 reached 1.66m but even the most optimistic UK companies expect that although this might be equalled it will not be beaten this year. The official SMMT forecast remains 1.6m for total 1978 registrations.

Importers took 50.73 per cent of sales in September, compared with 50.53 per cent in the same month a year ago. Over the first nine months of the year importers had 48.62 per cent of the market against 45.06 per cent in the same period last year.

Among the importers, Japanese car sales were slightly up in September compared with the same month a year ago, at 15,153

### UK CAR REGISTRATIONS

	1978	September 1977	%	1978	September 1977	%
Ford*	36,419	27.43	23,399	22.62	354,475	26.97
BL*	30,578	23.03	24,113	23.31	298,947	22.74
Vauxhall*	8,427	6.35	7,936	7.67	105,016	7.99
Chrysler*	8,358	6.30	5,989	5.79	86,499	6.53
Total British	65,415	49.27	51,177	49.47	675,393	51.38
Datsun	8,984	6.77	9,847	8.75	85,610	6.51
Fiat	7,309	5.51	6,567	6.35	58,578	4.46
VW/Audi	5,650	4.26	4,294	4.25	50,740	3.86
Renault	4,841	3.65	3,977	3.84	55,393	4.21
Total Imports†	67,246	50.73	52,269	50.53	638,991	48.62
					479,857	45.08

\* Includes cars from companies' Continental associates which are not included in total UK figures.

† Includes imports from all sources, including cars from Continental associates of UK companies.

against 15,114. This reflects the problems companies were having in keeping sales down in a buoyant market so as to fulfil their undertakings to the UK Government not to increase market share.

In September Datsun's sales fell from just over 9,000 in the same month last year to 8,984, by Chrysler. Only 110 French-built Alpines were registered in Belgium in the first nine months September they were down from 2,564 to 1,337. Over the nine months 12,879 UK-built Cavaliers

As production of the Vauxhall Cavalier at Luton builds up, imports from General Motors' built Alpines are falling. In September they were down from 10,500 to 8,427. Over the nine months 12,879 UK-built Cavaliers registrations of the Simca 1000 32,138 from Belgium.

## Volume of UK exports grows

BY DAVID FREUD

THE UK's trade performance between 1971 and 1974, before recovering to some extent between 1975 and 1977, according to a Department of Trade memorandum prepared for the National Economic Development Council.

The import-export ratio rose from 100 in 1970 to 103 in 1971, then fell at a time when all world's major economies were expanding strongly to 84 in 1973. The oil price rise pushed the ratio down further to 76 in 1974.

Since then the ratio has risen to 95 in 1977, with, in the latest 10 years, "favourable export performances and the effects of the oil price rise," the memorandum says.

The volume of imports rose by under one-third between 1970 and 1977, but the volume of exports rose by almost a half over the same period. The ratio of trade deteriorated and 1977 the visible trade balance was worse than in 1970, although it improved compared with 1976.

The main features during the

1970s in the UK's trade performance were:

● A sharp growth in the volume of imports in 1972 and 1973, a marked reduction in 1975 and the subsequent increase to a level in 1977 which was a little below that in 1972-74.

● Growth in the volume of exports which began in 1973 and, apart from an interruption in the recession year of 1975, has continued strongly, particularly following the sharp fall in sterling in 1976.

● Deterioration in the visible balance between 1971 and 1974 to \$5bn deficit, followed by a recovery to a surplus of \$1.7bn in 1977.

Imports of finished manufactured goods more than doubled in volume terms over the period, semi-manufactured rose by more than half, while fuels and basic materials fell.

As a result these imports accounted for a much greater proportion of the total value of imports—59 per cent in 1977 compared with 51 per cent in 1970. While exports of manufactured goods rose by more than 50 per cent in volume terms over the period, they accounted for 52

per cent of total exports in 1977, compared with 48 per cent in 1970.

Manufacturing industry achieved a trade surplus through most of the 1970s, with the ratio of exports to imports falling below 100 only in 1973 and 1974, when it was 87 and 89 respectively.

### £1m rail station handed over

THE £1M Bedford Midland Station was handed over yesterday at an official ceremony attended by Sir Peter Parker, British Rail chairman.

The station, handed over on time by the contractors, Robert Marriott, a member of the French Kier group, is situated just north of the original one, which was built in 1867 and enlarged in 1868.

Main feature of the new building is the concourse, partially enclosed by tinted glass, which accommodates a ticket office, travel centre, Travellers Fare buffet and a newspaper and confectionery kiosk.

## Good start for Islamic works

SOTHEBY'S had a good start to its sixth series of sales devoted to Islamic works of art. In the past year or so Qajar paintings and Persian lacquer have suffered some reaction from the very high prices of 1976 and early 1977, but yesterday a standing portrait of Shahzade Abbas Mirza, Crown Prince of Persia and son of Fath Ali Shah sold for £120,000, plus the 10 per cent

bought by a Persian private Ramayana, dating from about 1700. The day brought a total of £382,987.

A more extraordinary price was the £45,000 paid by another Persian buyer for a lacquer pen box with scenes of Heaven and Hell and Napoleon in battle, painted in the mid 19th century. IV candlesticks, and a five-piece Victorian tea and coffee service, and £550 each in a silver sale; and a study of Dopey, one of the best. It had been expected to sell for £10,000-£15,000.

Other high prices were the £28,000 from Colnaghi for a Turkish anthology with 51 miniatures of personalities at the Ottoman Court, dated 1588, and a figure on horseback passing £11,000 from a Persian dealer by a beggar seated beside a riverbank. A painting of Venus watercolour of Fath Ali Shah by Muhammad Hasan Khan. In the main Persian lacquer was in great demand, as were the better quality Qajar paintings.

In a sale of furniture, totalling £35,205, a set of large brass scales supported from a bull's head, a Rajput miniature of £5,000, and a Middle Eastern coconut shell water vessel for £520.

### SALEROOM

BY ANTONY THORNCROFT

buyers premium. The price was comfortably above forecast.

The painting was by one of the most famous Qajar portraitists, Abdullah Khan and dated 1807. It was given by the Crown Prince to Colonel de Bontemps, an ancestor of the present owner, who brought it back to Europe rolled up under his saddle. It was

# Oh, what a night life.

Nine o'clock, and it's been night for four hours. The moon hangs askew in the yawning firmament like the remains of a neon sign from livelier days, making the frozen slopes glitter and the embattled icicles on gutters and dark pines sparkle like tinsel.

It's warm in the room. It smells sedately of pinewood, sun lotion, and well-aid featherbeds. The only filigree is the frost flowers on the panes.

Below the window the half-frozen brooklet keeps gurgling the same tune over and over. Each hoot of an owl is a welcome diversion. And when finally—at home you'd just be coming to life—you slip into bed and give a start because you weren't prepared for the hot-water bottle, the bedsprings squeak like sin.

You have just time to think, if only I'd stayed in New York, Hong Kong, Paris, Rio, Zurich, Geneva, or Basel instead of this mountain hamlet!

And before the tenth stroke of the clock, muffled in powder snow, you're sound asleep. For the whole boring night.

Swissair or your travel agent will be glad to tell you the most convenient ways of getting to Switzerland.

And where you can enjoy to the full some of these turbulently uneventful, uninhibitedly slept-through nights.

SWISSAIR



## HOME NEWS

ARTHUR SANDLES ANALYSES THE GRAND MET BOARDROOM SPLIT

## Morley, the Mecca man who liked to call his own tune

SUCH IS the difference in character between Mr. Eric Morley and Mr. Maxwell Joseph, his group chairman, that one centre of speculation after the Grand Met Boardroom fracas might concern the question—why did it take so long?

In personal terms, Mr. Morley is conversationally aggressive to a point some might regard as arrogant, while Mr. Joseph carries self-effacement to near seclusion, though less now than in his earlier years. As top men in this brewing-to-bingo group they gazed at one another over a corporate gap that was often more of an abyss than a gulf. The division is physical as well as figurative.

Mecca's headquarters are in the dusty, grey streets of Southwark, south of the Thames, while Mr. Joseph's tasteful office is in the genteel heart of diplomatic Mayfair.

The break has been on the horizon since 1972 when the Grand Met/Mecca merger took place. The rumbling row over incentive schemes was not just a straw to break the camel's back, it was a fully fledged log.

Grand Met has a reputation of being a one-man band—with Mr. Joseph being the man. But in fact the group has a powerful duo of joint managing directors, Mr. Eric Morley and Mr. Ernest Grinstead.

It is one of these two men that each of Grand Met's present four operating divisions report. Mr. Morley's Mecca is under the wing of Mr. Sharp and it is to him that Morley has had to answer in the first instance.

Mr. Sharp is a tough no-nonsense individualist, but a man with a deep loyalty and respect for Mr. Joseph. He shares his chairman's aversion to the limelight. Under the plan, Morley would operate as an entirely separate empire. Its own four sections would report individually to Mr. Sharp as the



Eric Morley, the sacked chairman of Mecca, after the Grand Met board meeting in London yesterday.

new chairman of Mecca. Mr. Joseph has always operated a system of delegation in his operations, giving divisional heads considerable freedom. However, it does seem that there have been many disagreements over how far this individual freedom of action could go.

Mr. Morley's strength over the years has been his profit record. Total freedom of action can have its unseen dangers. In these days of increasing unionism, for example, industrial procedures operating in one section of a group can easily set a pattern for claims throughout the enterprise.

Now in his 60th year, Mr. Morley has always been a fighter, and shown remarkable consistency in winning his battles. An orphan early in life, with a Cockney accent he has never lost, he rose through the ranks to be a wartime acting major.

He joined Mecca in 1946 as a publicist for dance halls—in one of them he met Julia, the wife who last weekend split the corporate beans—and rose rapidly to the top. By 1951 he was head of dancing, by 1954 he was a director and he became managing director in 1961.

He claims to be the man who brought commercial bingo to Britain and he certainly has the unchallenged honour of creating those twin pillars of British leisure culture—the Miss World contest and Come Dancing.

He is a generous supporter of charity and one-time chief barker (chairman) of the British Variety Club and a dedicated Conservative. A major disaster in Mr. Morley's public life has been his inability to understand the Press. He has been consistently misled by columnists who he nonetheless cheerfully sees.

He has the unhappy knack of treating interviewers with what is probably suspicion but which is easily taken for

contempt. He complains about being misunderstood by Fleet Street and is particularly upset by newspaper eagerness to criticise the Miss World Contest.

For some, Mr. Morley has been a possible successor to Mr. Joseph as chairman of Grand Met, but that particular prize has seemed to retreat as Mecca, in spite of its admirable profits record, has been consistently isolated from the rest of Grand Met's enterprises.

This isolation is so real that many Miss World viewers might be surprised to learn that Mecca is only a division of Grand Met and not a separate Morley-owned operation. In fact Morley has less of a financial stake in the whole Grand Met business now than he did a year ago.

Earlier this year he sold several thousand Grand Met shares because, as he said, he could not afford to live on his salary—probably about £35,000 a year gross, or £12,000 net.

Labour's candidate is Mr. John Home Robertson, 29, a local farmer and a distant relative of former Tory leader Lord Home.

Mrs. Helen Liddell, Scottish secretary of the Labour Party, said the seat was regarded within the party as a showcase constituency, with a "superb" organisation and a high membership of more than 2,200.

The Tories are fielding Miss Margaret Marshall, 44, a chartered secretary, who predicted last week that she would have a majority of between 3,000 and 5,000.

The Liberal candidate is Mr. Tam Glen, 49.

Under the Bow Group's proposals, rent fixing would still be done by local authorities. But new guidelines are laid down for rent officers to follow.

These should include the landlord's obligations for maintaining the building, providing services for the tenant, and a "remuneration" for his investment.

The rent would also take into account compensation for irreparable rent arrears of past tenants.

Local authorities are ignoring or evading the Housing (Homeless Persons) Act when it comes to single people, says the National Cyrenians' voluntary organisation in its annual report.

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## LABOUR NEWS

## Scottish hauliers discuss wage deal

By Philip Bassett, Labour Staff

SCOTTISH ROAD hauliers yesterday renewed negotiations in this year's wage round with private haulage lorry drivers, who have submitted claims for pay rises of between 20 and 30 per cent.

The Scottish hauliers, the first of the regions of the Road Haulage Association to open talks with the Transport and General Workers' Union, which represents the drivers, were expecting industrial action to follow the negotiations.

The talks yesterday, though, concentrated on items not subject to the Government's pay policy, according to the Scottish regional office of the association.

Union negotiators will now report back to their members, but as further talks have been arranged for October 23, industrial action by lorry drivers in Scotland seems unlikely.

Road hauliers say privately that they see no chance of settling within the Government's 5 per cent wage guidelines for Phase Four. They feel that many companies would not be able to afford the consequences of industrial action by the drivers, and that they would have to assess the cost of any action against the threat of sanctions by the Government.

The Scottish TGWU officials in Scotland have indicated they are prepared to discuss issues related to productivity. They would take "a responsible attitude" to the pay talks but in line with general TGWU policy not prepared to entertain a 5 per cent deal.

The lorry drivers' claim, which is well in excess of the Government's earnings target for Phase Four, involves a rise of about 23 per cent on a basic 40-hour week, which could be considered a 35-hour week without loss of pay.

The drivers were one of the first significant groups to breach Phase Three last year, when those in the West Midlands settled at 15 per cent after industrial action against some companies.

This set the average rate for the Association's other regions and for the country's 1m lorry drivers, including those employed by manufacturing companies.

Massey plans may hit plant at Kilmarnock

By Our Labour Staff

ENGINEERING UNION leaders yesterday met management officials of Massey-Ferguson to discuss the company's plans to transfer its European operations, with the possible loss of about 4,000 jobs.

Particularly at risk under the company's rationalisation study is the Kilmarnock combine harvester plant in Scotland, which employs between 1,400 and 1,500 workers.

Last month the Toronto-based company announced that in the nine months to July it had recorded a loss of £145.5m, and that it would begin a study of its manufacturing plants in Europe to see if any action could be taken to restore profits.

The Kilmarnock plant, which makes medium to large harvesters popular in the UK, splits European harvester manufacture with a French plant at Marquette, near Lille.

Kilmarnock workers fear that the company's decision to concentrate all harvester production at the French plant.

Call to fix homeworkers' rates of pay

PROPOSALS FOR legislation to fix minimum rates of pay and to calculate the hours worked by homeworkers are put forward by the National Conference of Home workers' Action Groups.

It calls for a Government undertaking to grant homeworkers employee status.

The conference, which includes members of the General and Municipal Workers' Union and the Low Pay Unit, asks Mr. John Grieve, Employment Minister, for the forthcoming Queen's Speech to include legislation to grant legal employee status.

The proposals calculate hours of work in terms of output equivalent to the hours worked by factory employees producing the same amount. Minimum rates of pay would be no less than factory rates for similar work and they should be established by the Advisory, Conciliation and Arbitration Service and enforced by the wages inspectorate.

Sacking upheld by tribunal

THE EMPLOYMENT Appeal yesterday upheld the sacking of an electrician over his refusal to transfer from the electricians' union to the transport workers after the TGWU had signed a closed shop agreement.

Victim of the sacking was Mr. Kevin Beattie, said to have been an "excellent" employee of food manufacturers Libby McNeill and Libby for more than three years.

After the decision, Mr. Arthur Mott, legal officer of the Electrical, Electronic and Telecommunications Union, accused the TGWU of "acting like the Mafia."

## Times dispute proposals put to print union

BY PAULINE CLARK, LABOUR STAFF

THE NEWSPAPERS, which is threatening to suspend all its publications from November 1 unless unions help to work out a new disputes procedure, yesterday tabled its proposals for industrial relations reform with the Society of Graphical and Allied Trades.

But as if to emphasise the difficulties the group faces in finding a joint solution to unofficial disputes by printers on its papers, it also made a "strong protest" to another union over disruption of the weekend's Sunday Times production.

Mr. Dugal Nisbet-Smith, general manager, said he had sent a personal request to Mr. Owen O'Brien, general secretary of the National Society of Operative Printers, Graphical and Media Personnel (Nasopa).

Elsewhere, industrial relations problems on the national newspapers continued to look bleak. Talks between the Daily Telegraph and London industrial relations group failed to produce a pay dispute which has prevented production of the paper's London edition for six nights.

Outside Fleet Street, there was no sign of a solution to another

NGA dispute affecting the printing in Britain of the International Herald Tribune.

Disruption of production by NGA members employed by King and Hulton (the latter Press) printers of differentials dispute last management a week ago in port all its copies for U.K. distribution from Paris.

Fleet Street industry relations published in the UK's Gazette yesterday showed well over 125m copies of Sun and daily papers had been in the last month's months of year. Last month's daily losses were put at 2.2m that of Sunday papers at 1.5m.

Outside Fleet Street, there was no sign of a solution to another

## BL ordered to pay lost holiday wages

FOUR shop stewards yesterday successfully sued BL, the Swindon-owned car company, over a claim for lost pay. Their action could mean around £20 on average for 1,700 workers at the company's Swindon body press plant.

The stewards claimed they turned up for work during the Christmas holiday week of 1978 but were "locked out" because management had closed the plant. They claimed lost pay for two days and a night shift.

A Gloucestershire County Court Judge John Main ruled for the stewards because Mr. Russell Hooper, the Swindon industrial relations manager, had assured them that statutory holiday would not be moved without union consent.

The stewards—Mr. Eric Smith, Mr. Terence Woodhouse, Mr. Ashley Tucker and Mr. Arthur Merriam—sued on behalf of 1,700 TGVU members at the plant. They were awarded costs.

The action followed a BL decision to shut the plant during the 1978 Christmas week when Christmas and New Year fell on Saturday and to transfer two statutory days to "fill in" the holiday week. This was opposed by the TGVU branch. That action was recently heard at Swindon County Court.

Judge Main referred to a 1974 proposal by the company for a national agreement with the unions on future holiday arrangements.

At that time, the branch had a mandate not to transfer statutory holidays, and the stewards were concerned when it became clear the only way to achieve a complete week's shutdown at Christmas was by such a transfer.

In October, 1974, they obtained a written assurance from Mr. Hooper that statutory holiday would not be transferred except by mutual agreement with all the trade unions at the plant. After a national ballot, Christmas 1974.

High Court move fails to free blacked ship

LEGAL MOVES to free the union-blacked bulk carrier Camilla M—a Liberian registered ship stranded at Glasgow because of a pay dispute—failed in the High Court in London yesterday.

The ship's owners, Star Sea Transports, sought injunctions to ban the National Union of Seamen and the International Transport Workers' Federation from preventing the departure of the vessel from Glasgow, where she has been since September 10.

But Mr. Justice Donaldson said he had no doubt there was a trade dispute between the ITF and the shipowners. In those circumstances, an injunction would not be granted. The shipowners are to appeal against his decision today.

The federation is demanding the Camilla M's 30-man Indian crew should be paid the

holiday arrangements were made, but the Swindon stewards remained opposed to the statutory holiday transfer.

Mr. Hooper maintained that a national meeting of BL management and national union officers represented a firm agreement for a week's close-down at Christmas with local discussions to follow on the days to be moved.

But Judge Main said: "I do not think it was agreed at national level that individual plants were bound to accept this week's holiday at Christmas."

"The assurance having been given, it seems impossible for the defendants now to contend there was a national agreement binding on all the unions at Swindon that there should be a week's closure at Christmas."

Road tanker safety film

A new short film launched in London yesterday warns road users and bystanders to stay away from any damaged road tanker displaying a diamond-shaped hazard warning panel.

The Health and Safety Executive has produced the 12-minute film What Do The Diamonds Say? as part of its campaign to improve the safety of dangerous substances transported by road.

Sell-out likely at exhibition

SPACE for the public works exhibition at Birmingham's National Exhibition Centre is expected to be fully booked by the end of this month.

The exhibition, which starts on November 13,

## Kodak tall break down after offer

By Philip Bassett

MANAGEMENT and union representatives of its 3,000 manual workers broke down yesterday the company presented by productivity offer which expected to add more than 10 per cent to average earnings.

The company's £220m collar staff settled last week a package similar to that of the manual workers, though the deal negotiated was open clause if either general level of settlement settlements within the company were greater.

The pay talks broke down after the company's offer was not acceptable. The union tabled a claim for substantial pay increases and a 10 per cent bonus scheme.

Kodak's offer was for a 10 per cent pay increase and a 2 per cent bonus scheme, based on company profits, targets and on individual attendance, which would pay a maximum 8 per cent basic rates.

The company felt that offer was a genuine effort to reach the level of settlement negotiated elsewhere, and it was the best that could be made under the pay guidelines.

The union negotiators will report back to consider further action and the management is preparing a formal offer to the unions to clarify overall position. No date has been set for any resumption of the talks.

Doctors asked to become shop stewards

By Paul Taylor

THE BRITISH Medical Association has asked its 207 district secretaries to supervise nomination of hospital doctors as shop stewards.

The appointment of plant work accredited representatives as shop stewards is the first step in its campaign to become a powerful doctors' union.

Division secretaries have asked to return representatives names by November 1. These doctors will be training from the association and will be expected to deal with members' problems at a level.

Milkmen back

MILK SUPPLIES were back to normal yesterday after a one-day strike by Co-op milkmen. Thousands of the were without milk over the weekend because of a dispute to centre on a 5d increase in the price of milk at the dairy.

returned to work after the

## Fiat picks UK for X1/9 launch

By Kenneth Gooding

A NEW version of Italy's top selling sports car, the Fiat X1/9, will go on sale in the UK before the end of the year before it is launched in Continental Europe or the U.S.

The newcomer, the X1/9 1500, will be on view at the International Motor Show in Birmingham this month.

Fiat has chosen a UK launch because of the X1/9's success since its introduction in January 1977. In the first 18 months, more than 3,500 were registered in the UK in spite of constraints at the Turin factory.

The car has consistently taken 10 per cent of the UK sports car sector, but in western Europe as a whole its sales are behind the Alfa Romeo, which had 30 per cent of the market last year, and the BL Spitfire, with 20 per cent.

Fiat's mini-car, the 127, has had its UK price lifted by more than 3 per cent. The basic 900L two-door 127 goes up to £2,137.59 while the three-door 1050CL will cost £2,471.04.

## £50m terminal for Seaforth given go-ahead

By Our Liverpool Correspondent

THE GOVERNMENT has given the go-ahead for a new Freightliner terminal at £50m Royal Seaforth container port.

Mr. William Rodgers, Transport Secretary, said during a visit to Liverpool yesterday that the Government would give a £42,000 grant, representing half the cost. The remainder will be found by the Mersey Docks.

The two-track terminal is expected to be in operation by next autumn, with two trains a day linked to the main line network.

Until now containers have been ferried from the port by road eleven miles across the city to the Freightliner terminal at Garston. This involves about 60 trips a day.

Mr. Rodgers said the new terminal would be of considerable environmental benefit as well as helping to ease economic and unemployment problems.

ponents are concerned.

"The UK components industry with its outstanding independent facilities, in contrast with some countries where the vehicle manufacturers' vertical integration has to some extent vitiated the competitive nature of the business, is well placed to take full advantage of the situation," he says.

Mr. Ward suggests that medium-sized companies are likely to have the greatest success. "The controlling company needs to be sufficiently small that vital policy and other decisions can be taken with the minimum of delay, while implementation, in the event of a positive decision, can be kept under surveillance from a responsible

## Poll says Labour's Scottish backing stands at 48%

AN OPINION poll published in yesterday's Glasgow Herald puts Labour well ahead of the Conservatives in Scotland—although it has dropped 4 per cent on a month.

In reply to the question: "If there was a general election tomorrow which party would you vote for?" 27 per cent said Conservative, 48 per cent Labour, 19 per cent SNP, 4 per cent Liberal and 1 per cent Scottish Labour Party.

The figures in a similar poll in September were Conservative 24 per cent, Labour 52 per cent, SNP 18 per cent, and Liberals and Scottish Labour 3 per cent.

Labour yesterday launched its campaign for the forthcoming

Berwick and East Lothian by-election with the boast: "We are on our way to a hat-trick."

The party is confident that Scotland's third by-election this year—it held Glasgow Garscadden and Hamilton despite a determined Nationalist attack—will show that Labour has not lost support in this highly marginal constituency.

The by-election, expected to be held on October 26, is caused by the death of Professor John Mackintosh who had an October 1974 majority of 2,740.

Unlike Hamilton and Garscadden, the Nationalists have no serious hope of winning this seat, and it is being widely regarded as a straight Labour/Tory contest.

Labour's candidate is Mr. John Home Robertson, 29, a local farmer and a distant relative of former Tory leader Lord Home.

Mrs. Helen Liddell, Scottish secretary of the Labour Party, said the seat was regarded within the party as a showcase constituency, with a "superb" organisation and a high membership of more than 2,200.

The Tories are fielding Miss Margaret Marshall, 44, a chartered secretary, who predicted last week that she would have a majority of between 3,000 and 5,000.

The Liberal candidate is Mr. Tam Glen, 49.

Landlords 'need fair returns'

THE CONSERVATIVE Bow Group today calls for radical changes in the Rent Act to make it easier for landlords to repossess their property and give them what it calls a "fair rent" from private tenants.

The group recommends amending the 1977 Rent Act to encourage more private landlords to rent out accommodation as the most effective way of easing the country's housing shortage.

The reforms would not affect any existing tenancy agreements.

The report is written by Mr. Michael Stephen, a London

barrier, who wants his recommendations incorporated into the Conservative Party manifesto.

Mr. Richard Barber, the Bow Group's research secretary, said successive Government legislation since 1974 has been aimed at protecting tenants. It has forced landlords to leave property vacant.

The recommendations would allow landlords to give six months' notice and if they let part of their own house they could give tenants two months' notice to leave.

Present-day rents, the group claims, are often excessive and do not give landlords a fair return on their investment.

Under the Bow Group's proposals, rent fixing would still be done by local authorities. But new guidelines are laid down for rent officers to follow.

These should include the landlord's obligations for maintaining the building, providing services for the tenant, and a "remuneration" for his investment.

The rent would also take into account compensation for irreparable rent arrears of past tenants.

Local authorities are ignoring or evading the Housing (Homeless Persons) Act when it comes to single people, says the National Cyrenians' voluntary organisation in its annual report.

Guinness offers Triple X stout

BY PAUL TAYLOR

ARTHUR GUINNESS yesterday launched an extra strong stout beer called Triple X in the UK market. Previously marketed abroad as Foreign Extra Stout, it will be sold in the London area this month and promoted with a £250,000 TV and poster advertising campaign.

The Triple X launch follows its successful 18-month trial in the

company's West Pennines region and reflects the group's confidence in the original gravity of 1073°, or about twice the strength of Guinness Extra Stout, the new beer is placed firmly in the specialist strong ale, barley wine and super-lager strength league, which at present claims a stable 0.6 per cent of the beer market.

expensive, light and rust-proof; aluminium and sintered metal parts; sparking plugs; exhaust systems (because of stricter emissions tests); and more sophisticated power-braking systems for heavier trucks.

Mr. Scott refers to an earlier report which, in 1976, identified vehicle assembly plants in developing countries and showed there to be about 67 in South East Asia, about 36 in Latin America (not counting Brazil or Argentina) and about 33 in the Middle East plus about ten projected.

The Automotive Components Industry of the UK, ETU Special Report No. 58, Price £40, from Economical Intelligence Unit, 17, St. James's Place, SW1A 1NT.

level until satisfactory completion.

"In large companies there are normally several interests to be considered before even initial vehicle tests; and more sophisticated power-braking systems for heavier trucks."

Mr. Scott refers to an earlier report which, in 1976, identified vehicle assembly plants in developing countries and showed there to be about 67 in South East Asia, about 36 in Latin America (not counting Brazil or Argentina) and about 33 in the Middle East plus about ten projected.

The Automotive Components Industry of the UK, ETU Special Report No. 58, Price £40, from Economical Intelligence Unit, 17, St. James's Place, SW1A 1NT.

## High Court move fails to free blacked ship

LEGAL MOVES to free the union-blacked bulk carrier Camilla M—a Liberian registered ship stranded at Glasgow because of a pay dispute—failed in the High Court in London yesterday.

The ship's owners, Star Sea Transports, sought injunctions to ban the National Union of Seamen and the International Transport Workers' Federation from preventing the departure of the vessel from Glasgow, where she has been since September 10.

But Mr. Justice Donaldson said he had no doubt there was a trade dispute between the ITF and the shipowners. In those circumstances, an injunction would not be granted. The shipowners are to appeal against his decision today.

The federation is demanding the Camilla M's 30-man Indian crew should be paid the

able seamen ruling basic rate.

The ship has been blacked by all unions affiliated to the federation and as a result she has been refused dock or tug assistance.

Yesterday's application was for injunctions against Mr. Jim Slater, general secretary of the union, and against Mr. Brian Bannister, a federation official, and his assistant, Mr. Allen Collabone.

The judge said the shipowners claimed that the real object of the federation was not to improve the crew's terms of employment but to oppose companies operating ships under flags of convenience and to challenge rules on the pay rates of Indian seamen.

But the judge said: "The dispute with the owners is not a mere dispute about the rate of pay. It is a real dispute. If weekend because of a 5d increase in the price of milk at the dairy, the dispute would be at an end."

Call to fix homeworkers' rates of pay

PROPOSALS FOR legislation to fix minimum rates of pay



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is therefore appeal to even the "occasional" amateur—a market which the company hopes to expand.

The introduction comes at a time when there appears to be some divergence of view in the trade as to whether the predominant move is towards "instant" or DIY home-processed colour photography. A good deal depends on the kind of amateur involved.

According to Kodak there is in any case a strong move away from the transparency to the colour print.

3M on the other hand believes that more people will take to home processing of slides when they see the quality that can be achieved.

Developed in the UK, the kit of chemicals will be on sale in local photographic and chemist's shops from October 25 at £8.29 (ex VAT).

The value of all sensitised material sold to amateurs in the UK is about £70m, of which colour slide material is probably in the £10m to £20m region—a market on which 3M is now focusing attention.

More from P.O. Box 1, Bracknell, Berkshire (0344 287261).

able on lease or rental. Dupont and Badenoch (Consultants), 31 Percy Street, London W.1, 01-323 0886.

## ROADMAKING Improves the surface

WHAT TO do with plastics waste is a problem which has exercised quite a few ingenious minds. From France comes an idea for incorporating pvc waste and aromatic hydrocarbon pitch into a lower-cost binder material to be used on concrete-surfaced roads subjected to particularly heavy traffic.

Compo 2020 is the name given to the mixture which contains 20 per cent granulated pvc and 80 per cent pitch and its developers, with some two years' experience of its application in trunk roads behind them, claim that it is highly resistant to rut formation and to cracking, while being impervious to rain penetration and providing good anti-skid characteristics.

Sté Internationale Routière, 19 rue Bréca, 75240 Paris Cedex 05, France.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## WELDING

### Production time cut by joint tracker

COMPANY making steel tubes and casings at Bad Oeynhausen, West Germany, was the first to purchase and incorporate into its welding plant an SAB joint tracking unit—the 6-GAA.

Since its installation, a major improvement in throughput has been experienced. In the main workshop of the plant, the larger part of the engineering facilities is used to produce heavy duty transformer casings and transformer cooling stems. The transformer casings are in the 40 to 60 ton class. Previously these tank casings had been welded by hand, at an average rate of 1 metre every 15 minutes. After installing the 6-GAA, and combining it with an ESAB A6-S(G) fully automatic welding head mounted on a column and boom, the company found that weld time was reduced from the hand-welding rate of 9 minutes to 2½ minutes.

As this company has to put down to the region of 40,000 metres of horizontal welds a year, experienced a major increase in productivity.

It was found at an early stage that there would be no need to have positioner fixtures to hold down the 40 to 60 ton workpieces in a precise position in relation to the welding wire tip. The welding head carried on the column and boom. All that is required is to use a crane to place the workpiece on the workshop floor in its approximate welding position because the joint tracking unit takes up any errors in workpiece positioning up to as

## PROCESSING

### Mixtures of all kinds

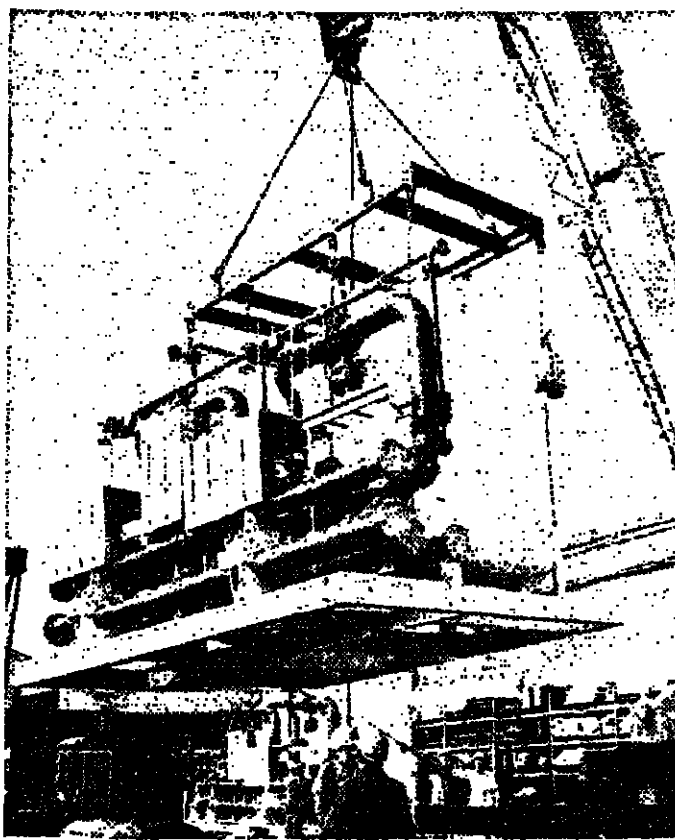
AMIX top, side and bottom agitators, with four types impeller and nine different drive units with powers up to 40 kW have been produced.

Of Ju-Ro AB of Pietari, Finland, to meet any mixing or blending requirements at capacities up to 100,000 centilitres in both open and closed vessels.

For closed-vessel applications, agitator shafts can be fitted with mechanical seals or stuffing boxes to withstand pressures between 0.01 and 5.0 MPa (50 bar approx.) and temperatures up to 100 degrees C. Impellers can be made of any weldable material

and be protectively coated for use with aggressive fluids. Large propellers may have bolted instead of welded blades. Aseptic seal and explosion-proof motors can be supplied.

To ensure that the right combination of impeller and drive unit is chosen for optimum efficiency and minimum power consumption, pilot tests can be run at the company's own laboratory. Initially the choice of impeller must be based on a detailed specification of process requirements. A drive unit appropriate to both environmental and process conditions is then selected.



One of three skid-mounted pairs of Varivoid filters leaving the Permuto-Boby works at Brentford, Middlesex, at the start of its journey to the Conoco Muchison Field Development platform in the North Sea. The six Varivoid filter battery, which was assembled and pre-commissioned before despatch, will be used to treat sea water required for oil extraction "waterflood" duties. Operating in parallel, the filters are capable of removing 97 per cent of all solids down to a particle size of 2 microns at flow rates of up to 156,740 barrels of sea water per day.

## PERIPHERALS

### UK company's bold move in printers

IN A direct market confrontation with Japanese manufacturers a step not too frequently taken by British companies in the electronics field—English Numbering Machines, a Rank subsidiary, has announced the completion of development of an electronic printer with 114 mm paper width.

It will be made almost entirely at the Enfield factory until the company moves into new premises a few miles away at the end of 1980 and will be marketed virtually world-wide, including the U.S. where Rank has sales facilities already.

Price in the UK is expected to be under £350 in OEM quantities (over 100 units); ENM claims that this is around 10 per cent less than much of the competition at this paper size while at the same time offering facilities such as typewriter mode and self-test. For the time being at any rate the company will be steering clear of the 60 mm market.

Work is about to start on installation of a production line in 3,500 square feet of space at Enfield from which the first 100 four separate buildings and separate machines will roll in about literally hundreds of separate

## ENERGY

### Vertical windmill

ADOPTING A design of vertical bladed windmill which looks very like a concept originated three years ago by Dr. Peter Musgrove of Reading University's Engineering Department, McDonnell Douglas is to build a \$1.5m "Gir-mill" for Rockwell International acting on behalf of the U.S. Department of Energy.

The "Gir-mill" will generate 40 kw or 53 hp—enough for 16 homes. It will have vertical blades rotating in merry-go-round fashion around a vertical central shaft and will accommodate winds from any direction without major adjustments.

McDonnell Douglas engineers believe the Gir-mill may be less expensive to build than a conventional windmill of equal electrical capacity. It is also possible to design the Gir-mill to resist damage in high winds because the blades can be released in such a case, allowing them to weather-vane and minimise blade loads.

The Gir-mill prototype will stand 90 feet high and will consist of a 60-foot steel tower structure, three 30-foot vertical blades, and an electric generator or gear box.

Preliminary feasibility analyses and tests have been conducted at the McDonnell Douglas Company division of McDonnell Douglas. These analyses showed the Gir-mill to be competitive with

other systems already in production. The tests also verified performance predictions in a wind tunnel.

One application would be for deep-well irrigation. Farmers employ irrigation pumps throughout the plains region of the U.S. To power some of these pumps, farmers rely on locally available natural gas.

Meanwhile in Britain a scaled-up version of the Reading vertical bladed mill is under development with funds from NRDC. McDonnell Douglas is at 68 Goldsmith Road, Woking, Surrey, GU21 1LQ.

## MATERIALS

### Retains the warmth

THE REDUCTION of sound levels and conservation of heat are two-fold advantages offered by a flexible covering material known as Granomural, perfected by the French company Société Condupal, B.P. 208, 92206 Compiègne Cedex, France (Telex 150 151 F).

Consisting of wood chippings bound by latex with a glass fibre reinforcement on each side to provide dimensional stability, it can be applied to ceilings and walls.

The material may be applied in the same way as wallpaper, using a vinyl or acrylic adhesive. Untreated or unglazed surfaces can be disguised and, as it is an undercoat material, it can be covered with various types of decoration.

## PHOTOGRAPHY

### Slides made at home

ALBEIT IN somewhat low key, 3M has for some time been marketing its own colour transparency film, together with a home processing kit which, perhaps because it involves misting powders with water, has not achieved great success.

Many amateur photographers buying private label films (from Boots, for example) have also been unaware that the material is made by 3M, intended for the same E4 process, a relatively simple one for amateurs, involving only low temperature processing baths.

In the belief that there is an increasing desire on the part of keener amateurs to process their own transparencies, the company has now brought out a much simpler process involving only pre-packed liquids which are used at 20 deg C, held at either 20 or 22 deg C depending upon the portion of the process. At this normal room temperature, control to half a degree is not difficult.

Recent London demonstrations revealed excellent transparency quality. All that is needed for processing is a developing tank, five bottles of made-up solutions, a thermometer, photoflood lamp and a measuring beaker. Total process time is 68 minutes.

Partially used bottles of the concentrates have a long shelf life so that a couple of films can be processed and the remaining fluid kept for future use: there

## SERVICES

### Powerful aid for brokers

TO BE demonstrated this week, a policy-handling system has been produced to meet the needs of insurance brokers. It will be shown at the British Insurance Brokers' Association Conference and Exhibition, National Exhibition Centre, Birmingham, on October 13 and 14.

Designed for Dunlop and Badenoch (Consultants) London, it is for use in small to medium sized brokerages with the aim of cutting costs and increasing administrative efficiency.

Using Gamma Olympic hardware based on DEC microcomputers, the package holds up-to-date information on policies and all clients; revenue derived from each policy by way of initial and renewal commission; comparison of commissions received against those due with detailed lists of discrepancies; business reports monitoring cost effectiveness of advertisements and salesmen.

The IBP system is being offered at a total price of about £10,000 (including the application programme) and is also avail-

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# The Management Page

EDITED BY CHRISTOPHER LORENZ

## The City reacts to the wind of change

Nicholas Leslie reports on the resurging preoccupation with small business development finance

A NOTICEABLE shift in attitudes has taken place in recent months among banks and other financial institutions towards providing development capital for the smaller business sector. This type of funding is now being considered much more sympathetically and even venture capital for start-up situations is being looked upon more kindly than it has been for many years.

No doubt there are numerous budding entrepreneurs and owners of established small companies who would argue that banks appear just as intransigent as they have ever been and could produce evidence to show that recent requests for finance had been rejected just as summarily as they had been in the past.

But that would be to miss the point. For the key change has been in the frame of mind that banks are now adopting towards financing small companies.

Certainly this attitude has yet to work through to action on any large scale. The big question, therefore, is whether it will, or whether current attitudes in the financial community will ultimately be revealed as mere posturing to suit the pressures of the time—excluding a surfeit of funds. Nevertheless, the fact that a more flexible way of thinking now exists is in itself something of a breakthrough.

The lever of debate about small companies, fired by the Prime Minister's enthusiasm for the subject, by the work of Harold Lever, the Cabinet Minister given a special brief for this sector, and by the deli-

berations of the Wilson Committee, has undoubtedly stimulated thinking. And the result is that a fashion for small company development capital has been created—and the City is prone to following fashions.

It seems likely that when the Wilson Committee does finally report it will spotlight the fact that there is little really effective institutional machinery for venture capital, even though a surfeit of funds for companies in general may well exist.

Some anticipatory action by the banks would, therefore, provide them with ammunition with which to counter any criticism directed their way. Similarly, pension funds—another no doubt to avoid any possibility of governmental direction on which areas a proportion of their funds should be directed—have been making the right

pastures about investing in small companies and even venture capital projects.

### Specialists

Many of the long-established development capital specialists such as Industrial and Commercial Finance Corporation, Charterhouse Group and Gresham Trust, have been much more active this year than for some time and the latter two



"Our first venture capital investment has been too successful—they've just made a takeover bid for us."

have, after an abstinence of some years, even stepped back into venture capitalism, or set up a pilot scheme in New-castle with the local office of the National Enterprise Board which the particular expertise

For example, the investment by Charterhouse Development (featured on this page on October 4) of £50,000 as part of a total £200,000 package which it helped to arrange to develop The Byte Shop into a chain of computer retail outlets was, by its own admission, its biggest

investment in anything so new. The NEB further, but it is quite But of equal interest is what possible that it will make more some of the big clearing banks equity and loan money available

to small companies by other means. One possibility is that its new experimental structure

of grouped branches, through the National Enterprise Board which the particular expertise for this type of money could be directed, might be used. Venu-

tually be extended to Liverpool where the NEB has another backing new companies, may be considered.

ten equity investments and steps are now being taken to raise the level of activity through Barclays Development Capital. It is gearing up by expanding its team of specialist directors and has recently taken the decision to commit £2.5m to this area of business. Normally, its objective is to invest in companies which are earning £50,000 a year pre-tax profits and which are looking for funds for a further phase of expansion. However, it seems that if the right proposition came up, venture capital backing would be given.

What that "right proposition" might be is not totally clear, but it would probably be something like a person who has a first-rate reputation in a particular area of industry and who wants to continue doing the same thing, but running his own show.

This is the type of venture capital investment that banking organisations wish to make and it shows that the level of risk they are prepared to take is relatively modest. At the same time, it is clear that the number of investments being talked about is also not particularly large.

Another significant feature of this apparent commitment to helping more small companies

either to get off the ground or to move into a new phase of expansion lies in the ultimate objective of the investors. Historically, the pattern of venture and development capital has been for the investor to back a business, nurse it along for a few years, and then realise a capital gain either by the company going public or by selling the investment to a large company. It has constantly been maintained that, without the prospect of a capital gain, the return offered by dividend income alone is not sufficient to make such investments profitable.

### Prospects

Now while there have been one or two very successful Stock Market flotations over the past year, this particular route is in no way as attractive as it was back in the early 1970s. So presumably investors—and they include the pension funds—are either not looking for this option to provide them with a major financial gain, or they are living in hopes of better things in a few years' time. Equally, prospects for selling small concerns to big companies do not look much better.

In fact, many banks are now being presented with invest-

ment opportunities as a direct result of the larger group selling off activities which the feel are no longer germane to their business or which are too small to integrate comfortably with a particular structure.

These are the types of investment to which banks give very serious consideration because the deal often involves providing the executives of the subsidiary concerned with sufficient funds for them to buy the company from the parent. One this banks really do like is a go established business and retention of good management wherever they take an equity stake.

But whatever type of investment one is talking about, terms of development, there is a degree of risk involved in the money is being invested on an unsecured basis. And it means there is a possibility that the money invested may be lost entirely.

Whether a full appreciation of this truism exists throughout the financial community is a moot point. More important is whether the financial community would be able to withstand a major failure. Given a more flexible approach to handing out risk money, is, according to the law averages, a very big probability that one of the investments will go bad. When that happens, it will be interesting to see whether the banking community will accept it as a mere liberal quest or when it will retreat.

## How to stand by your deliveries

BY JASON CRISP

ONE of the besetting sins of British industry—so its detractors say—is its inability to deliver on time. Certainly a poor delivery record is one of the fastest ways a company or a country can earn itself a bad name.

Delivering on time, according to Garth Woodbridge, deputy managing director of BSR, the British manufacturer of record changers with 75 per cent of the world market, is an asset which is "as important as the most expensive machine in your factory."

A survey set up by the Institution of Production Engineers concludes that there is little excuse for poor performance in meeting targets honestly and realistically given. According to that survey, of those companies with poor delivery records—more than 15 per cent of company sales are significantly late

—the blame lies with management because of bad estimating or planning. Typical problems arise as a result of too much optimism or pressure when quoting, orders taken in excess of capacity, underestimating lead times or the R and D element.

"A good delivery reputation is very likely to result from a customer who is generally satisfied with the attention he receives and has, therefore, felt he has been in control of the delivery, whereas in fact one's actual manufacturing performance may be no better than one's competitor," believes Mr. G. P. West, marketing director

of British Twin Disc, a medium sized company making giant power shift transmissions.

Both these views were expressed at a conference organised by the Institution of Production Engineers towards the close of the International Production Engineering and Productivity Exhibition last week. The theme was the reasons behind late delivery and how to resolve the problems, and two main points of consensus emerged. One that punctual delivery is vital to a company's success—"Did you notice how nobody mentioned price?" said one of the speakers

afterwards. "Delivery is more important." The second point was that it was very much a top management responsibility.

As BSR's Mr. Woodbridge put it: "How many times have you been let down yourself and when you try to speak to some-one in authority you end up being pushed onto some charming secretary or some poor lad in the sales office who says he has done his best but he can't do any more. Where are these dynamic managing directors who hide behind their staff? If you can't face the music you should not lead the band."

BSR has 40 production lines

in 5 factories producing 240,000 record changers each week from 40m parts, yet if one line stops for more than five minutes a main board director has to be told, said Mr. Woodbridge. This ensured, he added, first that the board was kept in touch immediately with problems but it was also an incentive for every one else to keep the lines going. Both he and the chairman read every incoming telex every day, even if they had been away from the company.

The reason for this is so that they know which of BSR's suppliers are giving them excuses for late deliveries, they can see complaints from their own customers and can see the new orders coming in—often before the person to whom it is addressed sees it. "It means we are in touch, that we are managing and that we are aware of the facts."

At British Twin Disc, Mr.

G. P. West said his company believed that often a reputation for bad deliveries could result from failure to react to minor requests which have nothing to do with manufacture, such as shipping changes, transport requirements, which gate and to which factory units need to be delivered, and a knowledge of the right person to talk to at the right time.

And this is a feature of his company. The only people who have contact with customers is the marketing division which has responsibility for service, spares, sales contracts, transport, packing and shipping. Each customer is given the names of four people in that department who will be able to answer any query, said Mr. West.

The marketing division plans a unit work requirement for the manufacturing division which is "reasonably steady."

This means that the marketing division, by smoothing out the troughs of demand, may be holding a finished stock unit, a situation which Mr. West rightly acknowledged is not common.

As most of the customers have different requirements it can mean that any sale from the finished unit stock has to be altered in the service workshop. This he added, might appear an expensive way of delivering on time.

On Britain's bad reputation for delivering on time in the markets Garth Woodbridge the conference: "You have very good ally on your side, the finished unit stock, you are late, you are late, you must take account the cost of that shop. This he added, might appear an expensive way of delivering on time."

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## Managing Energy

The world is enjoying a temporary oil glut and Britain has for the first time in recent years an abundance of local energy supplies. But Britain has not yet found a way of providing sufficient extra energy to cope with the increased demand likely by the end of the century.

ENERGY MANAGERS meeting in Birmingham today for their second annual conference have a right to feel a little confused. In many cases their jobs have been created only in the past couple of years as a result of the growing pleas to industry, commerce, the public sector, and the domestic consumer to save energy as one way of staving off the day when the UK finally reaches the widely prophesied energy gap.

But they are establishing their jobs at a time when oil, the commodity that is supposed to run down first, is in a temporary glut worldwide. And they are faced with a picture of the UK as a country that is blessed for the first time in recent history with an abundance of local energy supplies in the shape of home-produced coal, oil, gas and electricity.

The nature of the problem they are facing, however, and the way they are being urged to tackle it is not exactly new. As long ago as 1954 Sir William Hawthorne, now chairman of the Advisory Council on Energy and one of the main speakers at today's conference, came to the following conclusion: "We may sum up the probable trends of supply and demand by saying that, even when allowance is made for a steady improvement in efficiency, supplies are not likely to increase rapidly enough to meet the expected growth in industrial demand. This is Britain's fuel problem."

"The obvious solution to a problem of shortage is the more efficient use of one's resources. The fact that fuel is wasted by the inefficient use almost everywhere has been repeatedly demonstrated. Industry is one about this easier situation: are

of the worst offenders."

Some 25 years later many of the factors governing energy supply and demand have changed dramatically. A new fuel, natural gas, had emerged as a dominant factor in the UK's modern energy market and the development of North Sea oil is rapidly placing the country in the unusual position of being a net exporter of crude oil rather than an importer. The danger of course exists, however, that in such a situation consumers may be lulled into a false sense of security. Especially at a time when oil prices have actually been falling, it is easy to forget that the apparent glut of oil supplies has been induced as much as anything by the continuing economic recession. Yet even in stagnant economic conditions oil supplies are being used up at a far higher rate than new discoveries are being made.

It was a point stressed last week by Mr. Peter Walters, chairman of BP Chemicals, in a paper produced for the European Petrochemicals conference in Monte Carlo. "There is still a tendency to assume," he said, "against the current background of surplus, that our energy supply problems will recede or disappear—at least to beyond this century. I believe that such a judgment, which must be based largely on the assumption of massive increases in the Organisation of Petroleum Exporting Countries' oil supplies, is ill-founded. The increases in OPEC oil supplies that would be necessary to bring about this easier situation: are

based on highly optimistic technical and economic assessments and are not robust when viewed against the long-term aspirations of the major OPEC suppliers."

This is not to say that oil will run out by the end of the century. But we are facing the prospect that oil production may not be able to increase to meet increasing demand. By the year 2000 a substantial volume of oil will still be produced, but it may be at no more than night

energy prices. The introduction of efficient energy management systems and the investment needed to maximise the return takes time to organise."

The danger above all for the UK is that the country will emerge from a comparatively short period of energy self-sufficiency in a competitively weaker industrial state than it has been in recent years. Most other major industrial nations will remain largely dependent on imported energy so the incentive to use such costly supplies efficiently will perhaps be greater than in the UK.

But UK energy consumers will still face rising energy prices. The introduction of efficient energy management systems and the investment needed to maximise the return takes time to organise."

headed. The Energy Commission in its discussions have suggested that UK energy consumption by the end of the century could be 50 per cent below what it otherwise might have been without the energy conservation effort that is now being mounted. The lack of such an effort could add the annual equivalent of some 50m tonnes of coal to Britain's energy needs by the year 2000.

Today's second energy management conference is one of

steel industries accounted for about 10 per cent of last year's total. It is estimated that there could be a 10 per cent rise in the amount spent by industry and commerce this year, although that may be tempered by the lower oil prices.

But how can the energy managers plan their future policies? They are required, for instance, when planning the location of a new factory and deciding how it should be powered, to take decisions on the short-term the Cambridge Services quarterly bulletin on Energy for Industry and Commerce, which will be published later this month, suggests that for the rest of the year at least a buyers' market for industrial fuel will exist. Oil prices have fallen during 1978 and prices for heavy fuel oil have slipped by about 1p per therm. British Gas has continued its policy of relating its prices to the oil market so industrial gas consumers can also expect a more stable position in coming months. This could be interrupted, however, by the expected oil price rise from the OPEC countries in December. It is pretty clear that there will be a price rise of between 5 and 10 per cent says the report.

Oil and gas prices will continue to be linked to market conditions, whereas coal and electricity prices are governed chiefly by the general rate of inflation. Coal prices rose by 10 per cent in March this year and a further increase can be expected in March 1979. A similar 10 per cent rise over the year is expected in electricity prices.

But whatever the progression of fuel prices, energy is bound to remain an expensive commodity. Over the last 12 months there has been a marked shift in emphasis away from simple exhortations to save energy and towards the message that energy conservation is chiefly a way of improving the efficiency of energy use.

The Government has moved into far more positive action in promoting this message over the last year by adding an array of financial incentives to its earlier guidance and advice. At least half of the energy consumed in the UK goes into providing comfortable conditions and hot water in all kinds of buildings—factories, shops, offices, schools, hospitals and 20m homes. It is here that the Government is concentrating most of its £450m programme of public expenditure on energy conservation over the next four years by promoting better insulation, more efficient appliances and effective controls.

For some industries the message of energy efficiency is clearly not a new phenomenon. The chemicals industry, for example, increased its energy demands by 12 per cent between 1965 and 1975, but in the same period production grew by 56 per cent. This is the kind of action that is at the heart of Sir William Hawthorne's conclusions reached in 1954 and it was summed up earlier this year by Sir Denis Rooke, the chairman of British Gas. "Energy conservation is not simply about regulating production and saving fuel for the future. It is about using fuel efficiently—getting the same standard of comfort or the same industrial effect by burning less fuel and saving money into the bargain. If we can succeed in using energy more efficiently, we will not only conserve energy resources for the future, but also increase productivity now."

## A confused picture

By Kevin Done, Energy Correspondent

today's production levels, which cannot cope with the economic growth of the next 22 years, however slow this turns out to be.

The danger above all for the UK is that the country will emerge from a comparatively short period of energy self-sufficiency in a competitively weaker industrial state than it has been in recent years. Most other major industrial nations will remain largely dependent on imported energy so the incentive to use such costly supplies efficiently will perhaps be greater than in the UK.

The signs that the lesson is an effective lifespan of 15 to 20 years. They have to decide between the four principal sources of power: coal, electricity, oil and gas. But according to Mr. Graham Pusey, general manager of National Utility Services, "The key question is invariably that of the comparative projected price increases between the four utilities over the life-span of the plant which they are to serve; and this is where the manager is forced to work completely in the dark."

They have a large target to aim at. Last year the bill for industry and commerce's spending on energy amounted to £5.8bn compared with the £5.02bn in 1976. The iron and

## ENERGY BLUEPRINT

### Providing the energy to build your future

The Chairman of the Electricity Council, Sir Francis Tombs, predicts that as the reserves of gas and oil are depleted they can be expected to rise sharply in price. As a result substitution by other sources of energy will become inevitable.

In this context the renewable sources of energy such as wind, waves, tides and sun are at present uneconomic and likely to remain so. For this reason they are unlikely to contribute even as much as 10% of the nation's energy demand by the year 2000.

So it follows that by common consent the energy future lies principally with coal and with nuclear power, both of which would deliver energy as electricity. We

should bear in mind that around the end of the century coal will be endeavouring to supply markets for electricity generation, synthetic gas production and chemical feedstocks.

This leads us to two obvious conclusions. Primarily, the energy we consume should and must be used to its maximum effect. Second, commercial buildings planned for construction in the coming years and with a life expectancy up to 60 years, must have incorporated into their planning the inevitability of a single energy source—electricity.

Over the past ten years, and with these criteria in mind, great strides have been taken in the field of heat recovery. Now, several systems are available to permit the economic recycling of what would otherwise be considered wasted energy. This is as true in the commercial sector as it is in the industrial. Although in most cases the problems are different, the techniques use the same technology.

In terms of our future commercial buildings it is imperative that these techniques are carefully considered and appropriate steps taken to incorporate the necessary equipment at the earliest possible stage. We must ensure that the inevitability of a single energy source does not take industry and commerce by surprise.

To achieve this for the future we must act now. It makes good sense to plan for the inevitable, and that means to plan electric—it's here to stay.



### 'Energy Management in Lighting Awards Scheme'

Last year's award winners did what most of us only dream about. They actually saved money on their lighting without switching anything off. They managed by careful design and planning to slash running costs by over 50% compared with their previous lighting system, while at the same time maintaining or, in some cases, raising lighting levels.

This year the Lighting Industry Federation's 'Energy Management in Lighting Awards Scheme' is continuing the task begun in 1975 of educating users about the lighting options available and the prime importance of efficient lighting. Once again the Electricity Supply Industry is pleased to be one of the sponsors of the scheme.

The aim is to achieve more efficient lighting, both in terms of more light for a given consumption of electricity and also by correctly designing the lighting work being done. The results might show for example, better worker productivity, improved quality of production and a reduction in accidents.

(Cont'd top of next column)

The competition is open to all organisations in the UK who can show an improvement in the use of energy for lighting industrial or commercial premises. The new or improved scheme must be commissioned between 1st August 1976 and 31st December 1978 and must comply with the standards set out in the 1977 IES Code for Interior Lighting.

- The main factors to be considered are:
- (a) Better use of electrical energy for obtaining required illuminance.
  - (b) Efficiency of the installation compared with the optimum efficiency reasonably practicable.
  - (c) Evidence of good energy management practice.

Closing date is 31st December 1978. Copies of the official entry form are available from the Secretary, Energy Management in Lighting Awards Scheme, Lighting Industry Federation, 25 Bedford Square, London WC1B3HH.

For copies of the Lighting publication, tick box No.2

### Catering the electric way

It has often been said that an army marches on its stomach. Well, that is definitely true of the staff in more and more companies. If any of your clients are contemplating the introduction of a staff restaurant, or if you are about to start work on planning a staff restaurant, you are likely to benefit from getting in touch with us.

Selecting the most cost-effective and efficient equipment is only part of the story. These days staff expect to be served a varied menu of high standard to be eaten in pleasant, comfortable surroundings.

For large-scale catering projects which demand a high capital investment it pays to consult experts on all aspects of energy use. Proper ventilation will be needed to remove unwanted smells from the kitchen and it may be that air conditioning will be required to provide a comfortable, fresh atmosphere for the diners.

Heat recovery could be integrated into the total plan to enable full use to be made of the otherwise wasted heat from dishwashing and lighting and so on.

The Project Planning Unit of the Electricity Council was set up specifically to handle this type of catering project. Its purpose is to plan efficient catering systems equipped to make the most effective use of energy and labour.

This planning expertise, free through your Electricity Board, will provide you with the kind of detailed information necessary to take planning decisions on large-scale catering projects. The information is presented in the form of a detailed feasibility study. Included in the study would be an analysis of your menu and meal service, detailed design proposals, a breakdown of capital costs and much more.

The feasibility study can form the basis of comparison with alternatives. In addition, the Planning Unit offers whatever information is needed and a great deal of practical advice right through the stages of design and specification.

With bigger and more ambitious catering

## Comfort—the key to commercial success?

Comfort is a difficult term to define precisely. Difficult because it really needs to be related to a particular individual in a particular job. However, most people would agree that comfort plays a significant part in their performance at work or in the success of their business.

Comfort is an essential part of the right mental climate. Unsuitable environmental conditions create distractions, which waste our mental energy and reduce concentration.

Environmental research has been carried out at the Electricity Council's Research Centre to try to quantify the differences in perception of comfort between individuals and where possible to identify the causes. For example, once people's tolerance to temperature variations can be quantified then designers can allow for these limiting factors in building design. The range of factors directly affecting comfort, like temperature, humidity, noise and light must be carefully balanced to arrive at the most acceptable mix. The reasons speak for



Research into 'comfort' conditions being carried out at the Electricity Council's Research Centre.

themselves: more efficient, more alert, happier even healthier staff make for lower staff turnover, higher productivity and more contented clients.

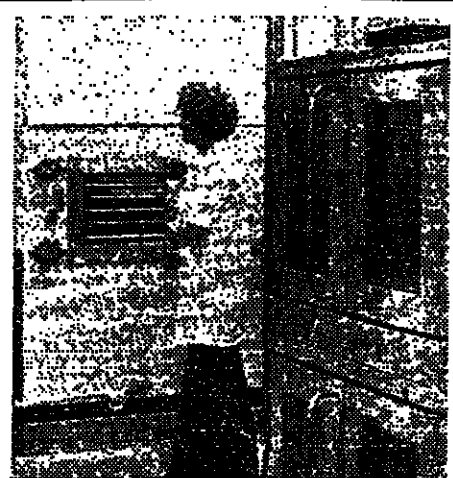
The requirements vary from company to company, building to building. Whereas in some situations only good heating, ventilation and lighting are necessary, in others where summer over-heating, noise and pollution are major problems, an air conditioning system may be the only real solution.

In existing buildings a large amount of new or additional equipment may not even be required—it may just be a matter of using the existing system more effectively. Even if air conditioning is needed it can be installed as required, either room by room or centrally. Lighting too can often be improved at minimum expense simply by changing the lamps for more suitable ones when servicing time comes round.

The initial costs of providing adequate comfort levels can vary from next to nothing to thousands of pounds. Whatever the costs involved, they are unlikely to be more than a small proportion of the total operating costs of your building—yet they could make the difference between success and failure for you and your staff.

'Comfort' is the title of the new colour brochure published by the Electricity Council. The publication outlines what comfort is and how it can affect your work.

If you would like a copy, tick box No.4.



Part of the kitchen designed with the help of the Project Planning Unit for Filaglass Ltd., Wrexham.

projects becoming the norm it makes a great deal of sense to ensure that energy wastage is reduced to a minimum.

For more information on the Project Planning Unit, tick box No.3.

Please send me copies of leaflets/information on the following topics. Please tick as appropriate.

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30 Millbank, London SW1P 4RD.

**PLANELECTRIC**  
The Electricity Council, England and Wales.

## Waste not, want not

Woodhill House, Aberdeen, the administrative headquarters of the Grampian Regional Council is a good example of how careful design and interdisciplinary co-operation can help to reduce a building's energy costs to a minimum.

The development is made up of offices and computer and council suites with a gross area of 18,116m<sup>2</sup>. Completed in 1975, it makes use of a number of up-to-date techniques for minimising energy costs.

The heating and cooling requirements of the main office area are provided by a low-velocity air handling system. Heat from lighting, occupants and business machines is extracted through slots in the coffered ceiling. Within each floor zone heat is retained by air recirculation, while heat is reclaimed from the exhaust air by cooling coils. In zones which need cooling, use is made of

outside air if it is suitable, to reduce the load on the central cooling plant.

The system is designed to allow the planned maintenance programme to be carried out easily. All the pipework, valves and plant are outside the office area so that maintenance can be carried out without causing any major inconvenience.

The Council suite uses an alternative method of air distribution, a dual duct system using high-velocity hot and cold air. The correct proportions of hot and cold air are determined by thermostats in the Council suite. Heat from lighting and occupants is again recovered through the return air system.

The buildings themselves are well insulated. The gross heat loss for the building complex during cold weather (−3°C) is around 2000kW. The overall energy con-



Woodhill House, Aberdeen, makes extensive use of heat recovery techniques.

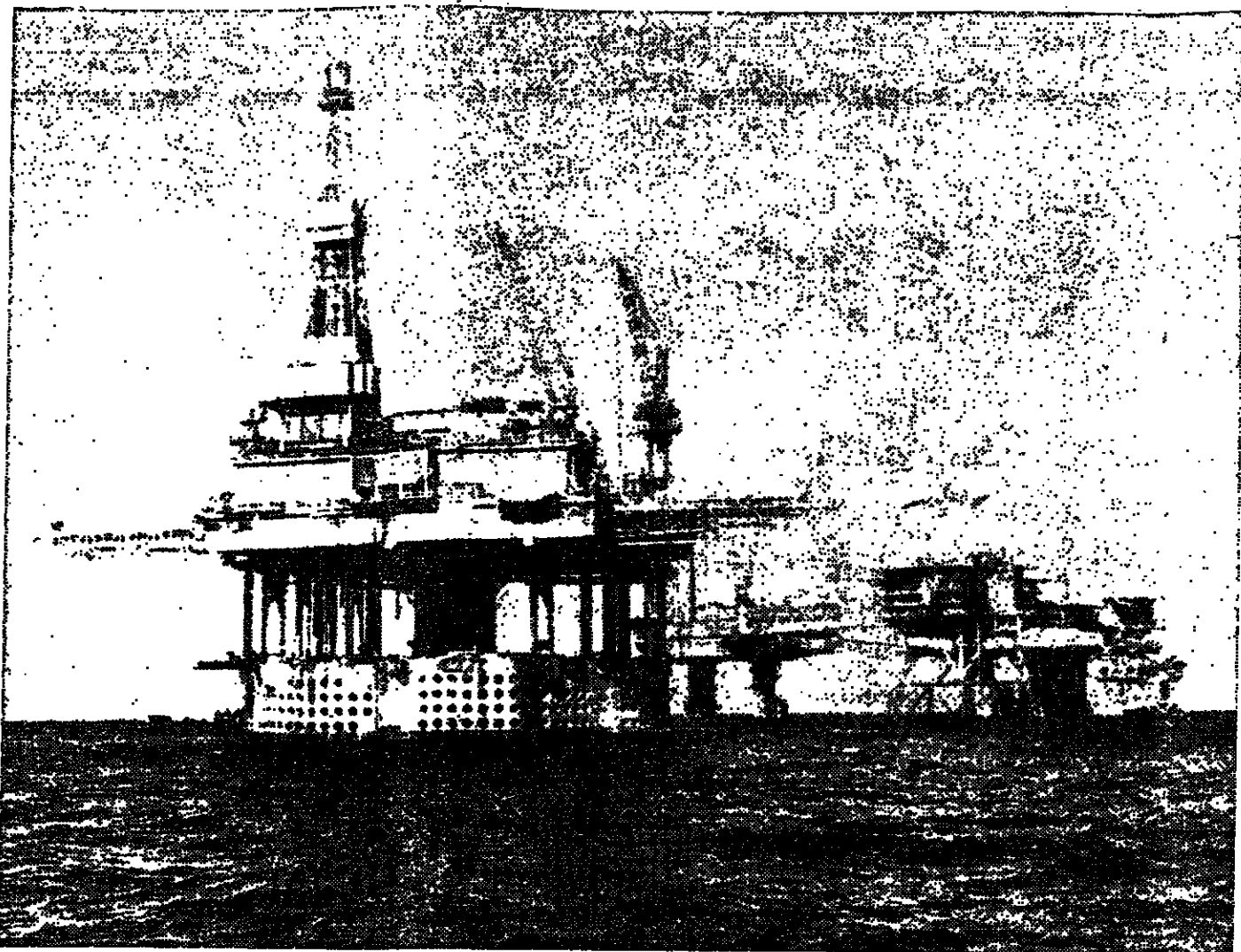
servation of the air conditioning, lighting and water heating systems was found to average out, for the year ending February 1977 at the low figure of 225kWh/m<sup>2</sup>.

The Woodhill House development shows how some energy saving techniques can be used to reduce a building's overall running costs to a minimum whilst maintaining excellent working conditions for the staff. There are many other techniques which could achieve the same result.

For more information, tick box No.1.



## MANAGING ENERGY II



Frigg, the largest gas field yet developed in the North Sea.

# Fierce competition for suppliers

ALL FOUR OF the supply market sectors has remained fairly steady over the past 12 years. It is meeting stiff competition from gas in premium markets but it has managed to hold on to its position, unlike its other two rivals coal and electricity, which have both fallen back in the face of aggressive marketing by British Gas.

## Market

Gas is now taking about 28 per cent of the industrial market—compared with only 4 per cent in 1968—and in the domestic market it has established itself firmly as the market leader with 44 per cent in 1977 compared with 27 per cent for solid fuel, 19 per cent for electricity and 10 per cent for oil. It has already taken the lion's share of growth in the UK fuel market in recent years, but it still faces a continuing hard marketing effort into the early 1980s if it is to find extra customers to take the rapid build-up of new supplies that will be

coming from the northern North Sea fields, chiefly Frigg and Brent.

The increasing production from Frigg, the largest gas field yet developed in such hostile waters as the northern North Sea, will boost Britain's gas supplies by more than a third and will meet over five per cent of primary energy requirements. It first began production just over a year ago from the UK sector of the field and supplies are now starting to build up from the larger Norwegian portion of the field. It represents a new source of supply at a time when production from some of the southern gas fields is passing its peak.

But the emergence of British Gas as a major force in the UK energy market has not been without controversy. The rift between the various nationalised supply industries has come into the open this year with the gas industry facing a concerted assault over the issue of fuel pricing from both the coal and electricity industries. They see their market shares shrinking at a time when they can do little to halt their increasing lack of competitiveness on prices.

According to Sir Francis Tombs, chairman of the Electricity Council, gas should be priced at a level which takes into account the cost of its future replacement by other fuels. Otherwise it will damage the long-term markets for coal and electricity. British Gas' present pricing policy is creating "a precipice problem of substitution for depleted reserves of gas at the end of the century," he says.

The electricity industry maintained earlier this year that the cost of producing gas is about 1.9p per therm while the cost of producing electricity is nearer 8p per therm. The Gas Corporation not surprisingly takes issue with these figures, however. It claims that the average price of gas delivered to its terminals, which includes transmission costs is higher, and, it says, the price is rising. It is possible the average price will be nearer 8p a therm in three years' time as supplies from Frigg build up.

However this dispute is finally resolved, it is clear that at least in the industrial sector British Gas will continue to relate the level of contract prices to that of oil. And oil prices must rise. According to the latest bulletin on Energy for Industry and Commerce to be published by Cambridge Information and Research Services later this month, 1979 is unlikely to prove such a good year for the fuel buyer as 1978.

An increase in demand for oil products will almost certainly lead to higher prices, it says. And a price increase from the new Organisation of Petroleum Exporting Countries, who meet in December, is most widely expected and could be somewhere between 5 and 10 per cent. This will be the first OPEC increase since the summer of 1977 when Saudi Arabia and the United Arab Emirates raised prices by 5 per cent to bring them in line with other OPEC members.

Whatever the scale of increase, says CIRS, it is likely to be passed direct to the industrial and commercial fuel consumer in Britain. The oil companies presently have little room to accommodate any

increase within their already depressed trading margins.

During 1978 fuel distributors have indulged in price cutting in order primarily to hold on to market shares. But next year as industrial production begins to move ahead again, increasing demand could make this unnecessary.

Coal and electricity prices will be much influenced by the miners' wage agreement with the National Union of Mineworkers, firmly in opposition to any Government suggestion of a 5 per cent pay threshold, there seems to be little prospect of price falls falling behind the general level of inflation.

Unlike the market prices of oil and gas, coal and electricity prices remain more tied to the broad inflation level. In contrast to oil prices which have actually fallen during the year, coal prices have risen by 10 per cent in March 1978 and a further increase is expected in March 1979. Electricity tariffs were also altered in the spring and a 10 per cent rise is expected over the year.

The future for coal as a major source of energy lies more in the long-term. The Plan for Coal agreed between Government, Unions and the National Coal Board in 1974 provides for greatly increased investment in the industry in order to allow it to develop multi-million pound projects like the Selkirk and the Belvoir collieries, but to cost in excess of £500m. Its problem lies in keeping alive the old markets during a medium term, so that the industry will be on a sufficiently secure footing when it is able, at around the turn of the century, to start replacing coal and natural gas with the derived fuels.

None of its present market look particularly buoyant. Gas is still the major fuel for electricity supply, which takes about 60 per cent of the NCB's annual output of around 120m tonnes. The second largest customer is also industrial, the iron and steel industry, which burns coal in the form of coke. It presently uses in the region of 14m tonnes a year from the NCB. But the steel industry is in deep recession and the electricity supply industry is losing market share to the gas and oil industries. It has to increase prices in line with coal price rises.

## Problem

In the past year the electricity boards saw sales increase by only 1 per cent during a period when there was at times up to 30 per cent excess generating capacity. As this capacity is added to the building programme will be able to be exclusively aimed at new nuclear or coal-fired stations. There is little prospect of further investment in coal-fired generating capacity.

Nuclear electricity will be the cheapest form of generation in the future programme, even if the most efficient coal-fired station of 2,000 MW capacity will be able to achieve a mid-ranking in the hierarchy of power station efficiency. Among other reasons, the need to provide for increasing outlets will ensure that coal-powered stations play a big role in future construction plans.

Kevin Don

# It doesn't grow on trees, you know.

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Now the serious news.

Coal will be our main fossil fuel of the future, because gas and oil could well be past their peak before, or near, the end of this century.

So we mustn't squander our coal.

We must use it well, and use it wisely. That means using it efficiently.

The trouble is that too many people in industry and in the home are using fuel inefficiently. They are wasting their money and not helping themselves or the country one bit.

But the message is getting through. Take the Waldorf Stationery and Greetings Cards company, for example.

With the help of NCB Technical Service, they changed their worn out coal-fired heating system for a modern one. Now they are paying less for better heating.

The Northern Spinning Division of Courtaulds did something similar, also with NCB advice, and came up with a new plant boasting 78% efficiency.

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People like Mr and Mrs Hill of Whittlebury, Northants. They now heat their entire home from just one system—coal-fired central heating.

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So the Hill's are getting real value for their money.

Of course, these are only a few examples of the companies and people who have seen the light.

But it's an example that we should all try to follow. And quickly.

Use coal wisely and you'll help secure the future. If you don't do it for the good of the country, do it for the money you'll save yourself.

OK, but what are the NCB doing to help the situation?

They are doing a great deal to help.

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The NCB Technical Service covers all aspects of the efficient use of steam and hot water heating. Expert advice is available on making the best possible use of existing systems, as well as the latest information on new equipment and techniques.

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Help you select the right fuel—and show you how easily a real fire can heat your whole home.

Demonstrate how your real fire can be controlled to give the warmth you want when you want it.

Show how to make your coal heating even more economical with good insulation.

# NCB

For details of NCB Technical Service or Solid Fuel Advisory Service write to Hobart House, Grosvenor Place, London SW1X 7AE.



The British Gas terminal at St Fergus which serves Frigg field.



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# Consumers regain the initiative

OVER THE past 18 months energy consumers have been able to regain some of the initiative from fuel suppliers for the first time since the energy crisis of 1973-74. The energy supply market has become fiercely competitive not only because of the temporary glut of oil supplies, but also because of the need of the oil, electricity and coal industries to combat the growing share of sales that is being taken by gas. Industry accounted for about 39 per cent of all energy consumed in the UK last year on a heat-supplied basis. The demand from iron and steel alone amounted to some 8 per cent. Industrial and commercial consumers are gaining some greater temporary bargaining power in negotiating large contracts especially with the oil companies as the number of rebates on offer has steadily increased. But despite this short-term trend interest in energy conservation and the more efficient use of energy has still grown markedly in the business sector.

New techniques and equipment to boost energy saving are now coming on to the market. The scale of savings that can be made by industry have been well illustrated by the Gas Energy Management awards which will be made for the third time later this year. Industry would cut its fuel bill by £270m a year if it achieved only half the level of savings affected by the 18 finalist companies last year.

Much of the Government's own financial contribution to encouraging more efficient energy use has concentrated on buildings, in improving insulation, appliances and controls. But earlier this year the Department of Industry announced grants totalling £25m over the next two years for manufacturing industry to encourage greater investment in energy saving.

## Insulation

It is essentially a short-term measure and is aimed at encouraging companies to replace or modernise boiler plant, improve insulation and either improve or replace combined heat and power systems. Mr. Eric Varley, the Industry Secretary, said that such short-term measures that were available to industry through the use of existing technology could save the equivalent of 5.5m tonnes of oil a year corresponding to an annual cost-saving of £370m. The capital investment required for such a saving according to the Department would be about £580m, giving an average pay-back period of 1½ years.

The Department's scheme, though much less ambitious than those launched by the Department of Energy earlier in the year—to improve insulation in council and private housing and public buildings—can help industry in a number of ways. It offers 25 per cent grants for replacement and modernisation of boiler plant, 24 per cent grants for insulation of premises, capital grants for the replacement and modernisation of combined heat and power systems and 50 per cent grants for associated consultancy work.

The biggest energy consumer by far in manufacturing industry is the iron and steel sector with about 24 per cent of the total. It is followed by engineering with 18 to 19 per cent, chemicals with 14.8 per cent, food drink and tobacco with 8 to 9 per cent and paper and printing with about 6 per cent.

The energy put into each tonne of iron or steel is the most important factor governing the acceptability of that metal for industrial use. If energy costs become too high alternatives will have to be found. For this reason every

steelmaker in the world has been 'copping up the search for energy savings in the production process during the last few years as energy costs have soared. As a result energy saving has already become one of the most significant areas in which steelmakers have been able to improve productivity.

However, in the past three years another factor has emerged to complicate this satisfactory picture. The big international steel industries have been in serious recession, which means that they have been producing at only a fraction of their normal outputs. As production falls, efficiency and especially energy efficiency also drops.

As far as the British steel industry is concerned this means that whatever the endeavours of the scientists and engineers to improve processes, the plants themselves will be wasting energy at a prodigious rate because they are not working at their optimum capacity. British Steel has been trying to cut its fuel bills this year by concentrating available orders for steel upon a small number of the more efficient plants. This means for instance that the Llanwern sheet works in South Wales has been given more work so that it can roll at a rate of 2.5m tonnes a year. At the same time older works have been put on a care and maintenance basis by closing blast furnaces and steel furnaces.

Of its total energy wage British Steel takes about 68 per cent coal, 22 per cent oil, 5 per cent natural gas and 5 per cent electricity. Being such a large consumer of coal, the steel industry's recession has hit coal sales fairly hard and has led to the closure of some of the National Coal Board's coke capacity.

The principal energy savings in bulk steel making in recent years have come from the use of high quality foreign ores, which enable more iron to be produced for each tonne of coal turned into coke at the blast furnace coking ovens. Several other measures have been introduced, but the most immediate help for energy conservation would come from a pick up in the steel market. If plants are worked nearer full capacity they can achieve something like a 10 per cent energy saving overnight per tonne of iron or steel manufactured compared with the performance at lower working levels.

## Recession

The recession in world markets took longer to affect some other industry sectors, such as chemicals, but eventually it too has had to face a situation of serious surplus capacity and low working levels. But the industry has already been working for some years to cut its energy bill. Even before the energy crisis it was taking important measures to ensure that its output was growing faster than its energy consumption. Between 1965 and 1975 it cut its energy needs by 28 per cent per unit of product.

Energy conservation is now accepted practice by the large and medium-sized companies, but there is concern in the industry that smaller companies have not yet realised the potential for savings that exist. Energy bills have been cut by a variety of methods. In the short-term the industry has improved its record of "good housekeeping" in terms of better maintenance and quicker repair of faulty equipment.

But the biggest gains are to be made from more radical changes. Existing processes have been modified and plant and equipment has been adapted with energy conservation made a top priority. For the long-term the industry is researching entirely new pro-

cesses and gradually introducing less energy-intensive products.

But because of the length of time that it has been aware of energy management, the UK chemical industry has perhaps already made the easy savings. Over the ten years from 1976 to 1986 the Chemical Industry Association forecasts that energy savings per unit of product will amount to only about 7 or 8 per cent. Energy consumption—8 per cent of all the oil consumed in Western Europe is taken as petrochemical feedstocks—is expected to grow at about 1 per cent less than the growth of output from 1976 to 1981 and about half a per cent less from 1982 to 1986.

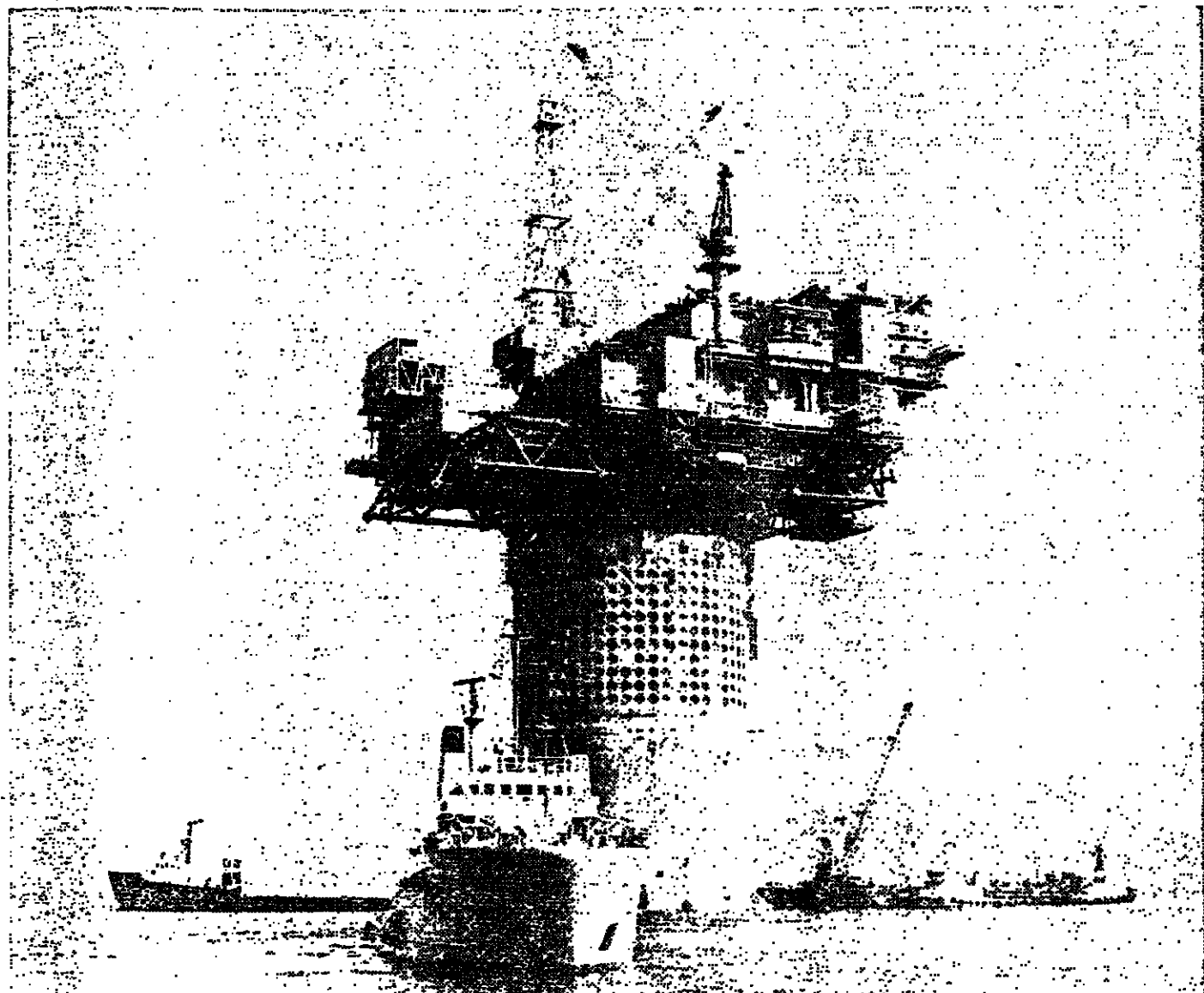
In some other major fuel markets, such as transport, it has taken perhaps longer to face up to the most serious implications of the energy crisis. As far as the motor industry is concerned, for instance, petrol prices today are about the same in real terms, as they were in 1973. All the same, the long-term pressures towards better fuel

economy are having their effects. The changes are seen at their most dramatic in the U.S., where every car range is being remodelled to create lighter and more efficient vehicles.

But whatever the market sector there are usually major gains to be made in efficiency and productivity if the lessons of energy management are taken on board.

The winning company in last year's Gas Energy Management Awards was Vauxhall Motors. It has embarked on an energy-saving programme that will eventually save more than 500,000 therms a year. Of the overall saving some 80 per cent will be achieved by low-cost plant modification with a payback period of less than six months. For the rest the payback period will be about one year. This is precisely the sort of performance that could be repeated throughout industry and commerce, the Government and supply industries argue, if sufficient management resources are committed to the problem.

Kevin Done



The Ninian oil platform which earlier this year added yet another dimension to the North Sea development programme.

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He'll inspect your premises, assessing individual problems and systems, finding out exactly where you're losing that hard-earned cash. Then he'll send you his

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Maybe you need a much more detailed review of your overall energy usage; or a one-day visit shows up the need for further investigation.

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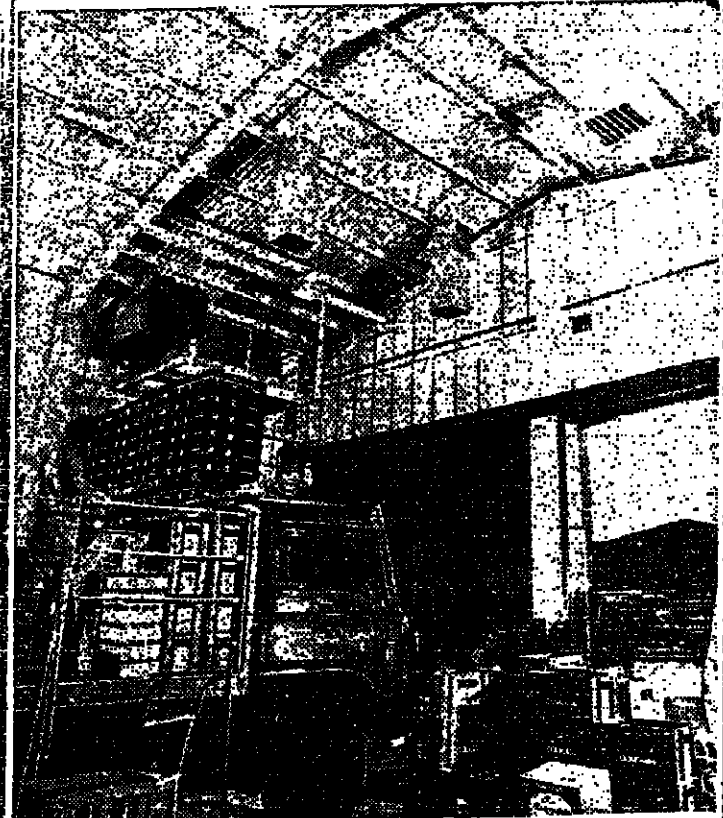
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DEPARTMENT OF ENERGY



A brewery depot fitted with Colt horizontal heaters for fuel economy.



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Energy rates and totals are individually presented either locally to metering points or in a central control room. For larger industrial complexes, a central microprocessor is used having visual display and printout facilities and period total and efficiency computing programmes.

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# Conservation campaign

THE TOTAL energy bill for the UK is currently running at £18bn a year but great efforts are being made by the Government and other agencies to persuade industrial and domestic consumers to cut this figure by at least 10 per cent.

Mr. Anthony Wedgwood Benn, the Energy Secretary, believes minimum energy savings of 10 per cent are certainly well within the grasp of industry, which today accounts for about 40 per cent of all the energy used in Britain. And to date, industry is responding better to conservation campaigns than domestic energy consumers.

The Government has allocated £450m to be spent on energy conservation schemes over the next four years as part of a 10-year programme. The money is being spent on a wide variety of projects ranging from advertising and general exhortation to grants and tax allowances. The Department of Energy believes the campaign is having a moderate though far from startling degree of success. On the other hand, it was only fully launched nine months ago, Britain. And to date, industry is responding better to conservation campaigns than domestic energy consumers.

lighting and heating left on unnecessarily, machines left running when not in use, dripping hot water taps, inadequately lagged pipes, boiler flues in need of repair and steam leaks from valves, flanges or traps. The Department reckons that simply stopping steam leaking through a 3 mm diameter hole can save a company roughly £700 a year.

Once a company has taken basic steps like these to prevent waste, the next step is to see if its production machinery can be modified — or renewed — so as to give a more efficient use of energy. It is estimated that companies which install new equipment with a view to conserving energy make an average saving of 30 per cent in their fuel or power bills. Sometimes, of course, the saving is far greater. This summer an energy conservation scheme was introduced by the Department of Industry which made it possible for organisations to receive grants covering up to 25 per cent of the cost of energy-saving measures. The scheme is aimed at those buying in new equipment or modifying existing plant — particularly in a area of heating. Over 10,000 inquiries were received by the Department within weeks of the grants being announced.

Companies are also eligible for 100 per cent tax allowances against the cost of insulating industrial buildings and in addition to this they can take advantage of the Government's demonstration projects scheme. A total of £21.5m has been made available under this scheme to help pay for conservation measures that can be examined and perhaps copied by other organisations. A company that is buying in a piece of heat-saving equipment, for example, can apply for a grant towards its cost on the grounds that others in the same industry might find it useful to see exactly what the new machinery can do in terms of conservation.

The size of the grants available under this scheme are open to negotiation and they can vary from £3,000 to £300,000. Companies that receive them are expected to allow their plants to be used for demonstration purposes. They are also expected to "pay back" the grant by handing over the savings they make on fuel and power bills as a result of the improvements they have made.

As well as large-scale grant schemes like these, the Department of Energy has set up a free "Quick Advice" service and it is also prepared to pay up to £75 towards the cost of a one-day visit by an energy consultant to a factory or office.

In some cases the Department will contribute towards the cost of a much lengthier study by an energy consultant — it may pay up to 50 per cent depending on the circumstances.

## Failure

Not all the projects set up by the Government have proved successful. For example, an energy saving loan scheme was introduced but has subsequently been dropped because of lack of customers. The reason for the failure was that the interest rates offered under the scheme were not really competitive and sometimes they were higher than those obtainable from banks and other, more conventional sources of finance.

Of course the Government is not running its energy saving schemes in splendid isolation. Numerous other bodies are running projects of their own. British Gas, for example, is carrying out research into conservation methods and it also runs what it calls a school for fuel management.

On a slightly different note, there are award schemes such as the Energy Management in Lighting Award Scheme run by the Lighting Industry Federation. The Federation points out that lighting consumes just

over 4 per cent of the nation's primary fuels and it estimates that at least 50 per cent of all the electricity used for lighting goes into old-fashioned and highly inefficient tungsten lamps.

Sir Francis Tombs, chairman of the Electricity Council, said last month that the electricity supply industry's contribution to energy conservation would be to further increase the reliability of its generating units and to bring its advanced gas-cooled reactor nuclear stations into service as quickly as possible.

In the same speech, Sir Francis claimed that Britain was still a "prodigal" user of energy and he said people were being "slow" about such things as improving building insulation, applying heat recovery techniques and selecting the most energy-efficient industrial methods.

But on the whole Britain has some reason to be pleased about the results achieved by its conservation campaign so far. The International Energy Agency recently carried out a survey of a number of nations energy saving schemes and its final report the UK's projects were singled out as special praise.

Sue Cameron

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## Expense

Smaller businesses often seem to feel that the expense and time involved in making a real effort to reduce their use of energy is just not worth it. Staffing can be a major problem here. It is comparatively easy for a large concern to put someone in charge of the design and implementation of a conservation programme. Smaller companies, however, willing they may be in principle, find it impossible to spare anyone from the job in hand.

Yet one of the most basic ways of saving energy is through improved housekeeping and this can be done by companies of all sizes. The Department, which includes a housekeeping checklist in some of the energy-saving booklets it has brought out, estimates that savings of up to 10 per cent can be made in this way alone. It urges works managers to watch out for such things as

IT HAS been estimated that more than 40 per cent of Britain's energy is used for heating, cooling and ventilating domestic, industrial and commercial buildings and that, with the right kind of control equipment energy waste could be cut by up to half, saving more than £100m a year.

At the bottom of the scale, it is calculated that if a 15 kilowatt fan heater runs for one hour a day longer than necessary for 300 days a year, it consumes 4,500 kilowatts of electricity, a wastage of £90 at a cost of 2p a unit.

Energy saving controls now in use range from thermostats and time switches to sophisticated mini and micro computer-based systems which perform several functions involved in management of buildings and industrial plant.

One county education authority saved more than £1,200 by fitting new thermostats in schools at a cost of £88. The installation of a computer to check fuel use in the same county authority's buildings led to a 20 per cent saving on heating and lighting.

But although these and the more complicated automatic control systems have shown their effectiveness, they are still not sufficiently appreciated to satisfy the Government's energy conservation planners — or the manufacturers of such systems.

One of the most revolutionary automatic systems, however, is becoming more popular among energy managers. Based on optimum start control (OSC), it is designed for buildings which are occupied intermittently.

In OSC, optimisers have replaced time switches which used to turn heating systems on at a fixed hour irrespective of sudden variations in the outside temperatures. With OSC, if there is a mild night in a generally cold season, this will be registered by external sensors and the optimiser will assess the outer and inner temperatures and delay switching on until, say, 6 am instead of 2 am on a colder night, and still have the building warm enough for the start of the working day.

Tests by the Department of Environment with optimisers have shown that fuel savings average 25 per cent in systems already equipped with automatic controls. The Property Services Agency, which administers Government-owned buildings, has been cutting more than £20m a year from its fuel bill through installation of OSC systems. As a result, the agency hopes to reduce energy use by 30 per cent a year over a five-year period.

OSC can be installed either on its own or with a power demand system within a larger building management system. Equipment from Honeywell, Satchwell Control Systems and Landis and Gyr is well known in this context.

Mr. Charles Ryder, head of conservation technology at the Energy Department, has said that at one industrial installation, containing four different heating zones, OSC gave estimated savings of from 33 per cent to 62 per cent.

Although the Satchwell optimiser is conceived as an add-on secondary detector to prevent day-time control system it can also govern comfort control of building during the hours with a built-in "weather compensator". Savings can be significant, since a temperature rise of only two degrees Celsius boost fuel consumption by 10 per cent during heating periods.

Department of Environment tests on an optimiser in use in South London and Surrey showed savings of 23 per cent and 32 per cent within a loss of comfort to the occupants. OSC systems can control not only temperature, but weather compensation, operation of lifts and security apparatus, with additional power savings. For example, Satchwell claims savings of up to 50 per cent in the system which is being replaced.

Other devices are specifically designed for control of air systems and air conditioning. These combine a mass detector, which reacts to a temperature drop by supplying more heat to an area, and

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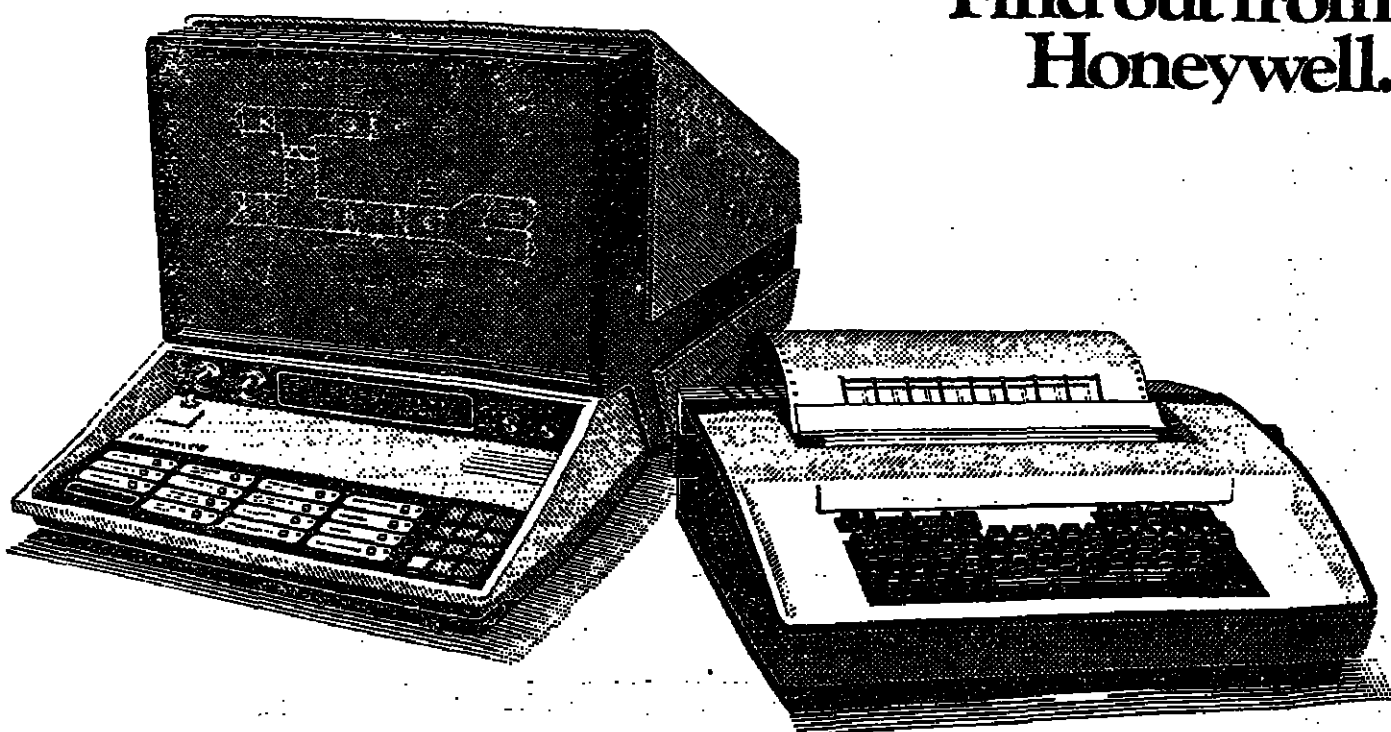
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# Growing use of insulation

THE PROBLEM with energy conservation is not in providing people with the right materials but getting people to co-operate. Although there have been lively debates about whether to fill cavity walls with plastic, rock fibres or not at all—and over the health hazards of asbestos—the main arguments today are less about materials than public awareness and standards.

Conservationists, including insulation manufacturers, fear that after the rude awakening of the 1974 oil price explosion, the public may go back to sleep dreaming of North Sea oil. In so doing, the public are merely postponing another rude awakening, since many new buildings being built today should still be standing when North Sea supplies start to run out. Hence the need to insulate them according to rigorous new standards.

While conceding that the Government is moving in the right direction with its grants and its "Save It" campaign, leading insulation manufacturers continually press for increased widths of insulation to be laid down in building regulations. They feel that while the Department of Energy is on their side, the Department of the Environment is being too cautious.

The industry's other theme is the need for grants for insulating walls as well as roofs. A step in this direction was the latest Energy Conservation Scheme to industry, offering 25 per cent grants towards the installation cost of insulation. But this has yet to happen in the domestic housing field. Meanwhile, the manufacturers' immediate reasons are at least as coherent as their long-term arguments—they have a 30 per cent excess capacity.

A director of one of the main insulation makers has said that it would almost be better for the Government to encourage insulation of walls rather than roofs and to adjust its incentive schemes accordingly. This is hardly likely to happen, so a review of insulating materials might as well begin at the top—on the roof.

According to Eurisol-UK, the Association of British Manufacturers of Mineral Insulating Fibres, there are 9.48m sq metres of industrial roofing in

the UK and the heat loss of factories could be cut by 40 per cent—or 31,000-40,000 tonnes of oil—by lining them with roof insulation 55mm (2 inches) thick.

Materials which could help bring this about are produced by the three large companies who make up Eurisol-UK. They are Fibreglass, part of the Pilkington Group; Cape Insulation, part of Cape Industries; and Newalls Insulation Company, a subsidiary of Turner and Newall. Between them, they produce fibres from glass, rock and chemicals for industrial and domestic insulation.

## Roofing

Fibreglass offer various materials, singly or in combination, depending on the construction of the roof. For flat roofs, of timber, metal or concrete, there are Roof Boards, stable, rigid sections which can be bedded in bitumen. Fibreglass's easily handled Crown 75, can also be used on roofs.

Glass fibre roofing is also available from Newalls Insulation, marketed as building liner in its versatile Envoy range, which also includes ceiling panels.

Cape, which does not use glass fibre, has developed Supalux insulating boards, one of its many non-combustible alternatives for Asbestolux, formerly widely used in buildings as ceiling panels.

Lightweight foam roofings are also on the market. A new roofing board introduced earlier this year consisted of a core of rigid phenolic insulation laminated on each side with glass fibre tissue. Called Ness Board, it is produced by Thomas Ness, a National Coal Board company.

Another attempt to cut heat loss through roofs is to spray foam on to ceilings, as in Crane Fruchauf Insulation's recent treatment of a London garage's 85,000 sq ft of ceiling with polyurethane.

The trend towards insulating new buildings as part of the construction process is reflected in the development of claddings for roofs and walls. Many are pre-assembled metal "sandwiches" with a foam filling.

Cape now produces composite claddings in which all three elements are firmly bonded together. Otherwise, wall insulation

usually means injecting foam or fibres into cavity walls or lining the inside of single skin walls. Urea formaldehyde foam is a common insulant because, unlike many other foams, it is not a fire risk, and only chars and emits little smoke when in contact with flame.

Cape has been heavily involved with foam insulants following its acquisition of the business of ICI Insulation Services. Its product, aimed at institutional buildings as well as private housing, is called Ufoam Plus.

More insulating foams are continually being tested and developed. BP Chemicals recently formed a partnership with Lankro, a subsidiary of Diamond Shamrock, the U.S. chemicals, oil and gas conglomerate, to develop speciality foams.

Rentokil's recipe for cavity wall insulation is to pump in its Rockwool fibres, made from the hard volcanic rock Diabase. Rentokil says Rockwool is superior to foams, and says it will not cause dampness, but is "like putting a tea cosy round a building".

This description applies even more graphically to the practice of lagging cavity walls while rains other fibres. The main suppliers are being built. This is pliers of calcium silicate done with slabs of glass fibre—Newalls Insulation, the

Chemical and Insulating Company, Darlington, and Cape Insulation—point out that their materials are free of asbestos. Ceramic fibres, which have also replaced asbestos, have the added advantage that they withstand much higher temperatures. The leading UK suppliers of ceramic fibres are Cape Insulation, Morganite Ceramic Fibres and Carborundum Company.

Of course, furnaces and boilers require insulation as fire proofing, and not merely for energy conservation. But energy saving can also be effected by the addition of more layers of insulating brick and of calcium silicate and rock fibre to existing furnace walls.

Meanwhile, there is scope for new concepts of insulation as well as the materials with which to do it. They range from the plastic curtain in a Lancashire open-plan factory, which saved more than 50,000 gallons of fuel oil last year, to the so-called Alphas system, in which polystyrene balls float like soup crochets on the surface of hot liquids to cut down heat and condensation loss. Since conservation is the mother of invention, many more bright ideas will emerge in the years to come.

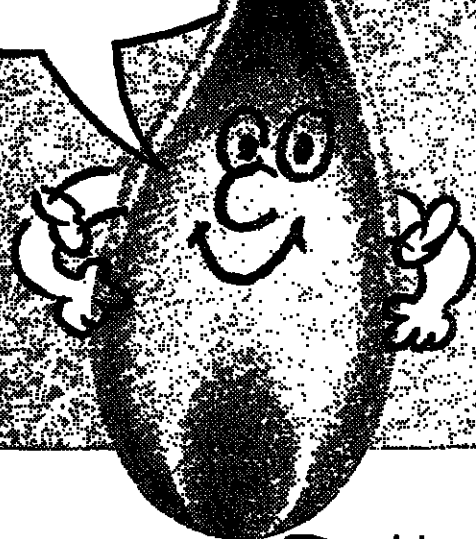
Maurice Samuelson



Foam being injected into small pre-drilled holes during cavity wall insulation.

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Another unique British Gas contribution to energy conservation is its School of Fuel Management which provides

training courses to help industry, commerce and local authorities to use fuel—and particularly gas—more efficiently and economically. Hundreds of industrialists and technicians have attended courses at the School and subsequently put the knowledge gained to work for their companies. The School also draws on the resources of the Midlands Research Station of British Gas, where important work in research and development into the increased efficiency of industrial gas utilization is carried on through the development of improved burners, furnaces, other heating plant and automatic gas controls.

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## Control

CONTINUED FROM PREVIOUS PAGE

over-correction of temperature. Parallel with OSC, to control space heating, there are the power management systems, to monitor electrical demand and keep it below the maximum through shedding or cycling non-critical loads.

Fully automatic, the equipment is generally based on microprocessors and can switch between eight and 32 loads. A fully installed system costs between £10,000 and £20,000, with pay back periods usually between one and three years for buildings with a one megawatt installed load. Exceptional pay back periods of nine months have also been reported.

In fully air conditioned environments, power management systems can give a 10 per cent saving on fuel consumption, and 5 per cent without full air conditioning.

In volume terms, most power management systems are made in the U.S. But advanced systems, made in Europe by Satchwell Control Systems and Landis and Gyr, are regarded as equally advanced. According to "Energy Management," published by the Department of Energy, the power management system of Systemation, a small UK company, also compare well with those made in the U.S.

Both OSC and power management systems can be cost effective as local items in smaller buildings. But they can also form part of the more expensive and comprehensive building management systems.

These have evolved over the past 20 years and most of those made today are based on microcomputers. The purpose is to give one-man functional control over an entire building or complex of buildings.

They consist of a central control station or "data centre," out-stations in plant rooms and other points; and the communication system linking the plant sensors to the data centre via the out-stations.

The operation of service plant and other facilities is monitored by the plant sensors and the information thus gathered is displayed at the data centre or elsewhere on video screens or printers. The data centre is also linked to fans, motors, starters, dampers, lighting, and other control points, which can be adjusted centrally.

In a large office block, other functions linked to a data centre can include fire safety, lift

monitoring, emergency power supply, security, document handling and commercial services.

Systems can cost between £40,000 and £400,000, depending on complexity, and according to Chris Fielden of Abba Consultants, they can save up to 18 per cent. Most have been installed in office blocks but, with the bigger use of microcomputers, they are also being used in airports, hospitals and schools. Fielden cites savings of more than £17,000 in an office of 10,000 sq metres floor space, of which fuel savings were 71 per cent and manpower 25 per cent.

Of the 12 suppliers in the UK and EEC, six are of U.S. origin and six European. The only wholly British supplier is Satchwell Control Systems, a subsidiary of GEC, whose AutoScan supervisory systems—controlled by one experienced operator—can survey up to 10,000 control points in about 15 seconds.

Honeywell, IIT and Landis and Gyr also have British production facilities for sensors and control equipment.

At the large system end of the market, in which Johnson Controls specialises, systems based on minicomputers are mandatory. Elsewhere, though, the trend is towards microcomputers. The trend was started more than two years ago by Honeywell, which has delivered more than 500 of its Delta 1000 systems worldwide. Pay back on large sites can be between nine and 18 months, Honeywell claims.

An impressive application of Honeywell's Delta 1000 is at Vauxhall Motors' truck factory at Dunstable, Bedfordshire, which has a floor space of 21m sq ft. Vauxhall hopes to save £145,000 in energy on a capital cost of £130,000—a pay-back in 11 months. The system will control 300 separate pieces of equipment affecting office and factory heating, hot air curtains, paint ovens, battery chargers and lighting.

Buildings, or groups of buildings, which do not have their own central energy management systems can also be connected over the telephone lines to a Delta 1000 control centre, gaining a 15 to 30 per cent drop in energy consumption while sharing the cost with other users.

Maurice Samuelson



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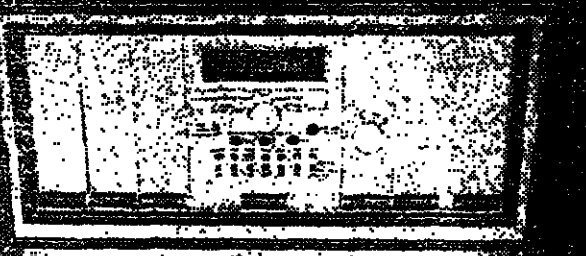
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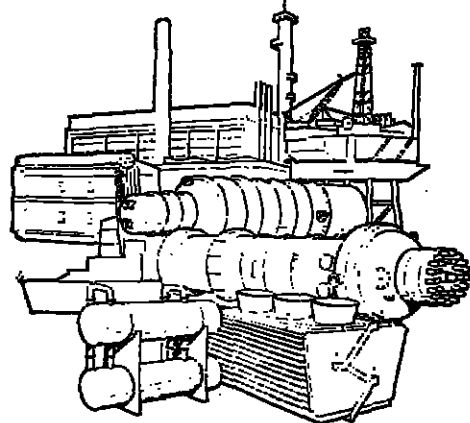
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## MANAGING ENERGY VI

# New breed of manager

THERE ARE thought to be at least 3,000 energy managers in the UK today—the first of a new breed whose status and responsibilities have yet to be clearly defined.

The basic task of an energy manager is to ensure the cheapest and most efficient use of power and fuel in company plants and offices. But this somewhat vague job specification can be interpreted in a multitude of different ways. Some companies content themselves with telling the works manager that any suggestions he might have for cutting energy bills will be gratefully received: others appoint a senior person as a full-time energy manager with backing from the board to take any action necessary including modifying or even replacing expensive and wasteful machinery.

The Department of Energy insists that top-level support is essential if an energy manager is to make a success of his job. It stresses that this means giving energy managers the money—as well as the authority—to start research and monitoring programmes on energy use and to introduce energy-saving schemes. For the essence of effective energy management is the waging of a relentless and methodical war on all forms of waste.

### Responsibility

The department says half-hearted and short-lived forays into the field of energy management are of little use though it adds that not all companies need to establish a full-time energy manager's post. Large concerns that are heavy users of energy invariably do appoint full-time people but it would be impractical for smaller organisations to do so. And the impor-

tant thing is that energy management—even when done on a part time basis—should be taken seriously. Some concerns give a member of staff responsibility for energy management for purely cosmetic reasons. It is an image boosting exercise—a way of paying lip service of fashionable, energy-saving campaigns. Other companies appoint an energy manager in good faith but run out of enthusiasm after a matter of months. They feel they have made some savings and they can relax. At present this is one of the main problems facing energy managers and apathy is hard to fight especially if it affects everyone in an organisation from the managing director down.

The first action of most energy managers on appointment is to see if they can make any improvements in company house-keeping. They can check that factories and offices are not being overheated, that doors and windows are not being left open unnecessarily, that roof insulation is adequate, that production machinery is efficiently scheduled and short runs avoided wherever possible, that company vehicles are using the shortest routes for deliveries and that industrial furnaces and burners are being properly maintained so as to operate with minimum loss of heat.

The department points out that attention to these details can save considerable amounts of money. Increasing the thickness of insulation on a 10,000 square foot roof from one inch to three inches can mean a reduction of up to 30 per cent in fuel consumption, for example. Changing the maximum pressure in an air compressor from 100 to 90 pounds per square inch cuts its power consumption by 5 per cent—another way of helping to reduce electricity bills.

Measures like these are straightforward enough and can be understood and applauded by everyone in a company from Board members to shop floor workers. For many energy managers the danger period comes after interest begins to flag. Even worse, people may start to see the energy manager's activities as something of a nuisance.

One energy manager, talking about the need for energy managers' discussion groups, suggested that a general lack of interest was one of the chief problems of the job. "Resounding success has not, so far, been the typical reward for the average energy manager who frequently has to accept demanding responsibilities as a part-time job and in an atmosphere of tolerance by his senior management. Instead of active encouragement and support," he said.

### Explanation

"Why should this be so? There appears to be only one honest explanation—that in far too many cases the energy manager holds his position in name only. He has been appointed in response to the Government's call to Save It but once the initial enthusiasm has waned, the energy manager has, all too often, been relegated to the category of one more obstacle that has to be overcome in the process of getting the goods out of the door or educating the child or administering the bureaucratic machine."

Working within such an environment it is easy to visualise how the energy manager's belief in himself and his objectives can be quickly eroded. When the great majority of one's colleagues are prepared to perpetuate a super-

sanguine attitude towards life that says 'There will not be an energy shortage—something is bound to turn up', it is only the energy manager's obstinacy which allows him to keep reality in focus so that he, too, is not tempted to join the ostrich club.

He went on to say that one of the chief benefits of the energy managers' groups that have now been set up all over the country is that they boost confidence and morale. They also provide a useful forum where ideas can be exchanged, where future energy trends can be considered with a view to advising corporate planners and where investment schemes can be discussed.

Deciding on investments in energy-saving is—or should be—one of the most important parts of an energy manager's job. Areas for investment can be wide-ranging: they include monitoring equipment, external surveys and research, major repairs and modifications to existing machinery and the introduction of new, more energy-efficient plant.

The monitoring of the energy used by a company needs to be carried out alongside initial housekeeping improvements. An organisation that does not know exactly how much fuel and power it is using is badly placed to reduce consumption—a point that is stressed by the Department of Energy. The department would like all companies to carry out regular energy audits and it has issued guidelines for energy managers on how this can be done. Sometimes, however, monitoring and energy auditing can be carried out efficiently only with the aid of, say, a metering system—and this costs money.

Some companies may find it valuable to call on external services to help them manage their energy consumption. Com-

panies like National Utility Service, for example, analyse power and fuel bills for their clients and advise on ways of cutting them by changing to different tariffs, ensuring meters are correctly wired or simply by checking carefully for over-charging.

NUS, an American based concern, claims it saved its 3,000 UK clients some \$5m last year. Aerial thermal photography, which can pinpoint unnecessary heat loss from factory buildings, is another service which is available to help energy managers. One company that has used the service is Pilkington Brothers, the glass manufacturers. The infra-red aerial photographic survey, which has only recently become available commercially, cost Pilkington £5,500 but the company says this sum has already been recovered by stopping heat losses discovered as a result of the survey.

Outside services like these and, perhaps even more, the replacement of energy wasting machinery by new, more efficient plant, can lead to substantial

savings in fuel and power bills. But energy managers have to convince senior company people that this is the case.

There is some evidence to suggest that many of them do not always present their demands for financial support effectively. Certainly this is something that is worrying the Department of Energy and will be one of the things considered during group discussions at the national energy management conference which opens in Birmingham today.

Yet, despite the difficulties facing energy managers, the numbers are increasing: each year and more and more they are chalking up impressive reductions in energy consumption and therefore fuel bills. Perhaps this in itself is eventually bringing about a change of attitude on the part of executives in many companies so that energy management becomes a respected, integral part of every organisation's operations.

Sue Cameron

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# American Buffalo

by B. A. YOUNG

David Mamet's fascinating play, which is back at the Cottesloe for another short run, contradicts what I have been saying lately about the new American writers. There is nothing overtly poetic about it at all; the two hours of conversation between three small-time Chicago crooks is hard and brutal, and the story of the set-up to rob a man of his coin collection which goes wrong because the intelligence of the participants is not enough to cope with it would barely fill an hour of Z. Cuz. Yet there is no doubt that this is a very good play indeed.

Beauty is truth, truth beauty; but there is more than the jagged demotic truth of this dialogue to give it the beauty that it unexpectedly possesses. Mr. Mamet plays with words as a musician plays with notes in a fugue; subtle relationships are constructed from the simplest, roughest phrases to chime and echo in a rough resonance that is almost poetry and yet is still convincing gangster chat.

The overall shape of the play, moreover, is most exactly calculated. It begins with the lightest of exchanges between Don the junk-shop dealer, who is setting up the job, and Bobby the boy who lends a hand in the shop (a glorious scene of rubbish assembled by Grant Hicks). Bobby, eager to play a modest part in the hit, is so stupid that he can't be trusted to do anything, especially as he always lies to cover his errors or, even worse, make things up to add interest to his routine reports.

With the arrival of a sun-happy hit-man, Teach, the feel-



Anthony May and Dave King

ing grows tenser, until ultimately it explodes in a climax of violence. The character of each of the three men is brought to its individual peak: Bobby reaches a peak of stupidity, Teach a peak of mindless charge. The performances by Anthony May (who replaces Michael Feast as Bobby), Jack Shepherd as Teach and Dave King as Don could not be better. The director is Bill Bryden.

## Wigmore Hall

# Sylvia Sass

by MAX LOPPERT

Sylvia Sass gave her first London recital on Sunday, partnered by another greatly talented Hungarian. It was an occasion, greeted as such by a full house. Miss Sass is, as her appearances at the Royal Opera House have already made clear, an uncommonly individual soprano. Her style is at once refined and dramatic; her voice, a limber, clean-lined instrument capable of needpoint pianissimo and powerful, if at times bludgeoning, climaxes, has a way of time to sacrifice lyric flow and commanding directness to the attention. While there are questionable, even rather unsettling qualities in her performances, these, too, have the effect of fastening the ear with close Mr. Schiff's evidently believed attention on the creation and the progress of each note.

Schumann's *Fräulein Else* and *Leben* filled the first half. It was a performance unlike any other I have heard. Or, I should say, affected and tricky, a solid

heard and seen: for there seemed to be a stance, a modulation of facial expression, a gesture to mirror every sentiment. The young girl of the *Chamisso* poems was played as a creature of high emotion that verged at times on the pre-Raphaelite ornateness; and was sung by means of an elaborate range of vocal shades and nuances—in order to convey faltering, trembles, an emotion at times too intense to bear, Miss Sass was prepared most of the time to sacrifice lyric flow and commanding directness to the attention. While there are questionable, even rather unsettling qualities in her performances, these, too, have the effect of fastening the ear with close Mr. Schiff's evidently believed attention on the creation and the progress of each note.

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voicing of the music—Miss Sass's loud and soft tones are as startlingly unlike in character as to seem out of balance with each other—and for a keener, clearer delivery of the words (all through the programme, the German language was a mush of swallowed consonants and occluded vowels).

After the interval, Bartók's *Five Op. 16* songs to poems by Endre Ady (mostly still in the composer's *Blutbeerdigung* vein, though less glowingly romantic) were an unusual choice. They were made little of by the singer, who changed her previous volatility of demeanour for the security of following the score, to which she addressed a fixed gaze. Some liquid lines were traced—the effect of its native language on the voice was especially beneficial in terms of verbal clarity—but the languishing slide of Miss Sass's temperament tended to pinion the expression of the vocal line and it was left to Mr. Schiff to search out the atmosphere of the music. Four Liszt songs brought some of the most beautiful singing of the evening, even though doubts about the evenness of Miss Sass's scale were not yet allayed. It took an unaccompanied Hungarian folk song, as third encore, to show that her manner can embrace muscularity and simplicity as well as the application of finely studied effects.

## St. John's Smith Square

# Edith Mathis

by DAVID MURRAY

The new BBC Lunchtime Concert series began yesterday as auspiciously as could be, with the stalwart Martin Isopp accompanying Edith Mathis in a programme as neatly planned as the whole series itself. She sang the familiar Mozart and Wolf, mildly *recherché* Schubert and very early, recently discovered Anton Webern. Still a disarmingly youthful and attractive figure, her fresh soprano is not the uncomplicated affair it first seemed: she can call upon a good, husky mezzo register, and there is a touch of pressure behind her top notes—exciting, not worrying. One begins to hear a little *Junior* in her. All of her Mozart songs were elegantly turned, but innocent simplicity is no longer the keynote.

With the Schubert group Miss Mathis's pleasant shik-shik quality came into its own. There were dark intimations in "Das Mädchen" and "Schwermut"; she sang the elaborate "Delphine," a theatre-song, as a full-blown scene. Webern's juvenile songs—the earliest written when he was 15—made a fascinating group; their harmonic idiom is safely pre-Schoenberg, but they are made with extreme, conscious parsimony and their bare lines test the singer hard. The last, "Gefunden," seems indecisively shaped, but Miss Mathis delivered the rest with limpid poise and cool conviction.

Seven pieces from Wolf's *Italian Songbook* concluded the recital. After a melting "Auch kleine Dinge," with the piano part rendered sweetly trans-

## 'Bedroom Farce' to play West End and Washington

The National Theatre production of Alan Ayckbourn's *Bedroom Farce*—which played continuously in the Lyttelton repertoire from March '77 until August '78—is to transfer to the West End for a limited run of eleven weeks. It will be presented from November 7 (pre-view November 6) at the Prince of Wales Theatre.

The cast includes Michael Aldridge, Cheryl Campbell, Joan Hickson, Della Lindsay, Susan Lister, Stephen Moore, Derek Newark, and Michael Stroud. After the Prince of Wales season, the production moves to Toronto (four weeks from January 22), and Washington (five weeks from February 19), before going to New York for a Broadway season.

The National Theatre is to be divided into four parts—or rather four distinct companies of actors are to be formed working under the four directors and servicing the three theatres in the institution, although they will co-ordinate with Peter Hall to avoid conflicts. Sir Peter himself intends to set up an experimental group to take an original look at the classics but this is still some way off. An immediate advantage of the new system is that one of the companies servicing the Lyttelton will be available for touring, which was in the initial prospectus of the National but which failed to materialise for financial and technical reasons. A provincial tour of 12 to 16 weeks is on the cards if the Arts Council can produce some compensatory cash.

Like most developments at the National, much depends on the financial situation. The current subsidy is £3.1m from the Arts Council and £400,000 from the GLC but there is no knowing what will happen at the end of this financial year in March. Sir Bill Bryden continues as director of the Cottesloe, the experi-

# In the open—a William Pye retrospective

by WILLIAM PACKER

The public display of contemporary sculpture, whether in town or country, is not quite the revolutionary dream that some sculptors would like to persuade us it still remains: the Battersea shows made the point a generation ago, since confirmed by the work of many artists, in particular by the sustained achievement and generosity of Henry Moore.

At the lowest level, the polite twist of aluminium, or earnest lump of concrete, is now the commonplace of every shopping precinct in the land. But sculpture is as exacting an art and expensive a craft as ever, while the level of public support in this country, in the form of worthwhile and imaginative commissions, remains pathetically inadequate. It is a scandal that often such items of public furniture come to us by courtesy of the serious and talented sculptor, but of the sculptor manque of the architect's office in the town hall.

We have produced wave after wave of truly distinguished sculptors in this century, yet so little is their work generally known that, when it appears, it does so to a chorus of ignorant popular abuse, and so it is that every new effort to put sculpture sympathetically and imaginatively before the public, away from the disciplines and inhibitions of the exhibition hall, is to be applauded.

These past few years have seen a remarkable spate of such projects, from single commissions on the smallest scale—John Maine's discreet and elegant pollard on a Portsmouth quay, for example—to the Jubilee extravaganza in Battersea Park, and Henry Moore's personal triumph this summer in Kensington Gardens.

Most encouraging of all, it seems that at last persistence is beginning to pay off; for certainly direct action in the form of actual vandalism has markedly

decreased lately—it is, after all, not long since no sculptor was exactly keen to put his work anywhere within easy reach of an undergraduate, when the universities of York, East Anglia, Essex, Sussex and Warwick were worth avoiding for their participatory philistinism, when Barry Flanagan's contribution to the City Sculpture scheme was in fact dismembered, its parts scattered as trophies through the Junior Common Rooms of Cambridge.

Things are not quite so bad as that today. Local councillors may mutter into their provincial beards, and country journalists whip up a passing controversy, but the shows go on nevertheless, and usually with reasonable success. Battersea and Henry Moore apart, South Hill Park near Bracknell and Marble Hill at Twickenham have put on memorable exhibitions in the recent past; and only this summer an excellent group of work, for the most part by northern artists, was brought together at Tatton Park in Cheshire by the County Council and North West Arts.

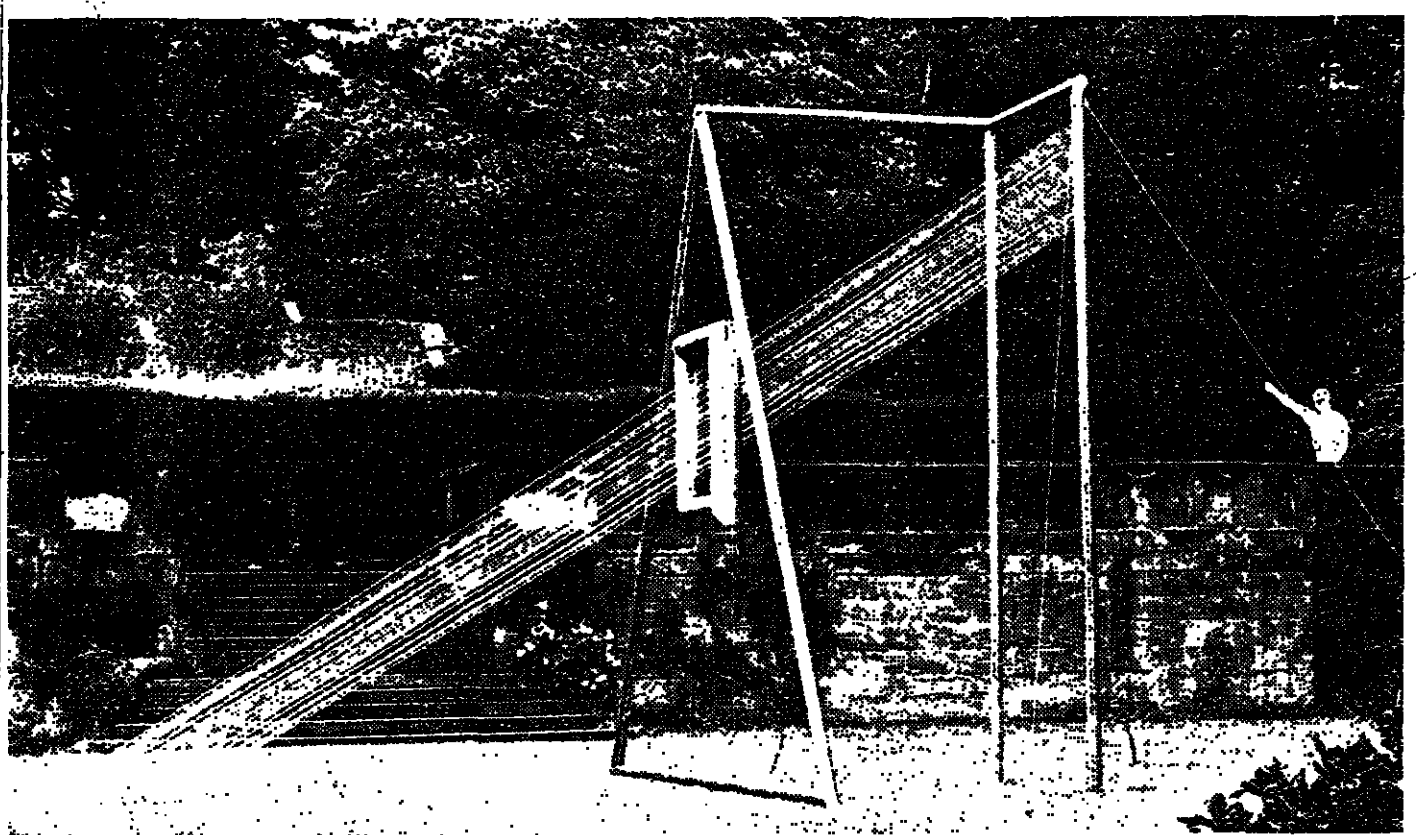
But a show here and a show there, however so admirable, are not really enough: we have long needed permanent sites for regular exhibitions of work in the open air, and in the longer term to house and display a national collection. The demand at last has stimulated a significant response; in the highlands of Scotland Andrew Myllys appears to be making headway, albeit a shoe-string, with his Landmark Trust; and in London, too, the Regent's Park display, the initiative of a small group of enthusiasts, seems to have got itself well on the ground; and two other schemes, one private, one public, deserve particular notice.

All dealers in sculpture, not to say the artists, face the combined and aggravated problem of storage and occasional necessary display; and Alex Greedy-Hood of the Rowan Gallery has solved his with enviable simplicity. He has put works by his artists into the garden of his home, Loxley Hall near Stratford, and it is hard to imagine them shown off to better advantage. Wherever possible each piece is given a space to itself, to command in its own way; it may be among the trees in the orchard, in the rose garden or in a close court of high yew hedges; and there they sit, the Philip Kings especially impressive but Martin Naylor, Julian Hawkes and Garth Evans also must sympathetically disposed, to surprise and delight the visitor who comes upon them. I must emphasise that the Loxley sculpture gardens is private, but that application may be made to view it.

The other notable enterprise is in the old West Riding of Yorkshire, at Bretton Hall near Wakefield. The Hall is now a College of Further Education, and the local authority, much encouraged by Yorkshire Arts and the Arts Council, have lately decided to commit the grounds, with their lake, deer park and formal gardens and terraces, to use as a sculpture park. And already within a year of its opening, so intrigued are our artists by the scope it offers, that by gift and special accommodation an important collection is beginning to form. Money is very short, but there is an essential local commerce and industry dispute, no limit to what is possible at Bretton, the certainly a sculpture park not merely of national but of international importance.

A programme of one-man shows marches alongside the regular display, the latest, just opened, a retrospective of the work of William Pye. Pye is especially appropriate an artist to be given such an airing, for in his generation he has been conspicuous for his determination to work for public places and on a monumental scale. In so doing he has taken on repeatedly, indeed overcome, many problems, from the engineering and architectural constraints, that go with such ambitious undertakings, to the by-laws as unsympathetic as the professional, inevitably gallery-oriented view, rather to one side of critical fashion and too easy to ignore. His show comes, therefore, as an impressive and must salutary shock.

Only eleven works are shown, set out with admirable discretion around the upper lawn and along the rather grand terrace that rises above it. Together they take us from 1963, when Pye was still at the Royal College, into the early seventies (his more recent larger works are either abroad or immovable). And, though they describe many superficial changes, the underlying continuity of preoccupation, the essential coherency of the work as a whole, is made very clear. We see the physical, explicitly visceral imagery of the early works modulating by degrees into the more cerebral sensuality of the later, but always related to and defined by an articulate and curiously hieratic open structure. The two early "Deities Enshrined," unshown for so many years and very happily restored, spell it out, the obvious forbears of the largest work of all, the "Mirage" (Danae's Abode) of 1971, that faces them across the grass. This is a beautiful show, a personal vindication for the artist; it remains on view until April 22 next year.



William Pye's 'Mirage (Danae's Abode)' in stainless steel and cable, at the Yorkshire Sculpture Park, Bretton Hall

## Gimpel Fils/Rowan Gallery

# Abstractions

by WILLIAM PACKER

These early weeks of the autumn session in the galleries have seen an unusual concentration of shows of abstract painting of considerable interest, one or two of them of real distinction. And they dwell, curiously, upon the work, various of which it so evidently, is of a single generation of not so long ago that is now unquestionably middle-aged. Bob Law and Alan Green may be left aside for the moment, and John Hoyland and Keith Milow, whose shows unfortunately are now closed, must await another opportunity, which leaves us with a debut and a reappearance.

Michael Mayer has shown his work before in mixed exhibitions and in the provinces, but his show at Gimpel Fils (until October 21) is his first to himself and the first on any substantial scale; and very impressive it is, though it demands time to assert its peculiar and subtle authority. The paintings do indeed seem

disconcertingly simple at first sight, perhaps hardly more than a cheerfully superior exercise in pattern-making, a sequence of catchy grids disposed across the canvas; but once the eye is held, it is led gently into an Alleean world where the oddest things begin to happen.

The grids themselves seem clear and simple, but they take up a curious visual beat as the eye moves across them: for they move with and against each other in a formal, regular yet ever-surprising dance, and as one rhythm eases forward into dominance so it introduces another, which itself then comes forward by degrees to take the lead. Yet so subtly are these images proposed, especially in the more recent work, that no sooner do we feel we have established one in the mind, and understood it fully, than it slips almost out of comprehension.

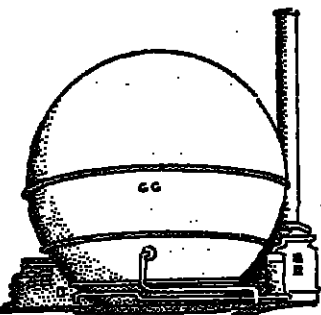
And the regularity that earlier we had so easily assumed is called to question, for as we try to fix upon what we supposed to be the system, so the irregularities, the inconsistencies and liberties float up to tease us.

A system is used, of course, but as in the best art of all kinds, in being used it is contrived, even ignored. The paintings are not about a programme of grids and sequences at all, but about the recognition, expression, and orchestration of the strange energies and images, the new order that they generate. The classic temperament, we are told, takes pleasure in recognition, the romantic in surprise; but the common experience lies at some conjunction of the two: recognition is itself ever a surprise, discovery a kind of homecoming. Mayer's paintings are as surprising as they are convincing.

Paul Huxley is another artist who works apparently within a very narrow formal range; indeed until comparatively recently, for he has not shown for several years, it seemed his work was inescapably reductive, concerned merely with the closest modulations of colour and the most fundamental geometry. His which of them Huxley takes.

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# Devolution at the National

by ANTONY THORNCROFT

The National Theatre is to be divided into four parts—or rather four distinct companies of actors are to be formed working under the four directors and servicing the three theatres in the institution, although they will co-ordinate with Peter Hall to avoid conflicts. Sir Peter himself intends to set up an experimental group to take an original look at the classics but this is still some way off. An immediate advantage of the new system is that one of the companies servicing the Lyttelton will be available for touring, which was in the initial prospectus of the National but which failed to materialise for financial and technical reasons. A provincial tour of 12 to 16 weeks is on the cards if the Arts Council can produce some compensatory cash.

Like most developments at the National, much depends on the financial situation. The current subsidy is £3.1m from the Arts Council and £400,000 from the GLC but there is no knowing what will happen at the end of this financial year in March. Sir Bill Bryden continues as director of the Cottesloe, the experi-

to be permanent help in meeting the running costs of the building, which are over £1m a year. The other long standing problem is the failure of the stage equipment, the lifts, and the revolve of the Olivier are still not functioning.

As far as repertoire is concerned Sir Peter would like to present more foreign classics. The Olivier will continue to specialise in the classics; the Lyttelton in new plays; and the Cottesloe in experimental work. There will be opportunities for the four companies to move around the theatres: the basic aim of the devolution is to give the 110 actors at the National more sense of community and integration.

Along with the arrivals there is one major departure. Peter Stevens, the general administrator, is leaving in January. Gas-kill and Rudman will not be joining the National until the middle of 1979 and Rudman's successor at Hampstead will be David Aukin, the administrator for the past three years.

This announcement appears as a matter of record only.



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Tuesday October 10 1978

## Pay policy outflanked

WHATEVER the size of the pay settlement which emerges in the end from the Ford dispute, the unions have already effectively turned the flank of the Government's policy. Of course Mr. Callaghan may choose to counter-attack with sanctions, in the hope of frightening the next employer who finds himself an unpaid mercenary in the Government's battles into a stiffer resistance; but the hope seems a forlorn one. Few companies are so dependent on Government goodwill that they will sacrifice profitable business in order to dress up their wage settlements in the form the Government prefers.

## Misled

The tragedy of the situation is that with obstinate courage, and the best of intentions, Mr. Callaghan has created a quite unnecessary inflationary danger. It is the Government which has presented itself as the sole force resisting higher pay. This has helped militant leaders to convince workers who have enjoyed an 8 per cent rise in real income that they have made sacrifices. The workers can thus be misled into thinking that if the Government is outflanked, large rises in real income can now be obtained out of thin air. If a high Ford settlement—not unexpected in a profitable and aggressively expanding company—sets a new norm for claims, the Government's emphasis on norms will be partly to blame.

What remains to be seen is whether the Government has left itself any useful line of retreat from what is becoming an increasingly untenable position. In its talks with the TUC over an alternative approach, Mr. Callaghan should be seeking not so much a revised set of numbers—a more inflationary norm—as some way of giving substance to the promises of realism and responsibility which the union leaders have been offering so freely. In this cause, he can call on some residual attachment to the hope of another Labour Government; but basically he must be concerned to show the unions where their own best interests lie. This means convincing them not that he is unyielding on pay policy, but on anti-inflationary fiscal and monetary policy. The hints

from government circles that there is no British commitment to a European monetary system make a discouraging start; but the Prime Minister committed himself at Blackpool to firm policies, and he can point to their inevitable results.

The latest wholesale price figures show that despite a rise in manufacturing earnings of 16 per cent during the third stage of pay policy, output prices are still rising at an annual rate of only 7 per cent. This may be a somewhat flattering view of the longer trend, but basically a relatively low figure is credible because the stability of sterling in the exchange markets has both intensified competitive pressures on prices, and enabled the country to enjoy a large improvement in the terms of trade. The index of materials and fuel purchased by industry is still lower than a year ago.

Thanks to North Sea oil and the troubles of the dollar, there has been no need for official intervention or a European support pact to achieve stability for sterling; it has been achieved mainly by monetary policy, and the promise—or threat—to keep sterling strong is a credible one.

## Monopoly

For the greater part of the private sector, the belief that the Government commitment to sterling is unyielding is the only sanction required to enforce realism. Unfortunately, however, there are large sectors of the economy immune from competitive pressures. These are the monopolies and near-monopolies. British Oxygen is unopposed in its position; most of the private sector falls into the same class. It is here that the British economy has long been most vulnerable to inflationary cost pressures. Neither this nor previous Governments have been prepared to tackle the problem of monopoly power head on. The 5 per cent policy and its predecessors have in effect ducked this issue.

If a Government defeat at Dagenham helps to concentrate attention on the real issues—stable money and the need to check monopoly power—then it is a blessing in disguise; but the disguise is at the moment an ugly and effective one.

## Zambia faces up to reality

BY HIS decision to reopen the rail link with Rhodesia, if it looks like the like, the economic import of copper, President Kenneth Kaunda has taken a step which is the only realistic one. There have been many contrived factors in the sad plight of the Zambian economy. The decline in the world copper price, over which the Lusaka Government has no control, is one; the poor performance of the Zambian agriculture is another. But the critical factor has been transport: the Benguela railway through Zaire and Angola has been crippled by guerrilla activity in Angola; the Tazara railway to Dar es Salaam is operating well below theoretical capacity as a result of mismanagement on the railway and congestion in the port. The Rhodesian railway system offered the only feasible method of getting the copper out and the fertilizer in.

## Alleviate

The reopening of the rail link should substantially alleviate Zambia's position—in economic terms. If fertilizer can be got into the country in sufficient quantities over the next few weeks, before the rains come, the maize crop will be saved and the danger of a serious food shortage will be averted. If the copper starts moving out in substantial quantities, the inflow of foreign exchange will enable Zambia to move towards the conditions set out by the International Monetary Fund when it offered a \$390m credit earlier this year. But it would be idle to pretend that the railway will solve Zambia's problems.

On the contrary, the chances are that the Lusaka government will face a difficult two years as it tries to put its economic house in order, and unless there is a sharp recovery in the world price for copper, the country will continue to endure the disadvantages of over-dependence on a single primary export.

It is much less easy to foresee the domestic political implications of the Government's volte-face on trade links

with Rhodesia. If it looks like the like, the economic import of copper, President Kenneth Kaunda has taken a step which is the only realistic one. There have been many contrived factors in the sad plight of the Zambian economy. The decline in the world copper price, over which the Lusaka Government has no control, is one; the poor performance of the Zambian agriculture is another. But the critical factor has been transport: the Benguela railway through Zaire and Angola has been crippled by guerrilla activity in Angola; the Tazara railway to Dar es Salaam is operating well below theoretical capacity as a result of mismanagement on the railway and congestion in the port. The Rhodesian railway system offered the only feasible method of getting the copper out and the fertilizer in.

In the wider political context of southern Africa, the decision is a major set-back for the so-called Front Line black African states—Zambia, Tanzania, Angola, Mozambique and Botswana—which have been trying to keep up the pressure on the Rhodesian regime. The psychological impact must be all the greater, in that it comes just at the moment when Mr. Smith is doing his best to project himself as a reasonable man before the American people.

But the key question is, what effect will the move have on the activities of the guerrillas led by Mr. Joshua Nkomo, most of whom are based in Zambia, at considerable cost to the Zambian economy. It is hard to see why the Salisbury government should have agreed to re-open the line without some quid pro quo on curbs on the Nkomo forces; yet in public Mr. Nkomo's attitude is still as belligerent as before.

President Kaunda professed to be shocked by the revelations of the Bingham Report. Now he in turn has been forced to break sanctions. Not even Mr. Smith, though, can suppose that this will offer more than a short reprieve for Rhodesia.

## Slowing down the scramble to cheaper air fares

BY MICHAEL DONNE, Aerospace Correspondent

THOSE AIR travellers who have deduced from the recent British Airways announcement of a cut in some European air fares from November 1 that there will be an early and dramatic reprieve in Western Europe of what has happened on the North Atlantic this past summer must be reminded of the need for caution. For there are now signs throughout the air transport industry that the early enthusiasm about the cheap fares boom on the North Atlantic is turning to disenchantment. While many airlines recognise the need for extending fares cuts to Western Europe, they do not intend, if they can help it, to allow any repetition of the scramble that caused such confusion in transatlantic travel this past summer.

This attitude is exemplified by the UK Civil Aviation Authority's recent approval of increases of between 2 and 10 per cent in some British Airways Atlantic fares from November 1 (including Concorde and first-class fares, although normal economy fares remain unchanged), while BA is expected to seek further overall fares rises of about 5 per cent from next spring.

This air of caution is being generated by the Atlantic scheduled airlines' preliminary analyses of their financial results for the past summer—the first full summer of ultra-cheap Stand-By and Budget Plan fares introduced a year ago to combat the introduction of Sir Freddie Laker's 250 single Skytrain service to New York. While the detailed results have yet to be published, it is becoming clearer that the scheduled airlines do not like what they see, although Sir Freddie himself claims to have made a profit. In broad terms, transatlantic travel this summer has risen by about 30 per cent, with some airlines, like British Airways, experiencing a much bigger rise. But the overall revenue yield, diluted by the substantial number of cheap-fare travellers, is up by a much smaller amount (one estimate is that it is only about 5 per cent). Some airlines have done better than others. British Airways says it has made money, but does not say how much, whereas Trans World Airlines, which is the biggest of all the transatlantic airlines, says it has lost money. At the same time, while the fares for other classes of service—such as first and normal economy-class—have remained static, this past summer costs have continued to rise on both sides of the Atlantic.

It is because of this situation that some airlines, with British Airways and Trans World Airlines in the vanguard, have been

openly talking about the need to raise the whole "plateau" of Atlantic fares, although preserving the differentials between the existing classes of service. At the same time, some of them have already begun to simplify the fare structure, so as to make it not only easier to market and administer but also to discover more quickly just what the financial results from a given fare are at any time. So far, however, while the UK has approved some fares rises, the U.S. Civil Aeronautics Board has indicated to TWA that it is not prepared to consider higher fares at this time.

The airlines tend to feel that the dramatic moves towards



cheap fares on the Atlantic over the past year were dictated largely by governments—the U.S. Government in particular—reacting to consumerist pressures, without enough regard being paid to the underlying economics of the airline business. The airlines' particular target is Mr. Alfred Kahn, the economist who is chairman of the U.S. Civil Aeronautics Board, and with the support of President Carter, has made it plain on many occasions that his sympathies lie more with the passengers than with the airlines. He has relentlessly pursued a cheap fares policy. Mr. Kahn's position has been considerably strengthened by the apparent success that his policies have had so far inside the U.S. The big cuts in U.S. domestic air fares have not only boosted traffic there this summer to record levels, but also appear to have helped the airlines to achieve better financial results. What the Atlantic airlines are now tending to point out, privately if not publicly, is that the same policies may not have quite the same results on the North Atlantic.

In the UK, Mr. Kahn's policies have been paralleled by those of Sir Freddie Laker, whose cheap-fare Skytrain flights to New York which began in September last year obliged the scheduled airlines rapidly to follow suit with their own cheap Stand-By and Budget-Plan fares. The UK civil air transport "establishment," in the shape of British Airways, British Caledonian, the Department of Trade and the Civil Aviation Authority, recognise the need to cater for

a much wider market with cheaper fares. But it still believes in the need for a more cautious approach, to try to avoid any "bonanza for the consumers leading to bankruptcy for the airlines." The "establishment" is likely, therefore, to want a more detailed study of what has happened this summer before committing itself to the next big step forward, which in the UK's case must be towards cheaper European fares.

This tendency to be cautious, however, does not imply that the major scheduled airlines want to revert to the original position and abolish cheap Atlantic Stand-By fares. They recognise that there is a big market for very cheap fares waiting to be tapped, and in order to accommodate this class of passenger they are already revising their patterns of in-flight service. British Airways, for example, is modifying some of its Boeing 747 Jumbo jets flying the Atlantic to include three cabins—First Class, Club Class (which will include all normal full-economy fare passengers), and Discount Class, which will cover all the various cheap-fare travellers, whether on Stand-By, Advanced Purchase Excursion or other promotional rates. This move is intended to eliminate the complaints of many full-economy fare travellers that they are being given the same treatment as passengers paying much lower rates. In BA's new Club Class, for example, from October 29, the passengers will get free drinks and in-flight entertainment, and eventually, it is hoped, a bigger and more spacious seat than that given to Discount Class travellers. The latter will get only the very basic type of service—a simple meal, and will have to pay for anything else they want, such as in-flight entertainment and drinks.

Several other airlines are also moving into this "three-class concept" of cabin service for different fare levels, although they call them by different names. TWA, for example, has announced its plans for First-Class, Full-Fare Coach (the original economy class) and Economy (for the ultra-cheap fare passengers), from October 15. In the latter, passengers will get a "no-frills" service that TWA expects will save it up to \$19m (£9.5m) in the first year. Mr. Tom Fennessey, TWA's UK passenger sales manager, says that "the only way the airlines can continue to offer the very large discounts of the past year or so is by cutting frills and expenses, especially for those passengers enjoying the discounts. Only through the cost savings made possible by TWA's three-

class programme will these low fares be able to continue."

The message from TWA is echoed by all the other Atlantic scheduled airlines. It is simply that if the ultra-cheap fares are to continue, they must be accompanied by lower standards of service. No longer can the ultra-cheap fare passenger be allowed to drain the profits earned from those paying higher rates, although the airlines will still carry those cheap-fare passengers, and indeed encourage them.

The problem they face is that although the UK CAA has approved the airlines' plans, the U.S. Civil Aeronautics Board may not be willing to accept them as they stand. It has "ready told TWA that by seeking to introduce its own scheme from October 15 it is treating unfairly those cheap-rate passengers who may have already booked (for example under Advanced Purchase Excursion tickets) expecting to get the same standards as higher-fare travellers. The CAB appears to want a much longer "transition period" from the present system to the new concept of cabin service, to give time for cheap-fare travellers to adjust to it.

One aspect of the ultra-cheap fares that is likely to become more apparent will be a much heavier emphasis in airline advertising on the fact that there can be no guarantee of seats for Stand-By travel. The airlines will offer so many seats aboard each aircraft in the "third-class" cabins, and will clearly seek to fill them with Advance Booking Charter passengers ready to decide well in advance when they wish to travel. For example, if the whole of BA's Discount Class



cabins are filled with ABC traffic, as they could well be, the Stand-By passengers will have to wait for another flight or try another airline.

The reason for this is that the airlines were severely criticised this summer for not making it clear to cheap-fare passengers that it was not possible to offer guaranteed seats, and that it was a question of first-come, first-served. The resulting queues in the rain in Central London did the airlines' image no good. They also led to some considerable heart-

searching in the industry, and among the regulatory authorities in the Department of Trade and Civil Aviation Authority and other bodies such as the British Tourist Authority. So far, no one has produced suggestions for preventing a repetition of queues in the peak period next summer, and the problem will have to be studied this winter, and plans laid in advance to prevent or control what could otherwise become a regular and highly undesirable feature of the London scene. Some airline men believe that the damage caused by the world-wide reports of what was happening in London could cause a revulsion against ultra-cheap fares, and start a swing back to Advanced Booking Charters, where seats are guaranteed at a fare not much higher than Stand-By rates.

It is against the background of all these problems accompanying the cheap-fare revolution on the North Atlantic route that the current moves towards cheaper European fares must be viewed. Although there is no doubt in the minds of most airline executives that sooner or later European fares must be reduced, there is equally no doubt that they want that to happen in a much more controlled fashion. The moves announced recently by British Airways to cut by up to 40 per cent some fares to European destinations, such as Paris, Brussels, Amsterdam, Hamburg, Cologne and Munich, indicate the likely trend. All these new fares, while dramatic, in some way or another involve certain restrictions. They are either week-end rates, special off-peak fares, or Advance Purchase fares requiring booking 30 days in advance. They are not the sweeping cuts "across the board" that some consumer organisations such as the UK Airline Users' Committee have said they would like to see.

Indeed it is probably impossible for sweeping cuts of the Laker Skytrain or U.S. domestic lines, of all IATA fare, to be achieved in the present airline climate in Western Europe. There is a much higher degree of airline protectionism in Europe than on the North Atlantic routes. It stems from the existence of many different countries with government-supported, if not State-owned, airlines of varying degrees of financial stability and competitive power. Most of the airlines are also linked in bilateral "pooling pacts" on individual routes that split a calm fashion without costs, revenues and profits on an agreed formula, and make it system.

Whether all the Government of all the 100-plus airlines the association will accept the far-reaching ideas remains to be seen. There seems little doubt that they will be acceptable to the UK and U.S., and most other European governments. But it is ultimately in the interests of all governments to agree to what the IATA is proposing. By doing so, it will be ensuring a continuing direct role for both the airlines and themselves in the fixing process, with the possibility of introducing a degree of competition if ever before. Even if governments reject the IATA plans, they cannot reject the former, rigid system of fares which has been the mainstay of all IATA fare, and which has already been virtually killed by the Government's refusal to do it. They will have to find some other way of fixing and controlling fares—which means taking over the job directly themselves—or inventing another form of government support, if not IATA plans do at least a degree of financial stability and competitive power. Most of the airlines are also linked in bilateral "pooling pacts" on individual routes that split a calm fashion without costs, revenues and profits on an agreed formula, and make it system.

## MEN AND MATTERS

## Guide to good havens

Some tax havens are more equal than others, but the choice is not always easy. There has been a distinct shortage of easily-comprehended "Which-type guides in English on where the rich can best shelter from the depredations of the tax man. However, a new book called Using Tax Havens Successfully has now arrived to fill a gap in the market.

It is translated from the original French written by Parisian lawyer, M. Edouard Chambost. In London this week to promote the English version he told me he was confident that it will be widely welcomed by the hard-pressed British taxpayer. The French version sold 30,000 copies—and a bulk order at a "special" price was placed by the tax authorities.

Chambost is 36 and has spent the last 15 years working on taxation. Before he studied law in Paris he worked briefly as a cub reporter on a provincial

paper—briefly because he wrote an aggressive financial piece on someone he did not realise was a part-owner of the paper.

"There is no perfect tax haven," he said yesterday. "And some of them are a good deal less than perfect." His book ends with a list of places to avoid. He warns against Pitcairn Islands; "The end of the world"; Tonga; "Apparently does not like competing for business"; and Svalbard, a Norwegian dependency in the Arctic Circle; "Recommended for those who like polar expeditions."

## Fresher than ever

Earlier this year BBC Television started work on a series of 15 films designed to explain contemporary Japan to the British. But it is now hard at work having to explain contemporary Britain to the Japanese. The reason? An overtime ban introduced by the Association of Broadcasting Staff.

Under this ban it was almost impossible to get the camera crew out to Japan. The cameramen would officially have been "at work" during the flight. Since this lasts 16 hours the BBC had to investigate the possibility of flying the team out in a series of short hops timed to coincide with approved union hours.

That would have proved an expensive, time-consuming operation and the Further Education Department of BBC TV says that these costs and the further problems which could have arisen in Japan caused them to re-schedule the filming for the spring.

In fact the ban on overtime was lifted on Wednesday on a temporary basis which must have some Japanese wondering why the BBC did not go ahead. But the BBC itself seems unperturbed. The programme is not due for transmission until autumn 1979 and I am told that the deadline will still be met.

The footage will be from next year rather than this one, which seems only appropriate for a "contemporary" film.

## Scratched records

Everybody talks in favour of human rights but does not always carry such ideals into practice—that was the gist of the speech the President of Greece, Constantine Tsatsos, delivered at the recent opening in Athens of a Council of Europe symposium on this thorny subject. His speech was by some as indirectly criticising the Council of Europe for failing to act on its own report on Turkish acts in Northern Cyprus. But the criticism applied in part to Greece's present government—or so opponents of the late junta have been claiming.

The Greek representative at the Council's Committee of Human Rights was not invited, nor was the President of the Greek Committee for Human Rights, Professor Plaidon Vegleris, according to Lady Amalia Fleming, one of the leading opponents of the junta. Vegleris, in another capacity, eventually received an invitation, but like Lady Fleming, he felt quite unable to attend.

Their problem was summed up by another opponent of the junta, Vasilis Filas. According to him, the Greek Government had acted "extremely provocatively" in organising the seminar. He referred particularly to the record of two people chosen by the Greek Government to handle the seminar.

The chairman of one session was a Greek diplomat who had helped the junta defend itself at the Council of Europe in 1969; he had later been dismissed by the junta but his autumn 1979 and I am told that the deadline will still be met.

Another organiser, a woman from the Ministry of Justice, is remembered for her public speeches in 1970 against foreign complaints of torture in Greece. She was also, Lady Fleming tells me, known for her "lack of sympathy" towards the families of political prisoners. The woman had been the junta's director of prisons.

## Dressing up

Waste not, want not is a slogan which the House of Representatives is beginning to think is not as widely appreciated by the U.S. Armed Forces as they would like. The latest issue of Armed Forces Journal International describes how the American Ambassador to Uruguay recently sent a message to the State Department which was passed on to the Joint Chiefs of Staff. The JCS then made 55 copies of it. The subject of such top-level concern? The impact of proposed tariff changes on the non-rubber footwear industry in Uruguay.

But even more waste is indicated in other fields, a House Committee finds. Its researches show that the U.S. Air Force has 81,500 people eligible to be issued aviators' sunglasses but buys 136,000 pairs annually. The U.S. Navy had an average of 15,000 personnel of flying status during fiscal years 1970-1977, but issued leather flight jackets at twice this rate. And the Defense Department has not bought a Colt 45 handgun since 1965 but each year buys an average 48,000 heavy-duty holsters for them.

As for a particular Navy unit this had 18 people on flight duty but in a 20-month period issued 217 pairs of sunglasses, 75 flight jackets, 33 pairs of boots and 181 pairs of gloves. All of which at least shows that service people like to look like

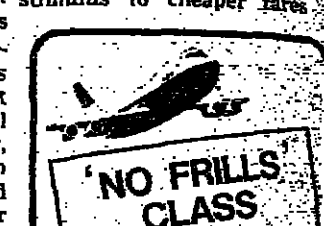
Observer



Waiting for the inaugural flight of Sir Freddie Laker's Skytrain. Queues for other "first served" flights did the image of Sir Freddie's competitors no good.

virtually impossible for outsiders to break in, even in cases where the unions have their own government support.

It is possible that the big stimulus to cheaper fares



Europe will emerge if and only if the current efforts in the utilisation of the International Air Transport Association succeed. These plans, drawn up by IATA because of growing summer pressures, have done the summer been progressive forced through the wide decision-making processes of association, in the face of opposition. They have finally gone to governments for approval. The plans envisage the airlines being allowed to wish, to opt out of hitherto somewhat rigid fare fixing conferences of the association, thereby gaining freedom to negotiate with national fares on a basis, subject to the approval of the governments at each route in question.

Whether all the Government of all the 100-plus airlines the association will accept the far-reaching ideas remains to be seen. There seems little doubt that they will be acceptable to the UK and U.S., and most other European governments. But it is ultimately in the interests of all governments to agree to what the IATA is proposing. By doing so, it will be ensuring a continuing direct role for both the airlines and themselves in the fixing process, with the possibility of introducing a degree of competition if ever before. Even if governments reject the IATA plans, they cannot reject the former, rigid system of fares which has been the mainstay of all IATA fare, and which has already been virtually killed by the Government's refusal to do it. They will have to find some other way of fixing and controlling fares—which means taking over the job directly themselves—or inventing another form of government support, if not IATA plans do at least a degree of financial stability and competitive power. Most of the airlines are also linked in bilateral "pooling pacts" on individual routes that split a calm fashion without costs, revenues and profits on an agreed formula, and make it system.

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**In the Middle where it Matters?**

Amelia Fleming was the first woman to be the director of prisons in Greece. She was also, Lady Fleming tells me, known for her "lack of sympathy" towards the families of political prisoners. The woman had been the junta's director of prisons.

But even more waste is indicated in other fields, a House Committee finds. Its researches show that the U.S. Air Force has 81,500 people eligible to be issued aviators' sunglasses but buys 136,000 pairs annually. The U.S. Navy had an average of 15,000 personnel of flying status during fiscal years 1970-1977, but issued leather flight jackets at twice this rate. And the Defense Department has not bought a Colt 45 handgun since 1965 but each year buys an average 48,000 heavy-duty holsters for them.

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**Observer**



# Daily prices for an invisible market

BY NICHOLAS COLCHESTER

HOW DO you find out the price of a Eurobond? It may come as a surprise to many people that 18 years after this stateless capital market was invented, a widely disseminated daily list of prices still does not exist. Some \$70bn of these securities are floating around with their owners, or prospective purchasers, having only an approximate idea of what they are worth. So the answer is that you must find an appropriate "market maker" and ask him. You will have to be quite well plugged into the system to weigh up his answer.

Today the *Financial Times* takes a modest but significant step towards rectifying this situation. It starts publication of a daily list of the latest 200 international bonds to have been issued. It will present each price together with the sort of information that is needed to make sense of it: the underlying characteristics of the security, the way its price has moved, and the yield or alternative attractions which the price implies.

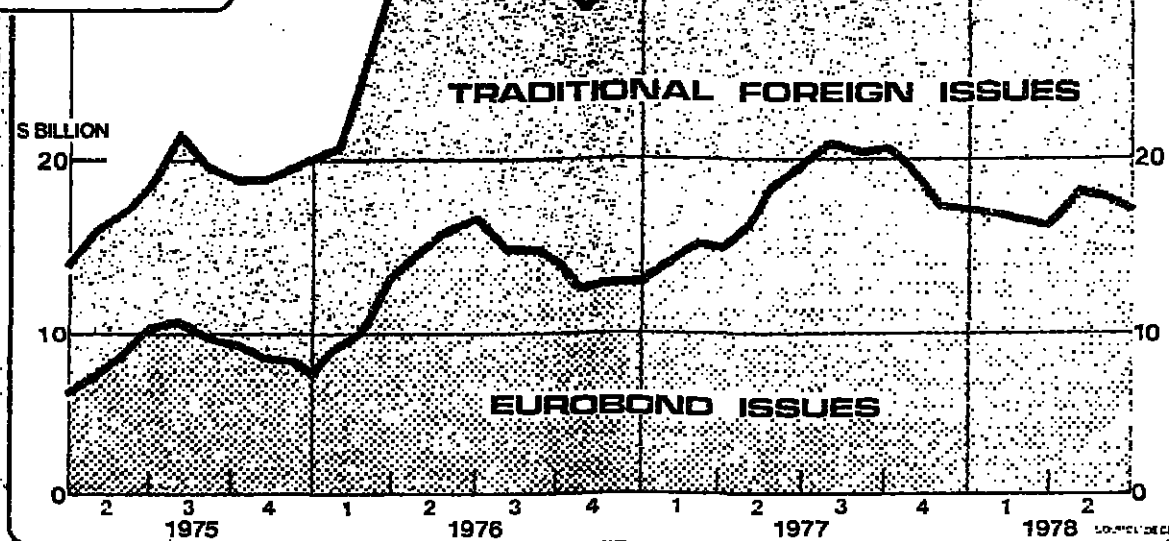
It is universally agreed that the international capital market has outgrown the amount of information that is available to its participants. The chart shows this growth. In the second quarter of this year, according to the OECD, this market was providing finance at the rate of \$37bn a year. This was raised through \$20bn, annual equivalent, of "Eurobonds," the true stateless international bond that is issued outside the rules and regulations of any national capital market, and through \$17bn of "foreign bonds"—bonds which are issued on the capital market of one country, but by a non-resident of that country. These figures

compare with the annual rate of bond issues in the U.S. capital market of \$125bn. For many investors, the acceptability of this considerable quantity of international bonds is based upon the notion that they can be traded. This notion is sustained only with difficulty—sometimes only with outright sacrifices on the part of a market maker who has taken it upon himself to provide a regular price for a specific bond. An investor would, in fact, have trouble discovering a market-maker for about one third of the Eurobonds in circulation.

Both the spreads and the inconsistencies in prices between very similar bonds show what a thin secondary market this is. The spreads have improved noticeably over the last three years—some say since Salomon Brothers, the big U.S. investment bank, became a force in the secondary market—from a norm of 1 per cent to today's norm for straight dollar bonds of 1/4 per cent. But this still compares poorly with the 1/2 per cent found in established domestic bond markets.

The prices of the 4,000 international bonds in issue are quoted by a core of about 100 market-makers stretched around the world. The trading floor is a global network of telephone lines. The number of factors that will determine the price of any international bond is much greater than in a national bond market. First there is the all-important matter of currencies, which introduces a great variability into the assessment of any single bond. Then there are the different interest rate prospects within each currency group. There are the different fiscal and regulatory conditions

**INTERNATIONAL BOND OFFERINGS**  
ISSUES FLOATED DURING THE PRECEDING SIX MONTHS  
(\$ BILLION AT ANNUAL RATE)



that affect investors of different nationality while, finally, the spread of the market across the time zones contributes to the apparent inconsistencies.

Yet taking all these variables into consideration, investment bankers concede that the inconsistencies are symptomatic of a secondary market that is too thin for the primary market—the volume of new issues—while it is trying to support.

An increase in the amount of information about this market to improve its "visibility" or "transparency" will not solve the secondary market's problems at one stroke. There is, indeed, a nagging suspicion among market-makers that it is in

exploiting the public's ignorance that they make their surest profit. On balance, however, they concede that the effect of more market information should be helpful.

First of all, the impression that an international bond can be traded will be heightened if its price is regularly published. A price is the most important product of a secondary market and it is counter-productive if this product remains under wraps.

Price information will help a diversity of interest in the Eurobond market to develop. In common with national security markets, the international bond market is suffering from the

concentration of investing power into a dwindling number of powerful hands. An oligopoly of investors requires a liquid market but at the same time reduces the market's liquidity. Meanwhile, the financing cost to the market-makers of holding sufficient inventory has risen steadily. At the moment, with short-term dollar rates higher than long-term bond yields, the cost of holding inventory in the dollar bond market, or of taking a block of bonds off a seller, is unusually high.

Under these circumstances anything which cultivates the interest of a wider variety of investors in this market must help market-makers to prosper.

The second thing that strikes the newcomer to this market is that the amount of research available to investors is small in light of the size of the market and of the quantity of variables that must be taken into consideration in assessing it. A number of market-makers send out regular advisory telexes, but their overall output is tiny when compared with the amount of assessment that goes on in national security markets. Such assessment could play an important part in removing price anomalies in the Eurobond secondary market, but it badly needs an underlying basis of price data to work upon.

Perhaps the most important

shortcoming of the Eurobond market for the investor is that the process of issuing bonds is geared almost exclusively to the requirements of the borrower. The interests of the ultimate investor (as opposed to his investment manager) do not carry much weight.

The prices of bond issues are fixed not in relation to prices in the secondary market, as is the case in the U.S. for instance, but by reference to what the primary market will sustain. This primary market discriminates against small investors—the terms of an issue tend to be set to suit an elite of institutional investors, or investment managers, who will buy the bond at a discount. The result is that the initial terms of Eurobond issues quickly tend to be followed by a disillusioning discount in the secondary market. A greater amount of price information in the secondary market would alert small investors to where the true investment opportunities lie. In the long run such information could help bring issue prices more in line with secondary market conditions.

The Association of International Bond Dealers, which is the self-regulatory club for a substantial part of the international bond market, has already taken an important initiative in providing such information. Since 1975 it has sponsored a definitive monthly guide to the prices of international bonds under its sway. This is compiled by Inter-Bond Services, now a subsidiary of dataStream International, and is printed in the *Financial Times* on the second Monday of each month.

The *Financial Times* has now asked Inter-Bond to provide a

shorter and more topical list daily. This will show the prices of the newest 200 international bonds and will take in areas—most importantly the Deutschmark sector—not under the AIBD's influence. In doing this the *Financial Times* is matching what it has done for many years for the London stock market—providing investors with a list of the prices quoted by market-makers at the close of trading each night.

## Averaged

Because of the market inconsistencies referred to earlier, this service will not rely on the price quoted by a single market-maker in each security. The price of each bond will be taken from between two and four market-makers and averaged: if inter-bond gathers only one price for a particular bond this fact will be indicated in the list.

Some 40 market-makers are being interrogated for up to 800 bond prices over the telephone daily. Each week the contributing market-makers will be listed in the *Financial Times*.

The Eurobond secondary market may well be entering a phase of change. Reuters has plans to develop a bond-trading system using its Monitor network. More immediately, Eurox, a Luxembourg-based company with 40 shareholders all active in the international bond market, is due to start up a computer-assisted bond-trading system in May, 1979. This will also generate a daily price list. The *Financial Times* will adapt to these developments as they occur. In the meantime, its new International Bonds Services will provide that element of up-to-date information which this market has so far lacked.

## Letters to the Editor

### More frequent pay reviews

From Mr. L. Robinson.

Sir—It is generally acknowledged that the lack of acceptance of a four year pay control is not so much opposition to the objective of restraining inflation but rather to the rigidity of its pattern.

Whereas Phase I was accepted with relief and Phase II acknowledged as necessary, Phase III was under sufferance and perhaps therefore it is just too much for people to accept a further 12 month span of "voluntary" co-operation—however desirable this might be.

On the other hand in the current environment of shop floor power, the risk of so-called "free collective bargaining" could be frighteningly grave. Not only do many employers lack freedom to negotiate when faced with survival or sanctions but to talk of striking a bargain is nonsense when there is no real balance of power. Indeed we appear to have turned full circle with unfettered power—previously the prerogative of the employers—now in the hands of the unions. Unfortunately it is not just trade that is now at risk but the whole fabric of the economy.

The logical consequence, it would seem, is some form of Government involvement in pay determination for the foreseeable future—if only to back the efforts of the more responsible unionists to contain runaway inflation. After all it is the ordinary citizen who will suffer most in any uncontrolled situation.

It would follow that the Government must stick to its guns—but need the format for Phase IV be based on previous patterns? If it is argued that an acceptable pay norm must relate to the level of inflation, would it not be sensible to monitor and regulate the situation more frequently than just once a year?

The Government could without loss of face relate its 5 per cent norm to a six month term only at which time the then rate of inflation could help determine a norm for the latter six months of Phase IV. For example, if by early next year inflation was running at less than the present level it might be decided that the norm be raised by a further increment of say 5 per cent. Although in that circumstance the earnings rate would be 10 per cent higher during the latter part of the year, in fact the actual increase in earnings over the year as a whole would be 7 1/2 per cent.

Surely such an arrangement would be more realistic and when coupled with proven productivity payments could form the basis for an acceptable policy.

Incidentally those who have already settled within the 5 per cent guidelines would be at no disadvantage for they too would be subject to the six month review.

Lionel Robinson.  
Arlcliffe  
Christchurch Crescent,  
Radlett, Herts.

### Borrowing short—lending long

From Mr. C. Wilson

Sir—Mr. Salter (October 5) has raised a question which re-occurs from time to time. It would be like to point out that the monies deposited with building major Common Market Commission on a demand basis, usually are by no means short-term regional organisation Euro-FTET term funds and that of course is the only body officially recog-

nised by the European Commission as representative for staff in insurance, banking, commerce and for salaried employees in industry, including professional and managerial staff in these sectors. Only last month, Euro-FIET held a conference in Luxembourg to discuss the problems of professional and managerial staff, in which representatives of the European Commission participated.

It is not the case that the "Union der Letztendigen Angestellten" (ULA) in the Federal Republic of Germany has the right to appoint representatives of managerial staff to supervisory boards of companies. The managerial staff themselves elect their representatives to these boards. Results so far available on the works council elections in the FRG which were published in August this year covering 487 companies reveal that only 5.03 per cent of representatives of managerial staff are organised in non-trade union bodies, compared with 14 per cent in bona fide trade unions. The remaining 81.18 per cent do not belong to any organisation at all.

The central contention of Dr. Green's article, that managerial staff in most European countries are increasingly becoming organised in bodies outside the main trade union movement, is not borne out by the facts.

Managerial staff are increasingly recognising the need to join genuine trade unions, as is indicated by the growing membership of FIET affiliates which has risen by 500,000 in the last two years. All FIET affiliates are in the mainstream of their national trade union movements—FIET's British affiliates, for example, are all affiliated to the TUC. This trend will certainly continue, given the ineffectiveness and weakness of "staff associations" and "professional associations" when it comes to taking action to defend the interests of their members.

Herbert Maier.  
IFCC & TE, Ave. de Belleret 15,  
CH-1210 Geneva, Switzerland.

### Small businesses and banks

From Mr. R. Mitchell

Sir—As you were good enough to publish my letter in your issue of September 18, may I crave a little more space particularly in view of the many letters and comments I have since received, which without being too presumptuous I would say were mostly favourable.

Mr. Neil Corby (September 20) and Mr. C. D. Bryson (September 28) have kept the banks and small businesses pot boiling although the latter, a bank manager, could not disguise his ingrained outlook by referring to a growing list of bankruptcies and company liquidations. Many of these, I would venture to suggest, have been assisted by the dishonouring of the wrong cheque at the wrong time through lack of complete understanding of all circumstances.

I am in no way suggesting incautiousness nor, having been in the same position myself, do I not agree that the sheer volume of business prevents most bank managers "getting closer" to their small company customers. Mr. Bryson seems to want a cut and dried definition of a small business. Perhaps with a mental summary of the many balance sheets which must pass through his hands and aided of course with an elementary application of the facts of life (circa 1978) he might arrive at a workable yardstick.

An annual turnover of £100,000 appears to be needed to support

a workforce of 10 with the hope of a break-even. This is average and usually consists of a managing-cum-sales-cum-personnel director, two unqualified secretary-cum-typist-cum-telephone-cum-ledger-cum-invoice-cum-wages clerks, a works-cum-services manager and six quasi-skilled workers. Small wonder with this lamentable lack of qualified administration, the cost of which, nine times out of 10, is erroneously considered better channelled elsewhere, that accounts, if any, are poorly kept.

There must surely be many recently retired bank managers freed from the "belt and braces brigade" commanding a wealth of financial experience and local knowledge who, together with qualified accountant colleagues of similar ilk could form something along the lines of a nationwide panel. They could go in briefly and cheaply to small businesses and generally advise. Having then at first hand determined whether the concern is viable once systems have been put into hand and omissions rectified, lead the craft-orientated entrepreneur into the open arms of his banker.

Raymond H. Mitchell.  
30, Brightling Road,  
Crofton Park, SE4.

### Changes in the wavelengths

From Mr. G. Ledingham

Sir—The managing director of BBC Radio (October 6) takes the opportunity in the discussion on wavelengths to refer to "BBC independence and impartiality flying round the globe."

As one who does try to listen to these broadcasts while abroad, I can confirm that this is my impression. Gone are the adverbs, adjectives and allusions by means of which BBC broadcasts in the UK have contributed to the great split in our society today.

It is as if the *Financial Times* were to produce a special edition for export.

I would have thought that this state of affairs should be of some concern to Mr. Singer.

G. M. Ledingham.  
Holey Rough, Prestwood,  
Great Missenden, Bucks.

### Shipping cars to N. Zealand

From Mr. J. Sauls

Sir—There is a waiting list of nearly six months for shipment of private cars to New Zealand. I wonder if the Shipping Conference is trying to create a false shortage of supply as reported by Ian Hargreaves (October 4) or is it just a matter of inefficiency? Why should it not be possible to charter ship to clear the backlog of bookings?

J. Sauls.

AAB Centro-American Company,  
80, Great Portland Street, W1.

### An evening with...

From Mr. J. Moore

Sir—B. A. Young in his review of "An evening with Dave Allen" (October 5) concludes "...I would as soon have an evening with Clive Jenkins" (October 4) or is it just a matter of inefficiency? Why should it not be possible to charter ship to clear the backlog of bookings?

J. P. Moore.

10A Oatlands Chase,  
Weybridge, Surrey.

## Today's Events

### GENERAL

Initial talks between senior Ministers and TUC leaders at Downing Street dinner in first stage of discussions to find pay formula.

Conservative Party Annual Conference opens, Grand Hotel, Brighton.

Chinese Foreign Minister Huang Hua arrives in UK for four days of talks.

Mr. Edmund Dell, Secretary for Trade, leaves for week's visit to Canada and the U.S. to discuss world trade.

Chancellor Helmut Schmidt of West Germany starts four-day official visit to Japan.

EEC Development Council meets, Luxembourg.

Fire Brigade Union conference opens at Spa Royal Hall, Bridlington, with private session.

Statement by British Overseas Trade Board on Selling to Japan.

Equal Opportunities Commission statement on child care provision for working parents.

Demonstration of "Brain Train" for commuters scheme, Paddington Station, London.

London Chamber of Commerce and Industry trade mission continues talks in South Korea.

Lord Shawcross opens Media Society discussion on "The Role and Future of the Press Council," 1, Whitehall Place, SW1.

Requiem Mass for Pope John Paul, Westminster Cathedral.

Lord Mayor of London attends Presentation of Trophies by the National Rifle Association, Mansion House, London.

Official Statistics

UK banks' eligible liabilities, reserve assets, reserve ratios and special deposits (mid-Sept.).

London clearing banks' monthly statement (mid-Sept.).

Central Government financial transactions (including borrowing, requirements) (Sept.).

Provisional figures of vehicle production (Sept.).

Appropriation account of industrial and commercial companies (2nd qtr.).

COMPANY RESULTS

Final dividends: James Halstead (Holdings), Highland Electronics Group, Sentish Metropolitan Property.

Interim dividends: Amalgamated Power Engineering, Associated Biscuit Manufacturers, R. Cartwright Holdings, Farnell Electronics, Gratian Warehouses, T. C. Harrison, Intercity Investment Group, Ruberoid, Silent-night Holdings, Watford Glass, Watts Blake Bearne.

COMPANY MEETINGS

Caunt Rowland, Hollywell Lane, Arney, Leeds, 11. United British Securities Trust, 83, Cannon Street, EC. 12. Wholesale Fittings, Great Eastern Hotel, EC. 12.



Wherever in the world you need insurance, Minet is the card to play. With our network of subsidiaries and associates we provide insurance and reinsurance broking services covering every type of domestic, industrial and commercial risk for both private and corporate clients in over 100 countries. The world scope of the problems and challenges we tackle keeps us well in the forefront of new ideas and techniques. And behind everything we do stands a

high reputation for professional efficiency and service.

The first ever Queen's Award made in the field of insurance broking services was won by Minet in 1973.

This year, we've done it again. Which makes us the first insurance brokers to win this coveted award twice.

Minet Holdings Limited,  
Minet House, 66 Prescott Street,  
London E1 8BU.

# The name that's recognised for insurance around the world



# COMPANY NEWS

## Sales growth fails to sustain peak performance for Glaxo

GROWTH IN sales from £488.05m to £543.55m was too low to prevent a reduction in profit margins at Glaxo Holdings during the year to June 30, 1978, and taxable earnings slipped £8.66m to £86.26m.

The decline came in the second half following an advance to £40.26m (£29.4m) at the mid-way stage.

In the first half demand for products had continued to rise firmly but in some markets trading conditions had been difficult and in general price increases had not kept pace with rising costs.

Over the year the rate of increase in the sales of the company's older products slowed down at a time when new ones were not yet contributing enough to make up the difference, the directors explain.

Trading profit was down £4.19m at £80.95m but gains realised on sales helped lift income from investments which was up £2.37m to £11.35m and the group's share of associates' profits was £2.28m (£0.81m) including the rise in the sterling value of the company's share of the net current assets of these companies in Japan.

Tax took £43.67m (£43.97m) leaving a net surplus of £37.28m (£43.05m) for earnings per 50p share marginally lower at 48.1p, against 49.3p. The net total dividend is raised to 11.4p (10.21p) by a 4.9p final.

Group external sales, excluding £17.65m (£14.94m) turnover with its subsidiary Vestrice, were ahead to £392.24m (£360.54m). Sales by pharmaceutical wholesaling con-

## S. Jerome rises 21% at midway

FROM EXTERNAL turnover of £4.53m against £4.61m, taxable profits of S. Jerome and Sons (Holdings), spinner and maker of worsted fabrics, rose 21 per cent from £235,874 to £310,536 for the first six months of 1978. Last year, a peak £801,831 was achieved.

Mr. Jerome, the chairman, reports that both H. Arncliffe

and Co. (Ecclestone) and William White and Sons (Huddersfield), acquired at the beginning of the year, made a valuable contribution to group profits for the period.

Business continues to be extremely difficult in all areas of the group's activities and although retail sales are buoyant, a considerable proportion of clothing sold is imported largely from low wage countries.

"I cannot see this position altering and we can only maintain our share of the reduced orders placed with UK manufacturers by producing efficiently and economically and giving our customers a reliable and quick delivery service," Mr. Jerome states.

Half-yearly exports were down from £650,391 to £478,778 and the chairman comments that the group is continuing its efforts to sell in world export markets and directors and export sales executives are continually visiting its agents and customers overseas.

After a tax charge of £181,480 (£10,000), net profits were £149,056 against £139,874, representing earnings of 4.5p (adjusted 4.2p) per 25p share.

The interim dividend is effectively raised from an equivalent £4,668.2p to £5,262.5p, costing £18,817 (£15,288) and the directors expect to recommend for 1978 the same amount as the previous year, on capital increased by last year's issue of 1977, payments totalled an adjusted 2.77p.

## INDEX TO COMPANY HIGHLIGHTS

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Freemans (SW9)	23	2	McLeary	24	8
Giddings Lewis	23	2	Metal Products (Cork)	22	2
Glaxo	22	1	Parker Knoll	23	7
Green (R.) Props.	23	8	Reed Exec.	22	4
Helene of London	23	4	Sentry Insurance	23	2
Hunting Petroleum	22	4	Silentrigh	23	1
Jerome (S.) & Sons	22	2	Solus Teoranta	22	4
Lake & Elliot	22	1	Yorkshire Gen.	23	1

## Hunting Petroleum to miss forecast

THE DIRECTORS of Hunting Petroleum Services state that the effect of these factors on the attributable profit will be less than at the pre-tax level.

On turnover of £70.85m pre-tax profits for the first half of 1978 were £869,000 and the directors state that their forecast of £2.4m, made in June, for the full year, is likely to be reduced by some £0.25m if the current weakness of the Canadian and U.S. dollar is maintained.

Also influencing profits is the unexpected absence of the normal seasonal upturn in North Sea activity, resulting in lower utilisation of Hunting's turbo-drilling services.

The directors add, however, that the incidence of the com-

pany's profits is such that the effect of these factors on the attributable profit will be less than at the pre-tax level.

Included in the interim pre-tax profits were associates' losses of £5,000 and the total was subject to a tax charge of £363,000. Minorities took £108,000 leaving an attributable balance of £320,000. Earnings are shown as 5.7p per 25p share and, as forecast, the interim dividend is 1.4p net; a 3.25p net final is intended.

The directors say that since June they have received very encouraging preliminary results from the exploration programme of the company's U.S. subsidiary, Brazos Youngs. It is emphasised that further drilling will be necessary to determine the full extent of this discovery.

Employment agencies are enjoying a boom of their own at present and Reed Executive is not missing out. Pre-tax profits are more than doubled with the agency and consultancy side 37 per cent higher.

Mr. A. Reed, the chairman, says the company has enjoyed an excellent level of activity during the first six months, and that the company's employment agencies have maintained their pre-eminent position in the sector. He is particularly pleased with the progress made by Medicare.

Retail turnover increased by 80 per cent, as a result of improved sales in established units, largely through more effective trading policies, and from new shops opening, he adds.

Half-year turnover of £1.06m (£0.59m) compared with £0.72m (£0.37m) for the first half of 1977. Profits of £1.06m (£0.59m) compared with £0.72m (£0.37m) for the first half of 1977.

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Mr. Paul Tapscott, left, chairman and Mr. Leslie Smith, managing director of Lesney Products, record Christmas sales expected.

## Lesney up to £2.8m so far and demand remains high

INCLUDING REDUCED currency gains of £380,000 against £470,000, profits before tax of Lesney Products, maker of toys and commercial diecastings, improved from £2,443,000 to £2,766,000 for the 24 weeks to July 16, 1978.

Turnover rose £82.4m to £304.7m. Also included are results for nine weeks of Metal Castings (Worcester), which has traded profitably since its acquisition. Profits were struck after heavier depreciation of £724,000 (£421,000) with larger interest of £368,000 (£251,000) resulting from financing increased toy and hobby production together with other seasonal items.

The directors say demand for these products remains high and they are expecting record Christmas sales.

For the year ended January 31, 1978, sales totalled £83.34m and pre-tax profits were £5m.

After a half yearly tax charge of £1,476,000 (£1,244,000) stated earnings per 5p share progressed from 3.56p to 3.84p. The net in-

terim dividend is raised to 1.1792p (1.036p)—last year's final was 1.845p.

Lesney's results confirm that the toy industry is experiencing a solid growth for the first time in at least four years. After stripping out Metal Castings for the nine weeks since acquisition, the group's interim sales rise of just over a quarter reflects a volume gain of about 16 per cent, which compares with a rise of a few points in the second half of last year. There is an upturn in consumer spending and many retailers have started re-ordering after last year's destocking policies. But, in spite of healthy demand, profits show only a 13 per cent advance. The weaker dollar reduced currency gains its Newbury-based office.

The new company will push expenditure programme resulted in a higher depreciation charge, complete systems approach, a higher depreciation charge, recovery of oil and gas from obviously in anticipation of a bumper Christmas. With a net sale of £2.8m contributing to Metal Castings, Lesney is up to £2.8m so far and demand remains high.

Oil Plus, a new British company formed as a 50/50 joint venture by the British Petroleum Co. and the Plenti Group, a subsidiary of Booker McConnell, has now begun operations from its Newbury-based office.

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## Second half upsurge boosts Lake & Elliot to £1.62m

A SECOND-HALF profit nearly doubled from £0.28m to £0.55m at Lake and Elliot, steel castings manufacturer, boosted taxable profits for the full year to July 31, 1978, to £1.62m, against £1.12m, a rise of 45 per cent. The turnover was ahead slightly from £13.2m to £13.84m.

The directors say that a short-term improvement in orders on hand is evident, but in the longer term, substantial growth in the industries served by the group is still obscure.

Earnings are shown as 8.17p (4.41p) per 25p share, after tax of £0.3m (£0.08m).

A final payment of 2.44p net per share lifts the total for the year from 3.4914p to a maximum allowed 3.9387p, absorbing £0.30m (£0.35m).

Turnover of £13.84m (£13.2m) compared with £10.2m (£9.8m) for the first half of 1977. Profits of £0.55m (£0.28m) compared with £0.28m (£0.28m) for the first half of 1977.

Mr. A. Reed, the chairman, says the company has enjoyed an excellent level of activity during the first six months, and that the company's employment agencies have maintained their pre-eminent position in the sector. He is particularly pleased with the progress made by Medicare.

Retail turnover increased by 80 per cent, as a result of improved sales in established units, largely through more effective trading policies, and from new shops opening, he adds.

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## Metal Products (Cork) expects fall midterm

Price competition and re-organisation costs is constraining profitability at Metal Products (Cork) and a lower first half surplus is expected.

Even so, the directors are confident, and budgets indicate a profit for the current year, Mr. Clayton Love Jr., the chairman, says.

Members are told that the biggest problem facing the group is the finding of new products and effect the organisation of a second major reorganisation of the telecommunications production and sub-contracting.

It is for this reason that we have deliberately set out to achieve a strong cash position as new products or acquisitions may cost a good deal in the short term and may take some time to mature in relation to profitability," Mr. Hickey states.

As already known, resulting from a rationalisation and restructuring programme, the company achieved a turnaround from £200,471 loss to a pre-tax profit of £172,394 for the year ended June 30, 1978.

While turnover increased 13 per cent to £3.91m, the chairman says the level of profits at 4.5 per cent on sales is still clearly inadequate, as is the return on shareholders' funds.

However, the group balance sheet is much stronger than a year ago, he adds. All long-term borrowings have been eliminated, with the exception of £30,187, which is a mortgage on buildings.

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## We've designed our way to record profits again.

Helene has again designed its way to another set of record trading figures. In the six months to 30th June 1978 turnover advanced 18%. More significantly profits showed an even bigger improvement jumping 28%.

Chairman Mr. Monty Burkeman is able to tell shareholders that sales are currently very buoyant with exports again reaching record levels.

The young team of talented executives who have consistently increased profits for the past decade are confident that the Helene Group of companies will go on from strength to strength in the future.

Unaudited results for the six months ended 30th June 1978

Full Year 1977	6 Months 1977	6 Months 1978
11,550,511	5,011,563	5,947,793
1,062,081	170,150	556,318
550,088	225,000	295,000
511,981	216,136	261,318
	21.10p	34.07p

\*after deducting minority interest.

**Helene of London Limited**  
Our principal activities are design and manufacture of fashion leasurewear and textile merchandising.

## Parker Knoll Limited

	12 months to 31st July 1978	1977
	£'000	£'000
Group sales	19,798	17,299
Trading profit	1,942	2,268
Exceptional expense	214	—
Profit before tax	1,728	2,268
Earnings per share	18.3p	25.6p
Dividend per share	3.602p	3.226p

Points made by the Chairman, Mr. M. H. T. Jourdan

- ★ Record order book.
- ★ Improved profit expected in current year.
- ★ 1 for 2 scrip issue.

## freemans of London

### Interim consolidated financial statement for the 28 weeks ended 12th August 1978

(Subject to the year-end audit)

	28 weeks ended 12th August 1978	28 weeks ended 13th August 1977	52 weeks ended 28th January 1978
£000's			
Turnover	100,765	83,368	166,474
VAT	7,130	5,781	11,635
	93,635	77,587	154,839
Trading Profit	7,500	5,949	13,744
Interest payable	292	434	684
Profit before taxation	7,208	5,515	13,060
Taxation	3,748	2,868	6,747
Profit after taxation	3,460	2,647	6,313
Dividends	728	559	1,373

It is pleasing to be able to announce a dividend rising broadly in line with the increase in profits and accordingly the interim dividend has been fixed at 3.15p per share (1977 2.42p). It will be paid on 6th December 1978 to shareholders on the register on 10th November 1978.

A scrip issue of two new ordinary shares for each existing share is being recommended to bring the share capital more in line with the needs of the business.

In value terms turnover including VAT has risen by 20.9%, which compares favourably with the 16.8% increase for the mail order trade as a whole during this period. It also compares favourably with the lower inflation rates this year, indicating sound progress in volume throughput.

That profits have progressed at a somewhat greater rate to record a rise of 30.7% is mainly attributable to two quite different factors—last year's larger than usual provision charge this first half.

Sales growth from the new autumn/winter Catalogue is continuing at much the same rate of advance as that recorded in the first half. Given no unexpected setbacks therefore the full-year results should be satisfactory.

9th October, 1978  
Anthony Rampton, Chairman.  
**FREEMANS (S.W.9) LTD.,**  
139 Clapham Road, London SW9 0HR



## Upturn at Silentnight

IN LINE with directors' expectations, pre-tax profits at Silentnight Holdings advanced 24.8 per cent from £1,301,000 to £1,735,000 for the half year to 29.12.1978, and internal budgets throughout the second six months. For the whole year, profits reached a record £3,251,000.

First-half turnover leapt 51 per cent to £24,721m and the directors say all divisions of the bed, upholstery and furniture manufacturing group are busy reflecting the rising volume of UK consumer spending.

The directors say they are applying the whole of the basic 10 per cent permitted increase for the year to the interim dividend because they are confident the full year return will allow payments to exceed the permitted 10 per cent.

In the event, the net interim dividend is 1.12p (equivalent to 1.12p) from stated earnings of 1.12p. The directors are also paying a 10p per 10p share, adjusted for the scrip issue.

Based on the estimated effective rate for the full year, tax for the period takes £225,000, compared with £180,000 last year, adjusted to reflect the change in accounting policy relating to deferred tax applied for the 1977-78 year.

Professor Roland Smith, deputy chairman, has assumed the role of chairman in place of Mr. T. Clarke, the founder and former executive chairman of the group, who remains on the board as a non-executive director. These changes are stated to form part of the planned growth and development of Silentnight.

**comment**  
With a strong growth in first-half profits already behind it, Silentnight is well on the way to fulfilling its directors' prediction of a significantly better full-year result. But analysts are expecting something better than the 25 per cent jump and the share price, which has enjoyed a run in the past three to four months, closed 2.5p down at 10.5p.

Largely in the first half, at 7.1 per cent, are a little down on the previous corresponding period. The increased competition and the company's determination to lift its share of the total furniture market from its current level of around 4 per cent. The two main reproduction furniture divisions, including the sales of the first time did not do significantly to the sales or profit figures. The second half re-tax figure is usually higher than the first suggesting a full year result around £3,251m. The shares are selling on a prospective P/E of 7.9 and a yield (assuming the company is successful in lifting annual dividend by 30 per cent) of 4.9 per cent.

**Audiotronic rescue terms come under fire**  
The terms for the rescue of audiotronic, which has been in the lasty electrical chain—came under fire from some small shareholders at the group's AGM yesterday.

Earlier this year the group issued £1m through the issue of 3m cumulative participating reference shares and some shareholders complained yesterday that they had not been offered some of this stock—carrying a 12 per cent coupon and rights to the ordinary dividend.

Mr. Geoffrey Rose, Audiotronic's chairman, told the meeting that 20 per cent of the new shares—at the stock exchange's insistence had been placed on the open market. He could have preferred to have offered these to existing audiotronic shareholders.

**Parker Knoll in takeover mood as cash builds up**  
ARMED WITH a high level of cash and a strong balance sheet, Parker Knoll, furnishings manufacturer, has joined the acquisition trail.

Currently the directors are seeking a suitable purchase in the UK with revenue of between £1m and £10m and profits of the order of £100,000 a year. However, far nothing satisfactory has been found, Mr. H. T. Jourdan, the chairman, said yesterday.

The directors have been talking about such a step for a couple of years but the company has had no record in acquisition and this has made them a bit gun shy," he added.

At the end of 1977/78 the group held cash at the bank and short-term deposits amounting to £1.7m (£1.2m) and liquidity as up £501,000 (down £202,000). Current assets had risen from £9.7m to £9.04m compared with current liabilities of £2.8m (£2.4m) and the only loan capital as a £147,000 9 per cent debenture stock 1983/94.

Looking to the future in his annual statement, Mr. Jourdan says that he believes the group is a whole is well equipped to take on a market which is more buoyant than a year ago, and there are signs that sales for the current year will exceed those of last year when taxable profit slipped to £1.73m (£2.7m).

**Yorkshire General**  
A new capital investment home providing either capital growth or income over a 10-year period has been launched by Yorkshire General Life Assurance, a life company of the General Accident Group. The scheme combines a temporary annuity with a with-profits endowment and the investor puts down a lump sum which is split between these two contracts.

Under the Growth Plan, the amount invested in the temporary annuity is just sufficient to pay premiums under the endowment assurance. At the end of 10 years, the growth comes from the maturity value of the policy, under the Income Plan, the annuity under the endowment assurance is just sufficient to pay the outlay, assuming current reversionary bonus rates.

**New contract from Sentry Insurance**  
A new motor insurance contract has been added to its range of Sentry Motor Policies by Sentry (U.K.) Insurance Company, a member of the U.S. based Sentry Insurance. This offers motorists two sizeable discounts in the premium rates for certain categories of motorists.

The first reduction is in respect of motorists who do not use their cars for travelling to and from work. The company has based this move on evidence from independent research showing that an above average number of accidents occur on commuter journeys. The second reduction takes the form of a special discount offered to drivers aged between 50 and 60. The company states that drivers in this age group tend to be more careful and have fewer accidents.

This new policy provides realistic cover for such peripheral items as contents, personal accident, medical expenses incurred under the Road Traffic Act and windscreen breakage. In addition, the company will also endeavour on behalf of policyholders to recover any excess payable in those cases of accident where the policyholder is not at fault. This move will benefit the motorist who normally has to pursue such a claim involving considerable personal expense.

**Helene of London well ahead**  
A 29 PER CENT jump in pre-tax profits from £430,156 to £556,318 is reported by Helene of London for the first half of 1978. Turnover grew some 18 per cent to £5,935m.

In the current period, sales are very buoyant with export orders again reaching record levels, the directors state.

After tax of £295,000 (£225,000) net profits improved from £205,156 to £281,318, while the preference dividend absorbs £94,078 (£21,160). For the whole of 1977, taxable profits were a record £1,061m and a single ordinary dividend of £0.8707p net per 10p share was the full year there was a deficit of £31,720. This figure was struck after crediting Government grants of £33,560.

## £7.2m at midway

PRE-TAX profits of Freeman's (London SW9) mail order concern, advanced 31 per cent from £5,810,000 to £7,210,000 for the 26 weeks ended August 12 1978 on turnover, including VAT £7,131m against £5,781m of £100,771m compared with £5,371m. Profit for the 1977-78 year was a peak of £13,001m.

The directors state that the sales growth from the company's new autumn/winter catalogue is continuing at much the same rate of advance as in the first half and given no unexpected setbacks they say the full year's results should therefore be satisfactory.

Mr. A. Bampton, the chairman, attributes the better profits to two different factors; last year's larger-than-usual provision against summer stocks and a 20 per cent increase for the mail order trade as a whole during the period; "it also compares favourably with the lower inflation rates this year, indicating sound progress in volume throughput," he adds.

**Giddings & Lewis-Fraser lower so far**  
Lower pre-tax profit of £356,506, against £425,522, is shown by Giddings and Lewis-Fraser, machine tool maker and wholly owned subsidiary, for the first half of 1978.

Sales were ahead to £4,341m (£3,931m). After tax of £176,800 (£151,350) the net balance was down from £210,580 to £179,706. Profit for the six months was struck after depreciation of £133,344 (£132,084) and interest £21,914 (£5,520).

For 1977, profit was a record £510,000 and order intake reached a peak level leaving a backlog of some £9m at the end of the year. This together with a good flow of orders during the first three months gave the company a reasonable chance of further improving results in the current year, the directors said in April.

**Levex on road to recovery**  
Following the forecast in July of a return to profits in the current year, Levex reports a pre-tax figure of £95,202 for the first six months.

In the first half of 1977 the group achieved a profit of £80,406 but this was more than offset by losses in the second half and for the full year there was a deficit of £31,720. This figure was struck after crediting Government grants of £33,560.

In July members were told that turnover at the printing division in the first five months of the year was ahead of the same 1977 period. And the chairman believed that actions taken could remedy the problems which had affected the group over the past four years. In that time the group has topped up pre-tax losses of some £480,000.

In the first half of 1978 turnover of the group (its main business is the manufacture, printing and sale of fabrics) rose from £1.55m to £1.70m. As a result of losses brought forward there is again no tax. Earnings per 5p share are stated at 2.64p (1.68p) prior to the rights issue.

**Edinburgh Investment**  
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## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in fact to be paid or not, and the shareholders should be aware that the above are based mainly on last year's results.

**TODAY**  
Interim—Associated Power Engineers, Associated Music Manufacturers, Bownharp, R. Cartwright, Farmel Electronics, Gratian Warehouses, T. C. Harlow, Inter-City Investments, Tuberville, Waterford Glass, Watts Blake Barnes, F. White—Estates Property Investment, James Holdings, Highland Electronics, Scottish Metropolitan Property.

**FUTURE DATES**  
Interim—Edinburgh Securities and General Trust, Oct. 12; Ellis and Goldie, Oct. 12; General Scottish Trust, Oct. 12; Hupson Holdings, Oct. 12; London and Northern Group, Oct. 12; London and Provincial Postal, Oct. 12; Manchester Manufacturing, Oct. 12; Newcastle Manufacturing, Oct. 12; Scottish Homecare and Trust, Oct. 12; Scott Brothers, Oct. 12; Upton (E.), Oct. 12.

Final—Edinburgh Securities and General Trust, Oct. 12; Ellis and Goldie, Oct. 12; General Scottish Trust, Oct. 12; Hupson Holdings, Oct. 12; London and Northern Group, Oct. 12; London and Provincial Postal, Oct. 12; Manchester Manufacturing, Oct. 12; Newcastle Manufacturing, Oct. 12; Scottish Homecare and Trust, Oct. 12; Scott Brothers, Oct. 12; Upton (E.), Oct. 12.

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## Well behind at halfway

AS ANTICIPATED, the half-year to June 30, 1978, was a difficult trading period for J. E. England and Sons (Wellington), and the directors report a drop in taxable profits from £116,994 to £114,238. Turnover was up slightly to £20,931m against £19,871m last time. For 1977 a second-half loss of £65,978 left the full year's figure down from a peak £1,111m to £450,119.

After tax for the six months of £39,466 (£38,389) earnings are shown as 1.08p per 5p share compared with 4.34p. The directors, of this potato, grain and produce merchant and grower, say it is impossible to forecast results for the full year but in the knowledge of first-half profits, they announce an interim dividend of 0.2333p (0.383p) net—last year's final payment was 1.0562p.

Despite uncertainties, farmers have planted a larger potato acreage in 1978 than that recommended by the Potato Marketing Board and all the information now available indicates a surplus of supplies, the directors report.

Low prices for the second successive year have resulted in continued difficult trading conditions in the ware potato trade but the other divisions of the business are progressing satisfactorily, they add.

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Athens Office: 20, 28th of October Street Filothei, Athens, Greece Phone: 9925645, 6830605 Telex: 218261 KBT GR



## BIDS AND DEALS

## Anti-trust inquiry into Davy's U.S. bid

BY CHRISTINE MOIR

THE ANTI-TRUST division of the U.S. Justice Department is investigating the proposed \$110m (£55.5m) bid by Davy Corporation, the UK process plant contractor, for McKee Corporation of Cleveland, Ohio.

The two companies said yesterday that the anti-trust division has asked for further information about the proposed bid under the Hart-Scott-Rodino Act.

The Act, which came into force at the beginning of September, gives the Justice Department powers to seek detailed information on a number of issues on mergers and tender offers where the companies involved are over a certain size.

The Department has 15 days to ask for the information, and a further 10 days after it has received it to advise whether there appears to be a prima facie breach of anti-trust regulations.

Neither company has revealed any details of the information being sought by the anti-trust division. The statement says simply that they are preparing responses to the requests for further information.

In London Davy said that it had always known that the anti-trust division might inquire itself in the bid. There is

nothing to get excited about." However, the intervention of the anti-trust division could hold up the bid.

Davy yesterday confirmed that it was going ahead with the bid, but added that would now be done "as promptly as practicable, taking into account this review of timing."

In Cleveland, McKee also stated that there was no reason to believe that the bid would be held up, although the anti-trust division is expected to use the full 10 days permitted by the Act before advising the companies whether they can go ahead.

## TRIDANT NOW RECOMMENDING ARGUS PRESS BID

Directors of Trident Group Plc have withdrawn their support from the £25m bid from Starwest Investment Holdings to recommend the £4.5m counter offer from Argus Press Holdings — a wholly-owned subsidiary of British Electric Traction.

Starwest only gained support of the Trident directors after it lifted its offer from each of its ordinary shares from 63p to 85p.

Argus however is offering 100p for each ordinary share.

Starwest however has not yet given up the fight and yesterday announced that it is extending its offer for the ordinary and preference shares until October 20 — and retains the right to extend its offer up to November 14.

Meanwhile, Trident's share price climbed 1p yesterday to 90p. This was after Starwest revealed that it had not achieved a majority holding — it now controls 45 per cent of the ordinary shares and 39 per cent of the preference stock.

## SMITH AND WILLIAMSON

Smith and Williamson has acquired the business of the investment advisory and management company Thromorton Securities. Mr. David Wood, a director of Smith and Williamson, explained yesterday that the acquisition would complement and strengthen Smith and Williamson's own activities as accountants and investment advisors to individual clients. The strength of Thromorton Management — whose managing director, Mr. J. A. Mulligan, is to retain his position — lies in the field of advising and managing pension funds.

## Johnson Matthey expands in U.S.

Johnson Matthey the precious metals and engineering concern is poised to spend \$11.5m (£5.9m) to acquire Meyerco, the U.S. industrial transfer company.

Agreement in principle has been reached with the Meyerco directors who together with their family interests control more than 80 per cent of the group's shares.

Johnson Matthey already earns around 20 per cent of its profits from the U.S. and transfer division — transfer, probably account for around 7 per cent of group trading profits which in the year to March 31, 1978, stood at £20.6m. At the pre-tax level group profits were £18.5m, compared with the £21m earned in the previous year.

Mr. Harry Hewitt, managing director of Johnson Matthey, said that the group's existing transfer business was aimed at the petrochemical and glassware industries while Meyerco provided transfers to industrial customers for a wide variety of products — from oil tankers to sports gear.

Mr. Hewitt said that Matthey used lithographic and screen processes in the production of its transfers while Meyerco used a cold print process. "The deal will add a new dimension to our growing transfer business as well as providing an opportunity to expand in the U.S."

In the year to September 30, 1978, Meyerco — which is based in the Chicago area — earned \$983,000 (£498,000) pre-tax profit from \$21m (£10.5m) sales.

## WERELDHAVE GAINS CONTROL OF MIDHURST WHITE

Belegingsmaatschappij Wereldhave, the Dutch property group, has wasted no time in buying up shares of Midhurst White Holdings.

On Friday it made a surprise announcement that it had acquired 44 per cent of the ordinary shares and would be making a compulsory bid for the remainder.

By yesterday Wereldhave's financial advisers, Morgan Grenfell, were able to confirm that the Dutch group had bought 44 per cent of the shares for £1.10 each, a price 10p above the current market price of 90p. The figures involved are 4.96m shares, giving Wereldhave around 50.6 per cent of Midhurst's total capital, fully diluted.

Meanwhile Midhurst's advisers, Lazard Brothers, say that they and the Board are still considering the 48p per share cash offer.

## Duncan stake in Eastern over 30% but no full bid

The City Take-over Panel has allowed Walter Duncan and Goodrich to acquire more than 30 per cent of Eastern Produce (Holdings) without making a full takeover bid. Walter Duncan is now free, under the Take-over Code, to buy 2 per cent of Eastern each year and ultimately gain legal control without making a bid or needing shareholders' approval.

Walter Duncan went over the 30 per cent level by converting, along with associates, a 35.52 per cent holding in the convertible unsecured loan stock. This took Walter Duncan's stake in the equity of Eastern up from 29.31 per cent to 33.41 per cent. An obligation would normally arise in these circumstances under Rule 34 of the Take-over Code for Walter Duncan to make a general offer for Eastern at the highest price paid for any of its shares. But since Walter Duncan built up its stake in EP some time ago, the highest price is only 42p per share, which compares with current market price of over 90p.

The Panel has taken the view, shared by the Board of EP, that a bid at this level would be useless since shareholders who did not wish to stay with the company could much more profitably sell in the market. Rule 34 was therefore waived.

A spokesman for the Panel said that this was an unusual case. "The 30 per cent level was carefully guarded," he said, "but there were several ways of getting past it without triggering a bid."

## WARREN SELLS BLANTYRE STAKE

Warren Plantations has sold 15.2 per cent (72,500 shares) of Blantyre Tea Holdings to investment institutions, thus ending the possibility that Warren might eventually acquire Blantyre.

Warren built up its stake in Blantyre with the hope that it might one day acquire the 25.4 per cent stake held by Eastern Produce and launch a general offer. But Eastern Produce has not favoured a deal on these lines so Warren has sold out.

Warren received consideration of £425,000, making a good profit for the company according to the chief executive, Mr. James, yesterday. Warren's stake was built up between a year and 18 months ago.

## MARTONAIR BUYS BRIDON OFFSHOOT

Martonair International has purchased Austin Beech from the Bridon Group. Martonair produces a large range of pneumatic control equipment and is well known for its metal-metal spool-and-sleeve valves.

## SHARE STAKES

Securities Trust Scotland: The Prudential Assurance Company holds 1,045,000 (5.22 per cent) ordinary shares not 1,010,000 (3.22 per cent) ordinary shares as previously stated.

East Midland Allied Press: The following directors have acquired "A" ordinary shares as follows: Mr. F. Rogers, purchased 22,054 making total 47,360. Mr. R. J. Wintrey purchased 319,175 making total 367,127. Mr. O. D. C. Barr, purchased 7,666 making total 15,560. Mr. A. G. Butler purchased 4,000 making total 7,651. Mr. P. E. Coles purchased 58,175 making total 107,349. Mr. G. R. Russell purchased 25,135 making total 54,695. Mr. C. Russell purchased 5,899 making total 11,904. Mr. J. D. Ryan purchased 750 making total 1,750. Mr. F. C. Wintrey purchased 504,355 making total 983,043.

600 Group — Mr. P. B. Levy, a director, has sold 10,000 ordinary shares.

Wolgate — Mr. P. S. Dixon, a director, has purchased 24,700 ordinary shares increasing his holding to 600,017 ordinary shares.

Scottish Heritable Trust — Mr. P. E. Green has acquired 300,000 shares from Mr. A. Cochrane. Duncan at 25,335 making a total holding of 590,000 shares (over 5 per cent).

Shaw Carpets — Mr. J. W. R. Hartley, a director, has disposed of 100,000 beneficially held shares. There is change to his beneficial holding as this sale is to family trusts.

Steelco Company — Prudential Assurance now holds 2,548,988 ordinary shares.

## APPOINTMENTS

## ALPS

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An opportunity to learn about and work in the hub of investments and international taxation — scope to become a Financial Controller in 24-48 months in the U.K.



## FINANCIAL ACCOUNTANT — INSURANCE

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RAPIDLY EXPANDING INSURANCE COMPANY ASSETS OVER £70 MILLION—SUBSIDIARY OF BILLION DOLLAR GROUP

We invite applications from Accountants, (C.A. or A.C.A.) aged 25-32 who have acquired a minimum of one year's post qualification experience and may either still be in a large professional accountancy practice or employed in a financial management role in either insurance or unit trusts. In either case having responsibility for a team of not less than 5 persons. The successful candidate, reporting to the Financial Controller, will be responsible, following a familiarisation period, for the control and motivation of a staff of 10, producing daily, weekly and monthly financial control figures and the tightening up and further streamlining of financial information control systems. A well-balanced commercial outlook and the ability to lead and enthuse a team is important. Initial salary negotiable £7,500-£9,000 + car, contributory pension, free life insurance, widow's benefit, free BUPA, assistance with removal expenses if necessary. Applications in strict confidence under reference FAI/007/FT, to the Managing Director.

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## Chief Accountant

for a major division of a well-known group of engineering contractors which operates internationally in the oil, gas and petrochemical industries. The profit record is impressive.

• RESPONSIBILITY is to a Divisional Director for monitoring and financial control of the division's performance. In addition to managing a staff of fifty in two locations, the role offers scope in the continual development of systems which must meet exacting requirements of substantial clients.

• A QUALIFIED accountant is required with experience at senior level in a comparable role involving long term contracts.

• AGE under 50. Remuneration in the region of £12,000. Car. Location: South.

Write in complete confidence

to G.W. Elms as adviser to the group.

## TYZACK &amp; PARTNERS LTD

MANAGEMENT CONSULTANTS

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## Regional Sales Manager Middle East

A leading international cosmetics company seeks an experienced individual to manage sales and related marketing activities for its rapidly growing Middle East/North Africa territory.

Duties include:

- Sales account supervision
- Retail merchandise management
- Promotions and public relations activities
- Inventory and financial control

Requirements:

- Must be bilingual in Arabic and English (fluency in French is desirable)
- Five or more years' successful experience, representing consumer products companies in the Middle East.

Position will be based in London or Paris with approximately six to nine months' travel per year. Company offers excellent salary and benefits package. Send résumé including salary history and photograph to Box A.6508, Financial Times, 10, Cannon Street, EC4P 4BY.

## European Executive Based in London Sought by the Retail Consortium

To establish and maintain communications with the institutions of the EEC. The job will involve regular visits to Brussels. Recognising the increasing volume of legislation from Europe, we are looking for an executive to establish an effective two-way information service between the appropriate EEC institutions and Consortium members on EEC policy which affects British retailers.

Fluency in French and English is essential. Familiarity with the workings of the EEC and some experience of dealing with Government is important. Knowledge of the distribution industry would be an asset.

The successful candidate is likely to be around 30 years old and able to demonstrate a real interest in European affairs. The salary is negotiable but will be attractive to the right candidate.

Please apply in writing, giving full details of qualifications and experience to:

The Director  
The Retail Consortium  
19 Buckingham Gate  
London SW1E 6LB

## COMPANY NOTICES

CASSA PER IL MEZZOGIORNO, ROME

LOAN OF 5%, 1963-1978

FINAL REDEMPTION

Holders in the above-mentioned

issue are hereby informed that the

terms of the loan are as follows:

The loan will be repaid by

instalments of 1.1% will

become due and payable at par on

the 1st of October 1979 or on

the 1st of October 1980 at the

option of the lender.

The loan is secured by

the assets of the company.

The loan is subject to the

approval of the Board.

The loan is subject to the

approval of the Board.

CANADIAN PACIFIC LIMITED

(Incorporated in Canada)

ONTARIO &amp; QUEBEC RAILWAY

COMPANY 5% DEBTURE STOCK

Holders in the above-mentioned

issue are hereby informed that the

terms of the loan are as follows:

The loan will be repaid by

instalments of 1.1% will

become due and payable at par on

the 1st of October 1979 or on

the 1st of October 1980 at the

option of the lender.

The loan is secured by

the assets of the company.

The loan is subject to the

approval of the Board.

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approval of the Board.

## Industrial Hire Purchase New Business Executives. London-Glasgow

A member of the Grindlays Bank Group, Atlas Hire Purchase Limited, are establishing a new office in the London Area, and extending operations in its Glasgow Head Office. The Company provides financing mainly for capital intensive projects such as plant and machinery, commercial vehicles and car fleets. The appointments arise as a consequence of a planned expansion programme.

The Executives appointed will have profit centre responsibility to the Managing Director for achieving mutually agreed targets. Candidates, male or female and preferably aged between 30 and 40 should be professionally qualified in either accountancy or banking and must be able to introduce substantial good quality non-consumer hire purchase business from the areas in which they operate. They should therefore have a wide range of contacts in this field at senior level, be self-starters, and have a track record of new business in a national Finance House.

The salary will be attractive to high calibre applicants. A company car will be provided. Additional benefits include mortgage subsidy and a non-contributory pension scheme. Career prospects are excellent.

In the first place please write, with full career and personal details to:-

## Atlas Hire Purchase Limited

Mrs. S.M. Baxter-Moore,  
Grindlays Bank Limited,  
36 Fenchurch Street, London EC3P 3AS.

## An Assistant ACCOUNTANT

required by a

Leading Firm of Stockbrokers

The selected candidate, in the age group 25/30, should have an interest in computerised accounting systems relating to financial and management accounts. This interest will have been gained through practical application.

A first class salary will be paid, together with bonus scheme, luncheon vouchers, permanent health cover and contributory group pension.

Those interested should write to Box A.6509, Financial Times, 10, Cannon Street, EC4P 4BY, giving details of career, experience and current salary.

## PURCHASING DIRECTOR (DESIGNATE) STATIONERY &amp; OFFICE SUPPLIES FOR SUBSIDIARY OF PUBLIC COMPANY

Salary £7,000 p.a. + substantial bonus on results

The person appointed should be over 30 years of age, must be disciplined and able to control staff with purchase budget over £14m. Experience in the trade essential. This position has tremendous potential with a rapidly expanding group and offers a company car, expenses, pension scheme and usual company benefits. Apply to:

Box A6507, Financial Times, 10 Cannon Street, EC4P 4BY

## GEC talks with Electrolux on multi-million £ French deal

General Electric Company is planning to sell most of its interest in its French washing machine subsidiary, Electrolux, the Swedish household equipment group.

No far only agreement in principle has been reached and no figure has been put on the possible selling price. However, GEC said yesterday that the deal could be worth "a few million pounds, not more than single figure millions."

Under the arrangement, which is still subject to approval by the French authorities, GEC plans to sell 70 per cent of its holding in Lincoln to Electrolux, while retaining the balance.

In the last accounts of GEC, for the year ending March 31, 1978, Lincoln (a GEC purchase of the early 1970s), was reported to be making "a loss, most of it in the first half of the year." GEC said yesterday that the loss was "a few hundred thousand pounds" on turnover of £15m.

Talks have been taking place over some months between Electrolux and GEC. If the deal is successful it will mark another development in Electrolux's drive into the French washing machine market. Electrolux recently increased its participation in its French subsidiary Arthur Martin, a washing machine manufacturer, through a share capital injection. An extensive modernisation programme is planned for Martin's plant and machinery.

## PLANTATION HLDGS

The board of Plantation Holdings yesterday issued a holding statement, telling shareholders that it is considering the bid from Multi-Purpose Holdings Ltd with its advisers and will write to them with detailed advice as soon as possible. The bid is not above the recent market price of 25p. Plantation Holdings shares but is certain to succeed as MPH now has 49.97 per cent of the equity.

## ADDA PURCHASES

Adda International announce that negotiations have been finalised for the purchase of the Heathrow Ambassador Hotel for £1.15m cash. This modern freehold hotel comprises 110 rooms with private baths, ample public areas, including banqueting facilities for 250 and a car park.

The Heathrow Ambassador is strategically located adjacent to the M4 interchange, close to Heathrow Airport and Slough and will usefully complement the seven hotels Adda will be operating in London from November 1.

## NEW SUITOR FOR MIDLAND EDUCATIONAL

A new face last night entered the battle for control of Midland Educational, the Birmingham-based publisher and stationer, with Lonsdale Universal launching a rival bid valuing Midland at £3m.

This compares with a £2.1m cash bid from Pentax which has been strongly rejected by Midland.

## Lesney Products &amp; Co Limited

## INTERIM RESULTS

for the 24 weeks ended 16th July 1978 (Unaudited).

Prepared on the basis of accounting policies described in the 1977/78 accounts with adjustments to interim comparatives (Note 2 below).

	24 weeks 1978 £'000	24 weeks 1977 £'000	Year 1977/78 £'000
Turnover	30467	22226	63339
Profit before Interest and Depreciation (Note 1)	3856	3115	9975
Depreciation	724	421	1469
Interest payable less receivable	366	251	471
Profit before Taxation (Note 1)	2766	2443	8015
Taxation			
U.K.	900	650	1059
Overseas	576	594	2253
Profit after Taxation	1290	1199	4703

Notes: 1. Including currency gains of 330 470 500

2. The results of Metal Castings (Worcester) Ltd. are included for the nine weeks since acquisition.

	Pence	Pence	Pence
Per Share:			
Earnings	3.84	3.56	14.07
Interim Dividend	1.1792*	1.056	1.056
Final Dividend	—	—	1.848

Excluding currency gains, profit before taxation is 22% up on last year at £2,436,000.

Higher depreciation reflects the expansion of U.K. manufacturing facilities.

Metal Castings (Worcester) Ltd. has traded profitably since acquisition.

The larger charge for interest results from financing increased toy and hobby production together with other seasonal items.

Demand for these products remains high, and we are expecting record Christmas sales.

P. M. Tapscott  
Chairman

\*The interim dividend is payable on 2nd January 1979 to Ordinary and Restricted Voting Ordinary Shareholders registered by 21st October 1978. It will amount to 2.27p.



## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## NORTH AMERICAN NEWS

## Bangor Punta sees upsurge in sales to \$1bn by 1982

BY TERRY BYLAND

MR. DAVID WALLACE, the Board chairman and president of Bangor Punta Corporation, said in London yesterday that he expects sales to rise in 1978 to between \$700m and \$750m, and then to \$1bn by 1982. Earnings, he predicted, will keep pace with this advance, and in 1979 will turn in the group's fifth successive annual record.

He stressed that these predictions take account of the possible contribution from Lone Star Industries, the largest cement manufacturer in the Western hemisphere, in which Bangor holds a 5 per cent stake but of which it confidently expects to obtain a controlling interest of 20 per cent or more in the near future. Lone Star, which has a book value of itself recorded \$1bn sales this year, and earnings of \$3.50 a share.

If a controlling interest in Lone Star is acquired, then Bangor would be able to consolidate its earnings per share. Bangor Punta, whose business activities changed considerably after the nationalisation of its sugar estates in Cuba when Fidel Castro assumed power, predicted recently that the fiscal year which closed on September 30 would report sales of \$650m

and another year of record earnings. Mr. Wallace, who was in London to meet financial analysts, stressed that the group sees its prime expansion area as that of general aviation. In 1977, this division turned in some 10.3 per cent of group profit from about 47 per cent of sales. But statistics drawn up on the 12-month period to June 30 last disclose that the division is contributing 47 per cent of profit on 50 per cent of sales.

Mr. Wallace predicted increasing sales of the group's non-commercial aircraft throughout the next decade. He commented that the group's cotton lands in California, which cover 50,000 acres, now provide but of which it confidently expects to obtain a controlling interest of 20 per cent or more in the near future. Lone Star, which has a book value of itself recorded \$1bn sales this year, and earnings of \$3.50 a share.

The company's U.S. certified clinician against the Cuban Government is now put at some \$300m, including both the interest rate agreed by the U.S. Government and also the claims of two subsidiaries. The U.S. Government has insisted that settlement of claims against the Cuban Government must be a part of any general settlement between the two countries.

## Complaints filed against Resorts International

BY JOHN WYLES

A SHADOW has been cast over Resorts International's prospects of continuing to enjoy its monopoly of legalised gaming at New Jersey's Atlantic City, following complaints filed by the state's Attorney-General.

The company has been operating its Resorts International Casino Hotel on a temporary licence since late May and its application for permanent authority will be decided by the New Jersey Casino Control Commission by the end of the year.

On the surface, it appears unlikely that its application will be refused, but the litany of eight complaints from the NJ Attorney-General may be used to force the company to change certain aspects of its operations, including lowering its minimum bet for blackjack and roulette to \$25.

Resorts has already been fined \$30,000 by the Casino Control Commission for infractions of regulations during its early days of operation, which were notable for a much larger than expected number of would-be gamblers. The company claims in a preliminary statement issued over the weekend that the latest batch of complaints also relate to the early weeks of its operations and that they are not serious enough to "cause suspension of its temporary licence nor to impair granting of the permanent licence."

These words are intended to still anxieties among the many individual investors who have participated in the speculative bubble which has inflated the company's stock to astronomical levels in recent weeks. Although the buying fervour has eased somewhat recently, investors' expectations are running high because the casino's gross revenues by the end of September had reached \$22.5m, which puts its performance substantially ahead of the best Las Vegas operation.

In the latest complaints, the Attorney-General has accused the company of failing to develop adequate internal controls to prevent "collusive and fraudulent behaviour by its employees. As a result, the Casino was robbed of a tray of gambling chips worth \$14,250 the sum of an attempt to steal the U.S. dollar on foreign exchange markets.

A spokesman for Chemical Bank said that by keeping the loans in the New York office, the bank can cut down the amount of paperwork required to service the credits. AP-DJ

Chemical Bank has retained a technical transfer of loans by one unidentified bank. Chemical Bank confirmed that it had replaced the loans on its New York books, but declined to specify the exact amount. The bank said the action was facilitated by a recent easing of reserve requirements by the Federal Reserve System. Previously, when a bank's U.S. office borrowed so-called Eurodollars

from an overseas branch, it had to keep 4 per cent of the sum as a reserve. In August, the Fed eliminated that requirement in an attempt to aid the U.S. dollar on foreign exchange markets.

The acquisition of Amic would fit into Merrill Lynch's plan to become a "financial supermarket" offering a broad range of products, including insurance and real estate. The impetus for diversification among Wall Street firms has accelerated since the introduction of negotiated sales procedures in May of 1975 adversely affected profit margins for many brokerage businesses.

Another stimulus to diversification has been the threat of further mergers or take-overs of Wall Street firms that could raise enough capital to survive alone.

"It's a circular argument," said Mr. Michael Lipper, president of Lipper Analytical Distributors. "To get capital, you have to diversify and to diversify, you need capital."

Merrill Lynch entered the insurance business four years ago by buying Family Life Insurance, a Seattle company providing mortgage protection life insurance to homeowners.

Today, with interests in asset management, commodities, real estate, the percentage of Merrill Lynch's revenues derived from securities commissions has dropped to 32.5 per cent from 46.9 per cent in 1973.

Diversified services of Merrill Lynch now constitute 7.5 per cent of total revenues and are expected to make up a much more significant portion of revenues and profits in five to 10 years, according to Mr. Dakin B. Ferris, executive vice-president of Diversified Financial Services.

Some firms, however, such as Donaldson Lufkin Jenrette, have not found the going easy. Jenrette called real estate a poor choice for securities firms because its cycle is similar to that of the stock market. Mr. Richard Jenrette, chairman of DLJ, noted that interest rates are close to 10 per cent again, and predicted they will "break the back of the bull market in real estate."

Nevertheless, other firms, including Merrill Lynch, see real estate as an attractive investment over the long-term. Reuter

NEW YORK, Oct. 9.

Optimism on earnings this year at Esmark

FRANKFURT, Oct. 9. ESMARK's net earnings and revenues for the year to October 28, 1978, will be slightly above the previous year's level, though fourth quarter earnings and revenues will be significantly up, the company president, Mr. Donald Kelly, said.

In fiscal 1977, Esmark made a net profit of \$66.9m on sales of \$528m.

Mr. Kelly was speaking at a presentation to mark the introduction of company shares on the Frankfurt and Düsseldorf exchanges.

Esmark is keen to create a company structure flexible enough to encompass broader diversification, particularly in consumer-related activities, such as personal products, food services and packaged automotive consumer goods.

It will prudently expand its activities in these fields and intends to make related acquisitions, though Mr. Kelly declined to specify what companies will be acquired.

Any future acquisitions will be based on an exchange of shares as was the case in the merger of Esmark into a wholly-owned subsidiary of Esmark, when a one-for-one exchange for each Esmark common share was approved.

The acquisition of the Swedish company Astra AB, a subsidiary of Esmark, will be completed by Esmark in the next few weeks, Mr. Kelly is optimistic about STZ Corporation's future contribution to Esmark's growth in the automotive consumer product sector. Esmark acquired STP in May. Reuter

The Wall Street firms, apart from Merrill Lynch, that have already acquired insurance are Dean Witter Organisation, which bought Surety Life Insurance Company at the end of 1976, E. F. Hutton Group, which acquired Life Insurance Company of California at the end of 1977, and Esmark, which purchased Alfred M. Bender Company last January.

In late 1976, Shearson Hayden Stone failed in its attempt to buy Orion Capital Corporation, and Faine Webber has not been able to make a deal yet.

Although Merrill Lynch in its annual report called Family Life the "star performer" of its diversified services, in most cases it is too early to tell how Wall Street firms are faring in insurance. Other observers doubt whether they can compete with the big national insurance concerns.

Another popular and growing area of diversification on Wall Street is real estate, said an analyst at Faine Webber. Some firms, however, such as Donaldson Lufkin Jenrette, have not found the going easy. Jenrette called real estate a poor choice for securities firms because its cycle is similar to that of the stock market. Mr. Richard Jenrette, chairman of DLJ, noted that interest rates are close to 10 per cent again, and predicted they will "break the back of the bull market in real estate."

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## MEDIUM-TERM CREDITS South East Asian credits negotiated

BY FRANCIS GHILES

SOUTH Korea's Exim Bank has mandated First Chicago and UBAF to raise \$200m for 10 years on a spread of 3 per cent for the first two years rising to 4 per cent for the next three years. These terms are not quite the breakthrough for the borrower they may at first appear, insofar as he is paying a margin fee of 1 per cent higher than is 1 per cent for a prime South Korean borrower. The yield for the banks on this loan is thus not affected by the fall in the spread.

Another South East Asian borrower is arranging a loan Atlas Consolidated Mining and Development Corporation, a private company in the Philippines, is refinancing an \$80m loan raised two years ago on cheaper terms. The borrower is paying a spread of 14 per cent for eight years. The loan is being arranged by Citicorp, Bank of America and Hongkong and Shanghai Banking Corporation.

The Republic of Ecuador is arranging a \$300m ten-year loan with a grace period of three and a half years. The borrower will be paying a spread of 1 per cent for the first three and a half years, then 1 per cent. The joint lead managers of this loan are Bank of America and Citicorp.

Ecuador's Monetary Board still has to grant its final approval to the loan. The borrower is currently arranging small size loans. The Tunisian state controlled Compagnie Phosphatière de Gafsa is raising \$15m for seven years with three and a half years grace on a spread of 10 per cent. The deal is being arranged by Citicorp, Bank of America and Hanover Trust.

The \$120m ten-year loan carries a spread of 1 per cent for the first three years, rising to 1 per cent for the next three years. The loan is being arranged by Citicorp, Bank of America and Hanover Trust.

The \$12m seven-year loan spread of 14 per cent for private Greek borrower Patraiki Cotton Manufacturer is being arranged by Citicorp, Bank of America and Hanover Trust.

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## Share buying scrutiny faces Pillsbury

MINNEAPOLIS, Oct. 9.

PILLSBURY COMPANY said it and Green Giant have received a request for additional information from the Federal Trade Commission on Pillsbury's previously announced cash tender offer for Green Giant common stock.

Both companies said they will comply with the request. The companies announced on September 18 a plan for a tender offer for Green Giant common stock at \$37.25 a share cash for

1.8m Green Giant shares or under certain conditions, for up to 2.2m shares. The cash tender offer will be followed by a merger in which the remaining shares of Green Giant stock outstanding will be exchanged for Pillsbury common stock.

The companies said the tender offer is still scheduled to begin on or about October 10. Reuter

## Avid eyes on insurance groups

NEW YORK, Oct. 9.

presidential mortgage loans. The acquisition of Amic would fit into Merrill Lynch's plan to become a "financial supermarket" offering a broad range of products, including insurance and real estate. The impetus for diversification among Wall Street firms has accelerated since the introduction of negotiated sales procedures in May of 1975 adversely affected profit margins for many brokerage businesses.

Another stimulus to diversification has been the threat of further mergers or take-overs of Wall Street firms that could raise enough capital to survive alone.

"It's a circular argument," said Mr. Michael Lipper, president of Lipper Analytical Distributors. "To get capital, you have to diversify and to diversify, you need capital."

Merrill Lynch entered the insurance business four years ago by buying Family Life Insurance, a Seattle company providing mortgage protection life insurance to homeowners.

Today, with interests in asset management, commodities, real estate, the percentage of Merrill Lynch's revenues derived from securities commissions has dropped to 32.5 per cent from 46.9 per cent in 1973.

Diversified services of Merrill Lynch now constitute 7.5 per cent of total revenues and are expected to make up a much more significant portion of revenues and profits in five to 10 years, according to Mr. Dakin B. Ferris, executive vice-president of Diversified Financial Services.

Some firms, however, such as Donaldson Lufkin Jenrette, have not found the going easy. Jenrette called real estate a poor choice for securities firms because its cycle is similar to that of the stock market. Mr. Richard Jenrette, chairman of DLJ, noted that interest rates are close to 10 per cent again, and predicted they will "break the back of the bull market in real estate."

Nevertheless, other firms, including Merrill Lynch, see real estate as an attractive investment over the long-term. Reuter

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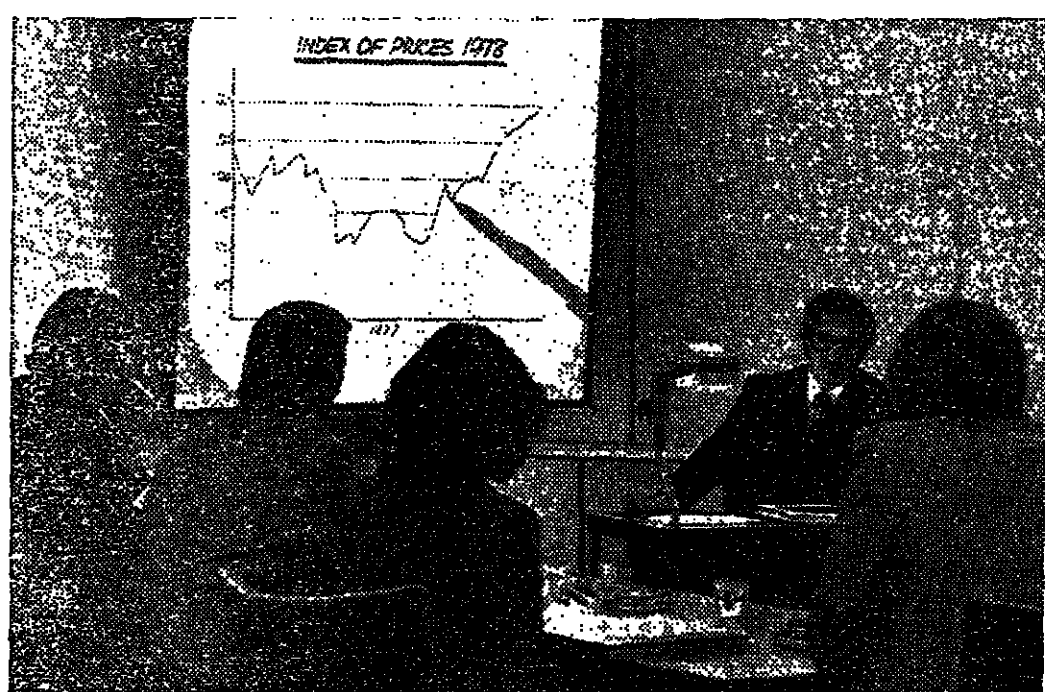
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## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Perstorp beats its forecasts

BY WILLIAM DULLFORCE

STOCKHOLM, Oct. 9.

PRELIMINARY figures for 1977-1978 from Perstorp indicate that the Swedish chemicals concern has once again surpassed its growth forecasts. Turnover rose by 24 per cent to SKr 1.16bn (U.S.\$233m) while pre-tax earnings climbed by as much as 42 per cent to SKr 75m (U.S.\$17.7m) in the financial year ending August 31.

The board proposes to pay shareholders a dividend of SKr 4.25 a share, an increase of SKr 0.82 when adjusted for last year's bonus issue. It also recommends a new one-for-five issue of 316,500 B shares at SKr 130 to raise the share capital to SKr 85m.

Mr. Karl-Erik Sabberg, managing director, says that Perstorp needs to widen its capital base, as it approaches a new period of strong expansion, during which it will be investing heavily in existing and new plants. Some 70 per cent of company sales were made outside Sweden in the last financial year.

## Ibel to buy ONATRA holding from Pakhoed

BY CHARLES BATCHELOR

AMSTERDAM, Oct. 9.

PAKHOED HOLDING, the international oil-handling transport and property group, is to sell 70 per cent shareholding in the French road haulage company ONATRA to the Belgian holding company, Ibel.

Pakhoed originally took a 50 per cent stake in the French company six years ago with the aim of expanding it into a European haulage group. It enlarged its operations and raised its stake to 100 per cent but then decided to back out of plans for setting up on a Europe-wide basis. Pakhoed has been looking for a purchaser for some time since ONATRA no longer fits into the Dutch company's range of activities. ONATRA is based and headquartered near Marseilles.

Pakhoed gave no detailed figures of ONATRA's operations and its last annual report said party.

## Winefood losses will be lower

ZURICH, Oct. 9.

LOSSES of the Winefood group of Italy, which Credit Suisse took over in the wake of last year's scandal at its Chiasso branch, will be much lower in 1978 than those of 1977, which exceeded 1.4bn (\$177m). By next year it should be in profit.

This was stated by the bank's deputy general manager, Mr. Luigi von der Crone, who said in Italy during the weekend that Credit Suisse would not be able to put a final figure on its Chiasso losses until about 1985.

By then, it should have disposed of all assets of Texon Finanzbank, of which Winefood is the largest. Texon's assets were pledged to the bank in April of last year after the improper channelling of some 40,000 employees worldwide at the end of last year. PBM has about 11,000 employees.

## Credito Italiano in Hong Kong

BY OUR OWN CORRESPONDENT HONG KONG, Oct. 9.

Credito Italiano, one of Italy's leading banks, will establish a regional representative office in Hong Kong before the end of this year, the bank's managing director, Dr. Mario Rivoecchi, announced here.

Credito Italiano will be the first Italian bank to have its own office in Hong Kong. The bank has had a representative office in Tokyo for several years, and is a shareholder in the Orion Bank, which is represented in Hong Kong by a wholly-owned subsidiary, Orion Pacific.

## BRAZILIAN INVESTMENTS S.A.

Net Asset Value as of 30th September, 1978  
Per Depositary Share: U.S.\$125.47  
Per Depositary Share (Second Series): U.S.\$100.09  
Listed The London Stock Exchange

## French sugar talks

Raffinerie du Sucre de Saint Louis and Sucreries et Raffineries Bouchon et Pajot said they are studying a possible merger of their activities, but gave no further details. Reuter reports from Paris. Saint Louis's capital is FFr 122m (\$28m) and Bouchon's capital FFr 40m.

## Norwegian bank lifts interim earnings

By Fay Gjester

OSLO, Oct. 9.

DEN NORSKE Creditbank, Norway's largest commercial bank, reports substantially better results for the first eight months of 1978 than in the same period last year. Profits before tax and depreciation rose to Nkr 187.1m (\$37m), from Nkr 131.9m.

The improvement partly reflects a rise in net interest income, from 2.40 per cent to 2.51 per cent of average capital employed, but is mainly due to exceptionally high earnings on foreign currency transactions during the period.

A new type of savings account, offering favourable rates on long-term deposits, helped boost savings account deposits by 17.4 per cent in the year to end-August. Deposits by business and industry rose less sharply, however, so that the total rise in deposits was only about 10 per cent.

In May, the Government announced that banks must gradually curb lending, so that in November and December would not be more than 9 per cent above the level of the year earlier. To conform with this rule, the bank restricted its lending to all groups of customers, and at the end of June, July and August was within the credit limits set by the authorities.

The eight-month report remarks that the value of the bank's bearer bond holdings fell by about Nkr 110m following the general rise in interest rates at the New Year. The portfolio now represents "a considerable latent loss," part of which will probably be taken in the final four months of this year when some of the bonds will be sold.

## ISS deal with PBM

By Hilary Barnes

COPENHAGEN, Oct. 9.

ISS, the Danish industrial cleaning corporation, has negotiated a deal giving it 51 per cent control of the Prudential Building Maintenance Corporation, of the U.S. ISS has bought 500,000 PBM shares at \$14 a share, while PBM is to issue 250,000 shares at the same price to ISS. This will give ISS 33 per cent of PBM's capital at a price of \$10.5m. In addition the main shareholder and chairman of PBM, Mr. Leo R. Fink, has assured ISS of voting rights covering a further 18 per cent, giving ISS effective 51 per cent control. The fast expanding Danish company had about 40,000 employees worldwide at the end of last year. PBM has about 11,000 employees.

## SNECMA capital

Societe Nationale d'Etude et de Construction de Moteurs d'Aviation (SNECMA) is to raise its capital to FFr 411m from the current FFr 336m, AP-MJ reports from Paris. The company, which makes aero engines, will issue 752,076 new shares of FFr 100 nominal value at a price of FFr 132, eligible for dividend payment from January 1, 1979. Pratt and Whitney of the U.S. owns about 9 per cent of SNECMA's capital. The French Government owns about 84 per cent.

## French banks come to Gazocean's rescue

BY DAVID CURRY

TWELVE FRENCH BANKS are coming to the rescue of the shipping group, Gazocean, which claims to be the world's biggest owner of vessels to carry liquefied petroleum gas. They are buying the methane carrier "Ben Franklin"—with a capacity of 120,000 cubic metres of gas—for FFr 412m (\$86m), which is exactly the amount of the credits they are owed by Gazocean.

The vessel has been in mothballs since its launch in 1975, but in 1982 it is due to be chartered to Pacific Indonesian Charter to carry gas between Indonesia and the U.S. At the expiry of this charter in 1984 the "Ben Franklin" will revert to Gazocean ownership.

The deal will represent a capital gain of some FFr 170m for Gazocean, which will be used to restore some equilibrium to its balance sheet. At the same time, charterers of Gazocean vessels are being asked to agree to an increase in charges. Companies concerned are the Compagnie Generale Maritime, Ocean Gas Transport of the UK and Oceango of Italy. Finally, it is planned to increase the company's capital.

but this is the vaguest part of the rescue plan since the shareholders have yet to agree on a course of action. Gazocean hit serious trouble 15 months ago, when it had to be taken into judicial control. The Middle East war, the technical difficulties in bringing liquefaction plants on stream, and the hesitations over U.S. energy policy were held responsible for its difficulties. In July 1977, the Moroccan Phosphates Office (Office Cherien des Phosphates) took a minority stake, but this new capital proved insufficient. Earlier this summer, Gazocean

ceded control of its Technigaz engineering and design subsidiary to Amrep. The Moroccans are the leading shareholders with 25 per cent which, apparently, they are not anxious to increase. The Boulet family holds 18 per cent, with smaller stakes owned by Chargeurs Reunis, Alstom-Atlantique, Compagnie Generale Maritime and Paribas. There is no guarantee that the latest plan will provide a permanent solution to the company's problems. According to the World Tanker Fleet Review published in London by John L.

Jacobs, the world liquefied natural gas fleet will almost double by 1982 with the launch of 27 methane carriers with a 3.4m cubic metre capacity. By the end of the decade capacity to carry liquefied petroleum gas will rise by 50 per cent, with 30 ships of a 2m cubic metre capacity to be launched.

Last June, according to this survey, 13 methane carriers were already laid up representing a third of carrying capacity, as were 10 petroleum gas carriers representing some 500,000 cubic metres out of a world capacity of 4m cubic metres.

## EUROPEAN SHIPBUILDERS

## Leaning on the fishing industry

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

THE LATEST set of shipbuilding market forecasts from the Association of West European Shipbuilders will not raise the spirits of the world's shipbuilders.

The association has revised downwards—by about 3 per cent—its previous expectations of global shipbuilding requirements in the period to 1985 and the blunt implication from the figures is that the industry faces a halving of its workforce in the next couple of years.

It is impossible to be precise, of course, because apart from the uncertainties of predicting levels of trade—where the association depends upon standard OECD forecasts—there are uncertainties about the extent to which Governments will go on buying work for their yards by subsidising prices. This is the reason why the association speaks of ship requirement rather than demand. Requirement represents the level of demand if shipowners only buy exactly the ships required to move the world's goods, but of course no market works like that.

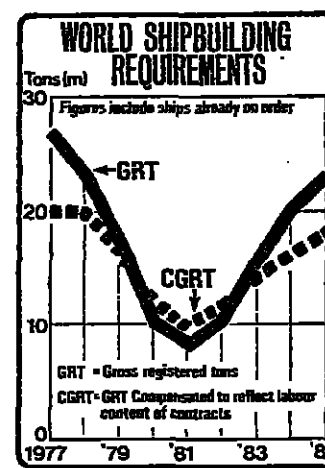
But in spite of the limitations of any set of forecasts in an industry characterised by the

largesse of governments in preserving shipbuilders' jobs and the entrepreneurial zeal of shipowners determined to exploit slump conditions by making bargain buys, the AWES figures contain some interesting trends.

Apart from predicting the halving of requirement between 1976 and 1980, as the graph shows, there are also important changes of balance within this depleted order book.

The most remarkable is that in the 1978-85 period, non-cargo carrying vessels—such as trawlers and floating fish factories—are expected to account for almost one third of the industry's total output—31m gross compensated tons out of a total of 110m cgt. (Compensated tons are an internationally agreed measure of the labour content of ships rather than a straightforward indication of size.)

This class of non-cargo carrying ship, normally regarded as afterthought in the world order-book, but because of the severe overcapacity in oil tanker and bulk carrier fleets, it has taken on a new importance. In the review period, tankers and bulk carriers together will account for



Although general and specialised cargo ships will still represent 40 per cent of the output, the most remarkable shift in the balance of demand lies with non-cargo carrying vessels, which at 31m gross compensated tons are expected to account for almost one-third of the shipyard output during the period 1978 to 1985.

only 24m cgt.

The other ship type which will continue to be in demand, AWES believes, is the general and specialised cargo ship, for which a requirement of 46m cgt is forecast.

Within Europe, although the EEC's efforts at a central restructuring strategy have collapsed, most national governments have made some progress in reducing their shipyard capacity. The Swedish Parliament has a plan before it to almost halve the industry's 20,000 workforce. Spain expects a 40 per cent reduction in the next four years, the Dutch are battling with trade unions to rationalise the RSV group and the Norwegian Government has decided to cut most of its subsidy lines to its shipbuilders.

Countries with smaller shipbuilding interests, such as Belgium and Denmark, seem likely to go on resisting severe cuts. In Britain, the one-year-old nationalised corporation British Shipbuilders, is putting the finishing touches to a corporate plan which cannot avoid a requirement for heavy redundancies. Meanwhile Japan, the established producer of around half the world's ships for many years, is processing a plan to reduce capacity by 35 per cent. Although attention will continue to be focused, inside the OECD's shipbuilding working party and elsewhere, on this battle of numbers and redundancies, the deeper issue is which countries can adapt their industries to the changed circumstances in world shipping and gear up to produce the more sophisticated, smaller ships which will be in demand in the coming years.



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August, 1978



## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Kowloon Wharf profits up 49%

By Our Own Correspondent

HONG KONG, Oct. 9. HONGKONG and Kowloon Wharf and Godown Company, the diversified transport and property development group, increased its interim pre-tax profits by 49 per cent to HK\$89.1m (U.S.\$14.5m).

The group says that the second half of 1978 should produce results as good as those in the first half, and that net earnings before extraordinary items—which were HK\$49.3m in the first half—should be not less than HK\$100m for the year as a whole.

All divisions showed improved results in the first half, giving, it was said, "balanced growth" from the office, retail and warehouse investment properties, and from the group's hotel and public transport interests. Work on the major project in Kowloon—a hotel, office and residential complex—is now getting under way.

An interim dividend of 15 cents a share is being paid and a final dividend of not less than 61 cents is forecast.

## Wah Kwong increase

Wah Kwong Shipping and Investment Company of Hong Kong had consolidated first-half net profits of HK\$35m (U.S.\$7.4m), compared with HK\$31m. The company forecast the final dividend will be not less than 22 cents, compared with 21 cents last year. Reuter reports from Hong Kong.

## Hong Kong construction group's losses increase

BY ANTHONY ROWLEY

HONG KONG, Oct. 9.

HUTCHISON-BOAG, a property development, construction and trading conglomerate, which is roughly one-third owned by the Hongkong and Shanghai Banking Corporation, made pre-tax losses of HK\$31m (U.S.\$6.6m) in the first half of this year, to June 30. It is passing its interim dividend (2 cents last year).

After making pre-tax profits of HK\$2.4m in the first half of 1977, the group swung heavily into deficit in the second half of last year, reflecting losses in a construction subsidiary.

Further substantial provisions are now being made against these losses.

Hutchison-Boag, whose interim turnover rose by about HK\$12m to HK\$133m, made a trading loss of HK\$936,000 in the first half, against a profit of just over HK\$2m in the corresponding period of last year.

The group says that "further unanticipated increases in labour and material costs" became apparent in the first half and additional provisions had to be made by the subsidiary, Far East Engineering and Construction (FEEC), in respect of uncompleted contracts, in particular those for the Mass Transit Railway Corporation and the Chai Yiu Chuen housing estate.

Provisions amounting to HK\$13m were made against these two contracts in the financial year 1977, and additional provisions totalling HK\$27.3m have been included in the

interim results, as exceptional losses to cover further expected contract losses and operating expenses to be incurred in completing the contracts.

Further provisions totalling HK\$3.2m, relating to wind-down costs, have been included as extra-ordinary items.

"The contracting division of the company has had a disappointing first half and will not contribute to profits for the year ending December 31, 1978," Hutchison-Boag said.

Board has reviewed the viability of the contracting division and considered it prudent to make activities."

## Gain at Anderson Asia

BY RON RICHARDSON

HONG KONG, Oct. 9.

TWO LISTED subsidiaries of the conglomerate, Hutchison effective profit rise is 49 per cent.

Whampoa reported higher profits for the first-half of the year. Anderson Asia (Holdings), issue is 11 cents a share compared with 8 cents last year.

The consolidated net profit, subject capital, was 12 cents.

to audit of HK\$20.33m. A. S. Watson, the retailing, trading and drink bottling group (U.S.\$4.3m), strongly from the earlier figure excluded a net profit of HK\$2.60m (U.S.\$550,000) in the half-year.

into the latest figures, so that the interim dividend on capital, subject capital, was 12 cents.

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The consolidated net profit, subject capital, was 12 cents.

## Chrysler Australia accord with Mitsubishi

TOKYO, Oct. 9.

THE MITSUBISHI Motor Corporation has reached a basic agreement with Chrysler Australia Ltd to help Chrysler Australia reconstruct its business, Reuter reports.

A Mitsubishi spokesman would not confirm a Japanese newspaper report in the Japanese daily newspaper, Nihon Kogyo Shinbun, that Mitsubishi had decided to acquire a 30 per cent to 35 per cent stake in Chrysler Australia.

Possible participation by Mitsubishi in Chrysler Australia's capital will be one of the topics to be discussed in the U.S. later this week between Mr. Tomio Kubo, president of Mitsubishi, and the Chrysler Corporation, which owns 15 per cent of Chrysler Australia.

The two companies have been linked through the 15 per cent stake since 1971. Against this background, marketing agreements have been formulated between the companies. Chrysler sells a large number of Mitsubishi cars in the U.S., whereas Mitsubishi is selling Chrysler vehicles in Japan.

Losses incurred by Chrysler Australia continued to mount during 1978.

## Nippon Kokan plans cut in shipbuilding capacity

TOKYO, Oct. 9.

NIPPON KOKAN KK (NKK) has drawn up a plan for a 40 per cent reduction in its shipbuilding capacity output covering its three shipyards.

The plan, on the basis of a recommendation by the Japan Shipbuilding Industry Council, that the Japanese shipbuilding industry should cut its overall capacity by an average 35 per cent, has already been presented to the union, NKK said.

The Rationalisation Council recommendation requested seven major shipbuilders, including NKK, to cut their capacity by 40 per cent. Moves in line with this

have been made by other leading shipbuilders.

The plan calls for the closing down or scrapping of a part of a 500 metre long, 500,000 dwt ton capacity dock at its Tsu shipyard in central Japan, a 190,000 dwt dock at Tsurumi shipyard, and a 34,000 dwt dock at Shimizu shipyard, west of Tokyo, the company said.

NKK has not yet reached a decision on cuts in the workforce or changes in working conditions connected with the plan.

The three shipyards have 9,300 workers, and their combined shipbuilding capacity totals 2.6m dwt a year.

SHOWA DENKO KK, the oil refined chemical company, notified its labour union of a plan to lay off 433 employees over 40 years old for a period of 21 years.

Employees to be laid off are mainly those assigned to the ferro-alloy plants of Showa Denko Chemicals. The company proposes to pay 60 per cent of their wages and 30 per cent of their bonuses during the off period.

A recovery in the ferro-alloy market will move them more than two years, according to Showa Denko, Reuter.

## Record sales and profit from Edward L. Bateman

BY OUR OWN CORRESPONDENT JOHANNESBURG, Oct. 9.

THE SOUTH African mechanical and electrical engineering company, Edward L. Bateman, has reported record turnover and profit figures for the year to June 30. Turnover rose by 66 per cent to R135.4m (\$156.6m) and pre-tax profit by 12.5 per cent to R5.3m (\$6.1m).

On the capital equipment supply front the order book is also at a record level.

A STRONG recovery in second-half enabled the company to report a profit decline to 7.3 per cent from A\$17.2m, to A\$15.8m (U.S.\$18.8m). Earnings in the first-half fell by 23 per cent from A\$9.8m to A\$7.5m, but 13.5 per cent from A\$7.4m to A\$8.4m in the second months.

The dividend is reduced to 10 cents a share to 4 cents, this is in line with share made by the directors when they announced a return of A\$23.5m, or 25 per cent for each ordinary share A\$1.00 for each prefer share.

Group sales rose 6.4 per cent for the year from A\$54.8m to A\$58.7m (U.S.\$70.7m).

The directors said that second-half performance was most encouraging. Sales resumed an upward trend in the stagnant market.

Sound progress had been achieved in all product except tyres, with results in automotive and industrial sectors improving in the second half, although the yield on investment was still below a stable level.

The directors said that end of a reconstruction in 1972, and signalled the start of a new growth phase. Dunlop geared and prepared for long-term growth, the directors provided there was no deterioration in the way they expected increased substantially improved share and gearing at a current year.

The profits for the year equaled 12 cents a share, compared with 10.7 cents in 1977. Dunlop Holdings has a 10 cent in Dunlop Australia.

The biggest bankruptcy in the period was Van Jacket Company, a clothing manufacturer, with debts totalling Y50bn. Reuter.

Bankruptcies in Japan fell last month

TOKYO, Oct. 9. JAPANESE bankruptcies in September fell to 1,153 from 1,256 in August and from 1,540 in September last year, the Tokyo Commerce and Industry Research Company said.

The company, whose figures are used by the Bank of Japan for its bankruptcy statistics, said that debts involved in September rose to Y146bn (\$77m) from Y131bn in August, but down from Y245bn in September last year.

Total bankruptcies in the first half (April-September) of the 1978 fiscal year fell to 7,760 from 9,254 in the same 1977 period, with total debts involved cut to Y1.07 trillion (million million) from Y1.56 trillion.

The decline in corporate bankruptcies in the first half year reflected a recovery in the Japanese economy resulting from increased Government spending on public works, the company said.

The biggest bankruptcy in the period was Van Jacket Company, a clothing manufacturer, with debts totalling Y50bn. Reuter.

Bankruptcies in Japan fell last month

## ARLABANK

المصرف العربي الأمريكي اللاتيني

Arab Latin American Bank

## A new concept in international banking links development in two world regions.

Arlabank, an international commercial, investment and merchant bank, is exceptionally well-placed to foster investment, trade and financial relations between Latin America with its vast natural resources and the Arab world with its substantial capital resources.

The shareholders are drawn from the leading Arab and Latin American financial institutions representing eighteen countries. The participation in Arlabank of these distinguished bodies is evidence of strong and enthusiastic private and government support.

The new concept is seen as bridging the two world regions, with a view to forging important links between their respective economies to the benefit of both.

As the first multinational bank to be set up in Latin America Arlabank's international banking activities are not subject to government controls and restrictions there; and as an offshore bank and a US dollar institution it will remain unaffected by local currency fluctuations. Nevertheless, in keeping with our role as a significant arm of progress we have thought it right to adhere to rules as strict as any in the world's principal financial centres. And our banking practices are the well-proven conservative ones best-suited to fulfil our corporate objectives and the aims which have inspired us.



ARLABANK

Subscribed capital \$100 million. Paid up capital \$50 million.

Arab Latin American Bank, ARLABANK Juan de Arona 830, San Isidro, P.O. Box 10070, Lima 1, Peru.

Telephone: Lima 413150. Telex: 25138PE ARLABANK

## Shareholders

ABU-DHABI INVESTMENT AUTHORITY, ABU-DHABI, U.A.E.

ARAB INTERNATIONAL BANK, CAIRO, EGYPT

BANCO ARABE ESPANOL S.A., MADRID, SPAIN

BANCO DE BOGOTA S.A., BOGOTA, COLOMBIA

BANCO DO BRASIL S.A., RIO DE JANEIRO, BRASIL

BANCO CAFETERO, BOGOTA, COLOMBIA

BANCO DE CHILE, SANTIAGO, CHILE

BANCO DE COLOMBIA S.A., BOGOTA, COLOMBIA

BANCO DE CREDITO DEL PERU, LIMA, PERU

BANCO DEL ESTADO, LA PAZ, BOLIVIA

BANCO DEL ESTADO, SANTIAGO, CHILE

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BANCO INDUSTRIAL S.A., LA PAZ, BOLIVIA

BANCO NACIONAL DE DESARROLLO, BUENOS AIRES

BANCO DE LA NACION, LIMA, PERU

BANCO POPULAR Y DE DESARROLLO COMUNAL, SAN JOSE, COSTA RICA

BANCO DE LA REPUBLICA ORIENTAL DEL URUGUAY, MONTEVIDEO, URUGUAY

COMISION DE VALORES-CORPORACION FINANCIERA NACIONAL, QUITO, ECUADOR

CORPORACION FINANCIERA COLOMBIANA, BOGOTA, COLOMBIA

CORPORACION DE FOMENTO DE LA PRODUCCION, SANTIAGO, CHILE

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KUWAIT FOREIGN TRADING CONTRACTING AND INVESTMENT COMPANY S.A.K., KUWAIT

LIBYAN ARAB FOREIGN BANK, TRIPOLI, LIBYA

NATIONAL COMMERCIAL BANK, JEDDAH, SAUDI ARABIA

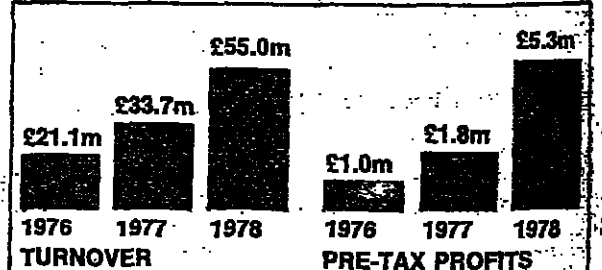
RIYAD BANK LIMITED, JEDDAH, SAUDI ARABIA

UNION DE BANQUES ARABES ET FRANÇAISES, NEUILLY, S. SEINE, FRANCE.

## MFI Furniture Centres Record Profits

Turnover-up 63%

Pre-tax Profits-up 187%



"Excellent record profits reflect our continuing and growing advance in profitability... the Board will take the earliest available opportunity to increase dividend payments... on the basis of current trading continuing, very successful results again next year..."

Chairman  
The 1978 Report and Accounts are obtainable from the Company Secretary, MFI Furniture Centres Ltd, New Stadium Works, North End Road, Wembley HA9 0AY

Floating Rate London-Dollar Negotiable Certificates of Deposit due October 13th, 1981

## The Industrial Bank of Japan, Limited

London

In accordance with the provisions of the Certificates, notice is hereby given that for the initial six months interest period from October 10th, 1978 to April 10th, 1979, the Certificates will carry an interest rate of 10.25 per annum. The relevant interest payment date will be April 10th, 1979.

Credit Suisse First Boston Limited Agent Bank

CLIVE INVESTMENTS LIMITED  
1 Royal Exchange Ave., London EC3V 3LU. Tel: 01-283 110  
Index Guide as at September 26, 1978 (Base 100 at 14.1.77)  
Clive Fixed Interest Capital 128.70  
Clive Fixed Interest Income 114.37

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD  
45 Cornhill, London EC3V 3PB. Tel: 01-523 6314  
Index Guide as at October 5, 1978  
Capital Fixed Interest Portfolio 100.00  
Income Fixed Interest Portfolio 100.00



## Currency, Money and Gold Markets

## Dollar steadies in quiet trading

Trading in yesterday's foreign exchange market was generally quiet, with the dollar steady at a very low level. Conditions remained subdued with the closure of U.S. centres for Columbus Day and the Canadian market for Thanksgiving Day. The dollar traded within a very narrow range and showed a slight upward tendency towards the close, although there did not appear to be any significant central bank intervention. Against the Swiss franc the U.S. currency was quoted at SwFr 1.5830 compared with SwFr 1.5820 on Friday. The West German mark weakened slightly to DM 1.9040 from DM 1.9035. Other currencies showed little change although there appeared to be an easing of pressure on the weaker members of the European snake.

Sterling traded very quietly within a day's range of only 1.5800-1.5835 after opening at 1.5800-1.5835 and closing at 1.5800-1.5810, a loss of just 10 points from Friday's close. Using bank of England figures, the pound's trade weighted index was unchanged at 62.7, having stood at 62.6 at noon and in early dealings. Forward sterling showed little movement with the three-month forward slightly to 1.5830 from 1.5820, and the 12-month forward quoted at 1.5750 compared with 1.5740 on Friday. There was little action to the Ford management's announcement that it intends to negotiate freely with unions in possible contravention of the Government's 5 per cent wage guide lines.

AMSTERDAM—The dollar was fixed at Fl 2.0605 compared with Fl 2.0605 on Friday. FRANKFURT—The dollar was fixed at DM 1.9032 compared with DM 1.9032 on Friday.

## XCHANGE CROSS RATES

Oct. 9	Forward Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	United States Dollar	Belgian P.
1st Sterling	1.5800	1.5810	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
2nd Sterling	1.5810	1.5820	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
3rd Sterling	1.5820	1.5830	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
4th Sterling	1.5830	1.5840	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
5th Sterling	1.5840	1.5850	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02

## URO-CURRENCY INTEREST RATES\*

Oct. 9	Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	United States Dollar	Belgian P.
1st Sterling	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
2nd Sterling	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
3rd Sterling	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
4th Sterling	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
5th Sterling	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2

\* The following annual rates were quoted for London dollar certificates of deposit: one month 9.50-9.55 per cent; three months 9.50-9.55 per cent; six months 9.50-9.55 per cent; one year 9.50-9.55 per cent. Long-term Eurodollar deposits: two years 9.50-9.55 per cent; three years 9.50-9.55 per cent; four years 9.50-9.55 per cent; five years 9.50-9.55 per cent nominal closing rates. Short term rates are call for sterling, U.S. dollars and Canadian dollars, two call for gold and Swiss francs. Asian rates for closing rates in Singapore.

## INTERNATIONAL MONEY MARKET

## Paris call money rate cut

An abundant supply of funds pushed day-to-day money below 10 per cent in the Paris money market yesterday. It fell to 8 1/2 per cent, the lowest level for over 18 months, after a rise to 9 1/2 per cent on Friday. The rate was cut by 1/2 per cent throughout last week. Intervention by state-owned institutions prevented the rate from falling further, but it appears that the authorities are prepared to accept a lower rate or call money. There are no signs that the central bank's discount rate is likely to be lowered in the near future however. This has stood at 9 1/2 per cent since the end of August last year. During the last week other market rates have tended to decline, with one-month quoted at 10 1/2 per cent, compared with 11 1/2 per cent on the previous Monday; three-month at 11 1/2 per cent, compared with 12 1/2 per cent; and six-month at 12 1/2 per cent, compared with 13 1/2 per cent.

## LONDON MONEY MARKET

Bank of England Minimum Lending Rate 10 per cent (since June 9, 1978). Day-to-day credit was in slightly short supply in the London money market yesterday, and the authorities gave assistance by buying a small amount of Treasury bills from the discount market. The rate of the discount grant contributed to a sizeable excess of Government disbursements over revenue payments to the Exchequer, but on the other hand the houses chose to take up a sizeable number of Treasury bills yesterday, and banks brought forward run-down balances from Friday. Discount houses paid 8 1/2 per cent for secured call loans in the morning, and closing balances were taken at 7 1/2 per cent. In the interbank market overnight loans opened at 8 1/2 per cent and rose to 8 3/4 per cent.

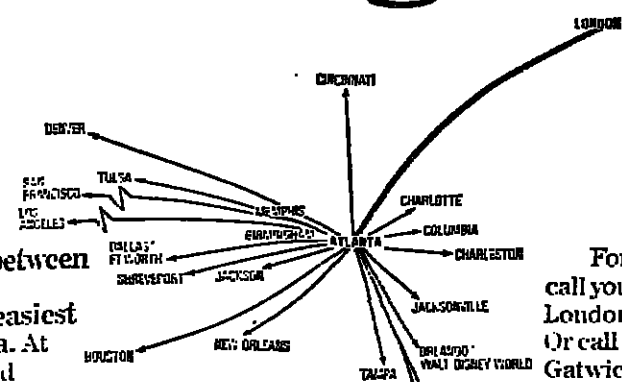
## LONDON MONEY RATES

Oct. 9	Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	United States Dollar	Belgian P.
1st Sterling	1.5800	1.5810	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
2nd Sterling	1.5810	1.5820	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
3rd Sterling	1.5820	1.5830	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
4th Sterling	1.5830	1.5840	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02
5th Sterling	1.5840	1.5850	3.775	374.0	6.568	5.143	4.080	1625	2.235	30.02

\* Local authority and housing loans: seven days' notice, others seven days' fixed. "Longer term local authority mortgage" is usually three years 11 1/2-12 per cent; four years 12 1/2-13 per cent; five years 13 1/2-14 per cent; six years 14 1/2-15 per cent; seven years 15 1/2-16 per cent; eight years 16 1/2-17 per cent; nine years 17 1/2-18 per cent; ten years 18 1/2-19 per cent; eleven years 19 1/2-20 per cent; twelve years 20 1/2-21 per cent; thirteen years 21 1/2-22 per cent; fourteen years 22 1/2-23 per cent; fifteen years 23 1/2-24 per cent; sixteen years 24 1/2-25 per cent; seventeen years 25 1/2-26 per cent; eighteen years 26 1/2-27 per cent; nineteen years 27 1/2-28 per cent; twenty years 28 1/2-29 per cent. Approximate selling rates for one-month Treasury bills 8 1/2-9 1/2 per cent; two-month 9 1/2-10 1/2 per cent; three-month 10 1/2-11 1/2 per cent; four-month 11 1/2-12 1/2 per cent; five-month 12 1/2-13 1/2 per cent; six-month 13 1/2-14 1/2 per cent; seven-month 14 1/2-15 1/2 per cent; eight-month 15 1/2-16 1/2 per cent; nine-month 16 1/2-17 1/2 per cent; ten-month 17 1/2-18 1/2 per cent; eleven-month 18 1/2-19 1/2 per cent; twelve-month 19 1/2-20 1/2 per cent. Approximate buying rates for one-month Treasury bills 8 1/2-9 1/2 per cent; two-month 9 1/2-10 1/2 per cent; three-month 10 1/2-11 1/2 per cent; four-month 11 1/2-12 1/2 per cent; five-month 12 1/2-13 1/2 per cent; six-month 13 1/2-14 1/2 per cent; seven-month 14 1/2-15 1/2 per cent; eight-month 15 1/2-16 1/2 per cent; nine-month 16 1/2-17 1/2 per cent; ten-month 17 1/2-18 1/2 per cent; eleven-month 18 1/2-19 1/2 per cent; twelve-month 19 1/2-20 1/2 per cent. Approximate rates for Government securities: one-month Treasury bills 8 1/2-9 1/2 per cent; two-month 9 1/2-10 1/2 per cent; three-month 10 1/2-11 1/2 per cent; four-month 11 1/2-12 1/2 per cent; five-month 12 1/2-13 1/2 per cent; six-month 13 1/2-14 1/2 per cent; seven-month 14 1/2-15 1/2 per cent; eight-month 15 1/2-16 1/2 per cent; nine-month 16 1/2-17 1/2 per cent; ten-month 17 1/2-18 1/2 per cent; eleven-month 18 1/2-19 1/2 per cent; twelve-month 19 1/2-20 1/2 per cent. Approximate rates for local authority mortgages: one-year 11 1/2-12 per cent; two-year 12 1/2-13 per cent; three-year 13 1/2-14 per cent; four-year 14 1/2-15 per cent; five-year 15 1/2-16 per cent; six-year 16 1/2-17 per cent; seven-year 17 1/2-18 per cent; eight-year 18 1/2-19 per cent; nine-year 19 1/2-20 per cent; ten-year 20 1/2-21 per cent; eleven-year 21 1/2-22 per cent; twelve-year 22 1/2-23 per cent; thirteen-year 23 1/2-24 per cent; fourteen-year 24 1/2-25 per cent; fifteen-year 25 1/2-26 per cent; sixteen-year 26 1/2-27 per cent; seventeen-year 27 1/2-28 per cent; eighteen-year 28 1/2-29 per cent; nineteen-year 29 1/2-30 per cent; twenty-year 30 1/2-31 per cent. Approximate rates for commercial loans: one-year 12 1/2-13 per cent; two-year 13 1/2-14 per cent; three-year 14 1/2-15 per cent; four-year 15 1/2-16 per cent; five-year 16 1/2-17 per cent; six-year 17 1/2-18 per cent; seven-year 18 1/2-19 per cent; eight-year 19 1/2-20 per cent; nine-year 20 1/2-21 per cent; ten-year 21 1/2-22 per cent; eleven-year 22 1/2-23 per cent; twelve-year 23 1/2-24 per cent; thirteen-year 24 1/2-25 per cent; fourteen-year 25 1/2-26 per cent; fifteen-year 26 1/2-27 per cent; sixteen-year 27 1/2-28 per cent; seventeen-year 28 1/2-29 per cent; eighteen-year 29 1/2-30 per cent; nineteen-year 30 1/2-31 per cent; twenty-year 31 1/2-32 per cent. Approximate rates for interbank loans: one-month 8 1/2-9 1/2 per cent; two-month 9 1/2-10 1/2 per cent; three-month 10 1/2-11 1/2 per cent; four-month 11 1/2-12 1/2 per cent; five-month 12 1/2-13 1/2 per cent; six-month 13 1/2-14 1/2 per cent; seven-month 14 1/2-15 1/2 per cent; eight-month 15 1/2-16 1/2 per cent; nine-month 16 1/2-17 1/2 per cent; ten-month 17 1/2-18 1/2 per cent; eleven-month 18 1/2-19 1/2 per cent; twelve-month 19 1/2-20 1/2 per cent. Approximate rates for foreign exchange: one-month 1.5800-1.5810; two-month 1.5810-1.5820; three-month 1.5820-1.5830; four-month 1.5830-1.5840; five-month 1.5840-1.5850; six-month 1.5850-1.5860; seven-month 1.5860-1.5870; eight-month 1.5870-1.5880; nine-month 1.5880-1.5890; ten-month 1.5890-1.5900; eleven-month 1.5900-1.5910; twelve-month 1.5910-1.5920. Approximate rates for gold: one ounce 380.00-380.10; two ounces 760.00-760.10; three ounces 1140.00-1140.10; four ounces 1520.00-1520.10; five ounces 1900.00-1900.10; six ounces 2280.00-2280.10; seven ounces 2660.00-2660.10; eight ounces 3040.00-3040.10; nine ounces 3420.00-3420.10; ten ounces 3800.00-3800.10. Approximate rates for silver: one ounce 160.00-160.10; two ounces 320.00-320.10; three ounces 480.00-480.10; four ounces 640.00-640.10; five ounces 800.00-800.10; six ounces 960.00-960.10; seven ounces 1120.00-1120.10; eight ounces 1280.00-1280.10; nine ounces 1440.00-1440.10; ten ounces 1600.00-1600.10. Approximate rates for platinum: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for palladium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for rhodium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for iridium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for ruthenium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for cobalt: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for nickel: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for copper: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for zinc: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for lead: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for tin: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for antimony: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for bismuth: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for molybdenum: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for vanadium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for niobium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for tantalum: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for tungsten: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for rhenium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for osmium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for iridium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for platinum: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for gold: one ounce 380.00-380.10; two ounces 760.00-760.10; three ounces 1140.00-1140.10; four ounces 1520.00-1520.10; five ounces 1900.00-1900.10; six ounces 2280.00-2280.10; seven ounces 2660.00-2660.10; eight ounces 3040.00-3040.10; nine ounces 3420.00-3420.10; ten ounces 3800.00-3800.10. Approximate rates for silver: one ounce 160.00-160.10; two ounces 320.00-320.10; three ounces 480.00-480.10; four ounces 640.00-640.10; five ounces 800.00-800.10; six ounces 960.00-960.10; seven ounces 1120.00-1120.10; eight ounces 1280.00-1280.10; nine ounces 1440.00-1440.10; ten ounces 1600.00-1600.10. Approximate rates for platinum: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for palladium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for rhodium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for iridium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for ruthenium: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for cobalt: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for nickel: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10; seven ounces 7000.00-7000.10; eight ounces 8000.00-8000.10; nine ounces 9000.00-9000.10; ten ounces 10000.00-10000.10. Approximate rates for copper: one ounce 1000.00-1000.10; two ounces 2000.00-2000.10; three ounces 3000.00-3000.10; four ounces 4000.00-4000.10; five ounces 5000.00-5000.10; six ounces 6000.00-6000.10;



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# The proliferation of currency cocktails

BY MICHAEL BLANDEN

THE TALKS about the proposed closer links of the Common Market currencies appear increasingly likely to produce something similar to an extended version of the present European snake arrangements. A commitment of this kind to maintain the currencies of member countries within a fairly narrow band of fluctuation against each other would be a considerable step for the UK and indeed for France. But it would not in itself represent a major move towards eventual closer integration of the individual monetary systems of the members nor would it go very far towards the ideal of establishing a common currency.

For a long time yet, therefore, the possibility of substantial exchange rate fluctuations is likely to lead to a continuing search for some more stable unit of value than the individual pound or D-Mark. Even if the Common Market gets around to creating its own new European Currency Unit, it may be no more than another unit of account available for measuring the value of official transactions. It will join a growing list of various kinds of currency basket which have already been invented in an effort to provide some form of stability.

The idea of using some measure of value in the form of a unit of account which is more or less insulated from currency fluctuations is by no means new. But during the period when the gold standard reigned supreme, up to World War I, the concept more or less fell out of use. Indeed, when the unit-of-account approach was revived after World War II, mainly by international organisations including those connected with progress towards European unity, it was to gold that they tended to look for stability.

The units established in the 1950s tended to be defined in terms of gold and related in this way to the value of the U.S. dollar, the dominant international currency. The general practice, used for example in the original formulation of the International Monetary Fund's special drawing rights (SDR), was to define the unit of account as having the same gold content as the dollar then had: 0.88867088 grams of fine gold.

But as the post-war Bretton Woods system of international exchange rates came under increasing pressure—leading to its final breakdown in 1971 and to the general floating of currencies—it became necessary to find new ways of defining units of account. The result has been a proliferation of currency cocktails, with the IMF itself changing the SDR base to a basket of currencies in mid-1974.

## Protection

There are two main categories of currency units. One is the official units of account including particularly the SDR and the European Unit of Account used in the Common Market. These are designed to provide a single medium of accounting for the transactions of international organisations where it would not be appropriate to use a national currency, though as with the SDR this function can be combined with the second.

The other is the type of basket created in the private sector, chiefly for use in international bond issues, which attempts to provide a degree of protection against exchange rate changes to the borrower, lender or both. They already include another European unit of account of quite different character from the official one, as well as two variants of a European currency unit, which could cause confusion if the same name were adopted for an official Community unit.

The official European Unit of Account, the EUA, consists of a basket of fixed amounts of the currencies of the nine member countries. The amounts were arranged in such a way that when calculated at market exchange rates at the end of June 1974 the EUA was equal in value to the SDR, then still recognised as being equivalent to the underlying amount of gold.

The big difference with the SDR is its much wider spread of countries which, moreover, do not remain constant. In July this year the 18 currencies which make up the SDR basket were changed to reflect the alterations in the relative importance of various countries in the import and export of goods and services, and a system was established for revision at five-yearly intervals. The main effect of rebasing the SDR on statistics for the period 1972-76 of the original six members of

the European Community, relatively much simpler. But it has one main drawback. The investor in ECU can choose the currency which the payment of principal and interest takes place in. For this reason, the formula has proved to be relatively unattractive to borrowers.

Besides these, a number of other cocktails have been created in the general search for stability. They include European composite units—the first basket unit to be used on the markets, which consists of a sum of fixed amounts of nine member currencies—the European Community's recent innovation was a currency-related unit—

which is worked on the basis of the relation of currencies to the dollar, disregarding movements in two strongest and the weakest.

One of the more recent attempts to simplify the concept was made by Bank International four years ago, with the introduction of the B-unit. This approach only five currencies—the D-Mark, the Swiss franc, the French franc, the Italian lira, the Dutch guilder and the West German mark.

At present the pound and the French franc among others are excluded from use as reference currencies for this unit, precisely what will happen if the snake is extended in one form or another is not clear.

describing the workings of the EU would require a separate article to itself; but the general effect of its mechanism is to put the emphasis on stability. Because it has a gold equivalent value, the value of the unit in terms of gold content changes only if all the reference currencies change their central rates with an absolute majority in the same direction. In effect, borrowers and lenders have to worry about exchange risks only in relation to what happens to their own currency.

The relative equality of treatment which the EU accords to borrower and lender does not apply to the same extent to another fairly familiar formula, the European Currency Unit. This, in two different formulations, is based on the currencies exchange risks, none of the original six members of perfect.

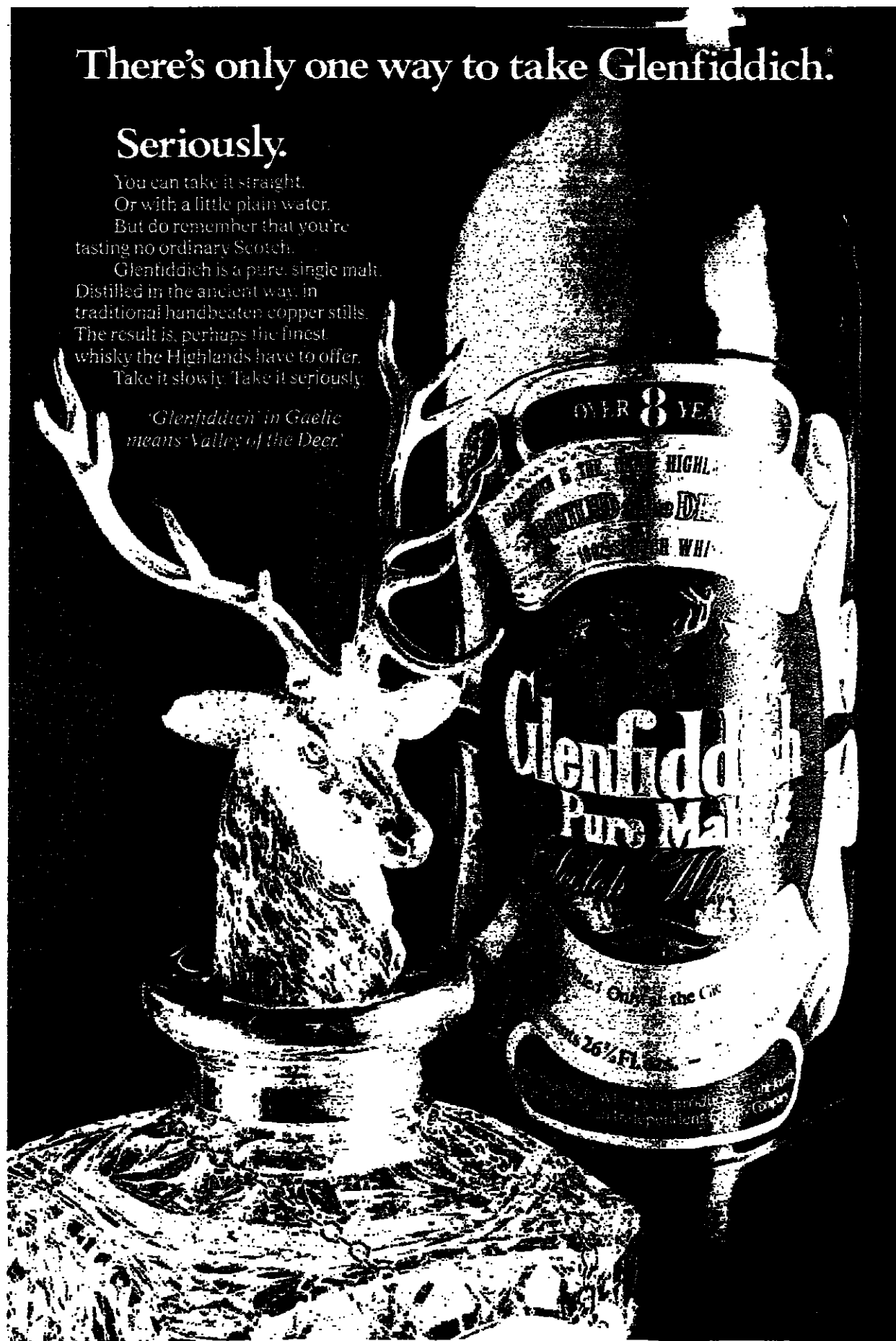
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### PETROLEO BRASILEIRO S.A. - PETROBRAS RIO DE JANEIRO - BRAZIL

#### ANNOUNCEMENT OF COMPETITIVE BIDDING SUPEX-03/78

- Petrobras announces the opening of a competitive bidding for petroleum exploration in areas located onshore and offshore Brazil.
- The relevant contracts shall be executed in the form of "service contracts," provided that contractor's remuneration shall be contingent upon the achievement of commercial production from the fields discovered and developed by contractor.
- In order to obtain the application form, interested companies, with experience and tradition in such field of the petroleum industry, are requested to contact Petrobras, at one of addresses below:
  - Av. Republica do Chile, 65-23 Andar, Sala 2339 - Rio de Janeiro - Estado do Rio de Janeiro - Brazil
  - 77 South Audley Street - 2nd Floor London - W.I.Y. - England
  - 1221, Avenue of the Americas  
22nd Floor  
New York, N.Y.  
U.S.A.
  - 66, Av. Champs Elysees, 8ème Etage Paris 8 - France
- The said application form is to be filled in by the interested company, and then returned to any one of the addresses indicated above, until 5 p.m. (local time), the 10th of November, 1978.
- Each company will be informed as from the 4th of December, 1978, of the result of its application in the preliminary selection and of the basic conditions it must comply with for the purpose of making its bids.
- Participation in the said preliminary selection does not and shall not imply the granting of any guarantees, privileges or rights to any of the interested companies, it being understood that Petrobras is absolutely free to, at its sole discretion, cancel, remake or dispense with such preliminary selection, or invite whichever company it may choose in order to contract with for the execution of the services referred to in this announcement.

Rio de Janeiro, October 10th, 1978.

Exploration contracts Superintendency

- SUPEX -



## NEW YORK-DOW JONES

[illegible]



# COMMODITIES AND RAW MATERIALS

## Commodities centre plan for Cabinet

By Our Commodities Editor  
A CABINET committee is to consider this week the plan for a world commodities centre in London. This follows agreement by Dr. David Owen, Foreign Secretary, in March to set up an inter-departmental working party of officials to prepare a paper on the project for a decision at Cabinet level.

It is hoped that a decision will be made as to how much financial support the Government is prepared to contribute to the proposal for a world commodities centre to be established in London to house all the international commodity organisations scattered around London at the moment. The special committee established by the parliamentary group for world government in 1975, claims that there are inadequate facilities at present for the many international commodity organisations scattered around London at the moment. The special committee, established by the parliamentary group for world government in 1975, claims that there are inadequate facilities at present for the many international commodity organisations scattered around London at the moment.

## Centralised grain storage opened

By John Cherrington, Agriculture Correspondent  
THE PRINCIPLE of centralised grain storage had another boost yesterday when Lord Pearl, former Minister of Agriculture, announced a new scheme for grain storage at Membury, near Hungerford.

The store has, at present, a capacity for 5,000 tonnes of grain. It cost £620,000 and was financed partly by the farmers' interest-free loan of £20 per tonne of grain stored. In addition, there was a grant from the Central Council for Co-operation and a loan from the Midland Bank. It is expected that there will be a further grant from the EEC Farm Fund (FEOGA) which will bring the total grant aid to about 45 per cent of the cost. The store will be increased to 10,000 tonnes by next harvest.

Each farmer pays £12 per tonne for the transport, drying and cleaning of his grain, up to 19 per cent moisture. Over that level, an extra charge is made. Once installed, the grain is held until it is sold by the group, which provides services and established co-operatives in Marlborough.

The attraction of the scheme is that it removes the need for individual farmers to replace their own storage.

## Supply 'squeeze' worsens on London lead market

By JOHN EDWARDS, COMMODITIES EDITOR  
LEAD PRICES forged further ahead on the London Metal Exchange yesterday. Cash lead gained another £11.35 to £430.5 a tonne—the sixth daily rise in succession during which it has moved up by £85. The premium of the cash price over the three months' quotation has now widened to £18 reflecting the developing squeeze on supplies immediately available to the market. It is this which is causing the upsurge.

Dealers can see no easing of the situation on the horizon. Lead stocks in LME warehouses fell again last week by 2,380 tonnes, reducing total holdings to 39,925 tonnes.

But it is believed that a large proportion of those holdings are already committed for delivery to the Soviet Union and other buyers, so a further outflow is likely in the weeks ahead unless fresh supplies are attracted by the high price levels.

At the moment with demand so strong, there seems little likelihood of sufficient extra supplies coming in.

**Speculative**  
Zinc prices also moved up strongly yesterday. The cash price gained £11 to £274.75 a tonne, although LME stocks were unchanged at 73,325 tonnes.

Buying demand for zinc is reported to have improved considerably. But some of it is believed to be speculative based on the premise that the gap between the two sister metals, lead and zinc, cannot become too wide and that zinc has some "catching up" to do.

Copper prices were held steady by a bigger than expected decline in warehouse stocks, which fell 4,050 tonnes to a three-year low level of 420,000 tonnes. However, tin stocks unexpectedly rose by 50 tonnes to 1,535 tonnes, bringing a setback in values from the record levels reached on Friday. Standard grade cash tin fell by £5 to £7,290 a tonne, while the three months' quotation eased by £7.5 to £7,115.

LME silver holdings rose by 850,000 to 18,900,000 ounces.

## Cheap food policy hits FMC

By OUR COMMODITIES STAFF  
THE GOVERNMENT'S cheap food policy and the Common Market's taxes and subsidies on food trade led to a sharp slump in profits last year for FMC, Britain's biggest meat-processing and distribution business.

Reporting pre-tax profits for 1977-78 of only £920,000 compared with £2.2m the year before, Mr. David Darbishire, group chairman, called on the Government to allow a "modest" increase in food prices.

"The short-term expedients adopted by the present Government to keep food prices down to levels at which home production becomes uneconomic are now harming all food manufacturers, and the meat-based industries in particular," he said.

Mr. Darbishire backed the recent call from Sir Hector Laing, chairman of the Food and Drink Industries Council, for a 3 per cent rise in food prices. And he asked for political help to save the bacon industry. Only changes in the workings of monetary compensatory amount (MCA) subsidies on imports from Denmark and Holland could "ensure the security and competitiveness." The subsidy rose £10 a tonne yesterday to £216.73.

Mr. Darbishire also complained that too many animals were being exported live. This deprived abattoirs of work and the food industry in general of valuable by-products for processing.

The poultry division also had a bad start to the year. Low prices led to an "alarming" build-up of stocks of frozen birds, and although the market improved towards the end of the year "profits from this division were far from satisfactory." Mr. Darbishire complained.

Mr. Darbishire blamed a shortage of pigs, industrial strife and the failure of management changes to produce better results.

## Australian wheat area over 10m hectares

SYDNEY, Oct. 9.  
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## World cocoa surplus predicted

By Our Commodities Staff  
A SURPLUS in world cocoa production in 1978-79 was predicted yesterday by the International Cocoa Organisation in London. In its first conditional forecast for the season ending next September the Organisation's statistics committee estimated the surplus at 19,000 tonnes.

Production was put as declining to 1,410,000 tonnes compared with 1,450,000 tonnes in 1977-78 and findings are expected to show a small rise in 1,377,000 tonnes, against 1,372,000 last season. The committee revised its forecast for the 1977-78 season to show a surplus of 72,000 tonnes compared with a surplus of 49,000 predicted in July.

The forecast of a surplus came as something of a surprise since many sources have generally been suggesting that there could well be a deficit in 1978-79 as a result of disappointing crops.

In fact, the Organisation itself pointed out that a number of members of the statistics committee commented that the forecast was subject to a considerable degree of uncertainty.

There was virtually no reaction to the cocoa surplus forecast, which had a very quiet day partly because of the closure of the New York market for the Columbus Day holiday.

## Israel aims at rise in fresh produce trade

By Our Own Correspondent  
TEL AVIV, Oct. 9.  
AGREXCO, the Israeli company handling exports of agricultural produce other than citrus, expects its shipments during the season which started this month to go up by 25 per cent in value to \$185m and 25 per cent in quantity.

The company expects to export 250,000 tonnes of produce, 83,000 tonnes by air (against 38,000 tonnes in 1977-8) and the remainder by sea through Marseilles.

The biggest single item will be flowers, expected to bring in \$76m. Exports of vegetables are scheduled to rise from 133,000 tonnes to 170,000 tonnes and to be worth \$51m (\$40m last year). Big increases are seen, for example in shipments of Chinese cabbage, lettuce, radishes, and water melons. Exports of strawberries are expected to rise to 3,000 tonnes from 3,100 a year earlier.

The conflict stemmed originally from Britain's entry into the Community. UK sugar refining and consumption was largely based on cane production from the former colonies and it was unwilling to leave these countries in the lurch on joining the EEC. As it happened the UK's accession into the Common Market coincided with the world sugar crisis in 1973-74. At that time Europe was desperately short of sugar and the world market price had rocketed to £650 a tonne. Against this background it is not surprising that Britain "panicked" and offered the ACP producers an unrealistically high price at the now famous Lome Convention. The size of the "B" quota is

## Why Europe finds it hard to sign

By RICHARD MOONEY, RECENTLY IN BRUSSELS  
HOPE THAT THE EEC might be persuaded to join the International Sugar Agreement received a setback when the Community declined to attend a special meeting on the subject in London yesterday. But this decision does not signify any opposition to the aims of the pact so much as the difficulty of the role the Community would be required to play.

The Agreement has as its central aim the establishment and maintenance of a stable and remunerative world market for sugar. In present depressed conditions this effectively means higher world sugar prices, and with this ambition the EEC has no argument.

As a very large net exporter of sugar, the Common Market would be a major influence on the price, and it would reduce the total cost of the export subsidies the Community has to offer to find a market for its surplus.

But abiding by the rules of the International Sugar Agreement in its present form would pre-suppose acceptance of a quota limitation on exports and this the EEC authorities could not stomach.

The EEC's main problem is the conflict between its desire to be self-sufficient in sugar production and its commitment to guarantee access for 1.3m tonnes of cane sugar from African, Caribbean and Pacific cane producing countries. This commitment does not simply reflect moral obligation to developing countries but also a socio-economic necessity as this cane sugar is the life-blood of a large section of the British refining industry.

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## COMMODITY MARKET REPORTS AND PRICES

BASE METALS									
COPPER—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
ZINC—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
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NICKEL—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
TIN—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
SILVER—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
GOLD—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
PLATINUM—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									
PALLADIUM—Steady on the London Metal Exchange. Forward market steady at 177 and 177 1/2. A slight rise in the forward market, but no change in the spot market. The market edged up in the afternoon, but no change in the forward market. The market edged up in the afternoon, but no change in the forward market.									

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ZINC—Galvanized ground in the lead, following fresh buying and charcoal buying. Demand for galvanized sheet is strong. Forward metal moved up to 237½ on the pre-market bid profit-taking sale the price rose to 237½. Demand for galvanized sheet further fresh buying saw values go down 1½ on the late bid. Turnover: 13,875 tonnes.									
ZINCO	Official	±	Official	±	Official	±	Official	±	Official
1945-50	569.5-70	-18.8	573.5-4	+11	1945-50	575	575-5	575-5	575-5
1945-50	570	+15	29.31		1945-50	570	570-5	570-5	570-5

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## OFFSHORE AND OVERSEAS FUNDS

## RE INDICES

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†Vanbrugh Guaranteed	9.75%

†Address shown under Insurance and Property Bond Table.

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Prices do not include a premium, except where indicated; and are in pence unless otherwise indicated. Yields to maturity in last column allow for all buying expenses. Offered prices include all expenses. \* To-day's price. † Distribution free of U.K. taxes. ‡ Periodic premium insurance plans. § Single premium insurance plans. ¶ Includes 1% commission. †† Includes 1% commission. ‡‡ Offered price includes all expenses if bought through managers. § § § Premiums & price. ¶ ¶ ¶ Net of tax on realized capital gains unless indicated by †. ¶ ¶ ¶ Gross. § § § Suspended. ¶ ¶ ¶ Yield before money tax. † † † Ex-substitution.







FINANCE, LONDON

1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564	563	562	561	560	559	558	557	556	555	554	553	552	551	550	549	548	547	546	545	544	543	542	541	540	539	538	537	536	535	534	533	532	531	530	529	528	527	526	525	524	523	522	521	520	519	518	517	516	515	514	513	512	511	510	509	508	507	506	
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# OPTIONS

## 3-month Call Rates

290	Arc. Am. Coal 50c	640	50	Q60c	3.8	5.6																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
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# Food machinery valuers

## Current account deficit forecast

By Guy de Jonghieres,  
Common Market Correspondent

BRUSSELS, Oct. 9. THE UK COULD show a current account deficit of up to \$500m (£250m) this year in contrast with the modest surplus officially predicted by the Treasury, according to the latest forecasts by the European Commission in Brussels.

When it presented the budget last April, the Government forecast a current account surplus of £750m. Since then, the Treasury has indicated that it expects the figure to be somewhat smaller, though it still maintains that the current account will be in the black.

The Commission's forecast is based on a less rosy view of the outlook for the trade balance than that taken by the Treasury and the CBI.

It is considered unlikely in Brussels that strong growth in export volume will materialise in the coming months, and it is thought that Britain will do well to maintain its share of sluggish world markets.

In addition, the decline in the invisible surplus which took place last year is expected to continue during 1978, partly because of disappointing levels of revenue from tourism and adverse trends in transport costs.

More tentatively, the suggestion here is that the UK will probably do no better than achieve a rough balance on current account next year.

Although some improvement in invisible earnings is foreseen, this is likely to be offset by a deterioration on trade account resulting from a continuation of the consumer boom extending well into the first half of next year.

The Commission believes that real growth of gross domestic product in the UK this year will be 3.2 per cent.

This would be the second highest growth rate in the EEC after Ireland, for which a 6 per cent growth is forecast, and comparable with an average of 2.6 per cent for the Community as a whole.

One of the more surprising forecasts in the Commission's current account surplus to \$5.7bn (£2.85bn) after a \$2.3bn surplus last year.

This is close to the \$6.4bn surplus forecast for Germany and is equivalent to more than half the \$10.4bn surplus forecast for the aggregate payments of the Nine.

On the inflation front, the Commission foresees a reduction in the rate of retail price increase in every EEC country this year, producing an overall average rate of increase of 6.9 per cent. The increase in the UK is put at 8.6 per cent.

## Ministers to discuss European monetary system

By Philip Rawstorne

MR. JAMES CALLAGHAN is to hold a series of meetings with senior Cabinet Ministers over the next week to discuss the Government's approach to the Franco-German proposals for a new European Monetary System.

The issue will be at the top of the agenda when the Prime Minister visits Bonn on October 15-16 for one of his regular meetings with Chancellor Schmidt.

Mr. Callaghan is likely to be accompanied by Mr. Denis Healey, Chancellor of the Exchequer.

The Prime Minister is also planning to visit Rambouillet for talks with President Giscard d'Estaing next month in advance of the European Council meeting in December at which the adoption of the new system will be the main subject for discussion.

Mr. Callaghan returned to Downing Street yesterday after the Labour conference to begin a detailed study of the European Monetary System proposals.

At his meetings with Ministers he will assess the likely effects on the Government's financial and economic policies of British participation in the system.

Ministers will also weigh the possible consequences of the scheme, which has been favoured by the Government since it was first proposed by the other EEC countries.

Contrary to some reports, Mr. Callaghan has not shown any predisposition in favour of the scheme, which encountered strong opposition from within the Labour Party at the Blackpool conference last week. Nor is he inclined to rush his Cabinet colleagues into a snap decision.

The Prime Minister shares the view, publicly expressed last week by Mr. Healey, that the effects of the scheme on Britain's economic growth and employment will be the critical factors in deciding the Government's attitude.

## Thatcher sets out to win Labour voters

BY RICHARD EVANS, LOBBY EDITOR

MRS. MARGARET THATCHER last night launched a campaign to persuade traditional Labour voters that they would now feel more at home in a Tory party under her leadership than in a Labour party that had lost direction and integrity.

It was a change of tack that showed the increasing confidence of Conservative Party managers in their ability to attract disillusioned voters who in the past would never consider voting for the party.

Mrs. Thatcher, speaking at the traditional eve of conference agents' dinner in Brighton, argued that many life-long Labour supporters had become disillusioned with the results of the party's rule and its drift to the Left.

"In their views and attitudes they now have far more in common with us Conservatives than with their former party. Yet they remain cut off from us by a wall of misunderstanding, old hatreds, old prejudices, and it is to us to surmount those barriers," she said.

Her message, certain to be repeated in greater detail when she winds up the conference on Friday, infers that the party leadership will be anxious this week to advocate policies of moderation and to

keep a tight grip on the party's Right-wing.

It would be counter-productive to appeal to disillusioned Labour voters and the uncommitted while at the same time searing them off with demands for extremist policies and confrontation.

The agenda for the conference, which opens this afternoon, is essentially non-contentious but there are dangers for the leadership in the debates on industrial relations, Rhodesia law and order and education.

The Tories were still regarded as the defenders of privilege, whereas in reality Labour had helped create a new privileged class and the need now was to protect the citizen from the system.

Similarly, the Tories were still seen as the party of unemployment, but for the second time in a generation it was Labour that had been responsible for raising unemployment to unprecedented levels.

And far from being anti-trade union, the Conservative Party was above all a party that believed that power should be subject to checks and balances. Special privileges and powers had to be carried out with vigilance.

"Unfortunately many Labour supporters do not know us so they rely on hostile caricatures which belong to a different age

... they are held back by old loyalties and by old prejudices. The first sensitive issue for the 4,000 representatives comes in the opening debate today on employment and industrial relations when there will be pressure for a clearer statement of policy on how to combat excessive wage demands.

Mrs. Thatcher has in the past declared the need for strict cash limits in the public sector but for market forces to operate in the private sector. Mr. James Prior, employment spokesman, warned yesterday, however, that if inflation was to be kept under control "we have to have very close regard to what we pay out in wages."

Speaking on BBC radio, he accepted the need to move towards less Government interference, and said there would have to be an incentive package with tax cuts that would give people more desire to work.

Some Tories are worried that there could be pressure during the debate on Rhodesia for a much harder line to be adopted by the party leadership, including the abandonment of sanctions. Mr. John Davies, shadow Foreign Secretary, will argue that in the present fluid situation the party should keep its options open.

News Analysis, Page 6

## Smith asks U.S. to end 'partisan attitude'

BY DAVID BUCHAN

MR. J. A. SMITH today called on the U.S. to cease its "partisan attitude" and to give the interim Salisbury Government the same bearing and treatment it had accorded the Patriotic Front guerrillas.

The Rhodesian Prime Minister said it was incomprehensible that the U.S. and the UK should have sided with the Russians and Cubans, in backing the Patriotic Front guerrillas who "wish to impose themselves as the new leaders of the country through the barrel of a gun."

Mr. Smith said he had no new plans to present to Mr. Cyrus Vance, the U.S. Secretary of State, whom he is due to see later today. The internal settlement proposals of October 1978, he said, complied fully with the American and British demands for a transfer to black majority rule in Rhodesia.

He was speaking at a press conference on Capitol Hill after yesterday served redundancy notices on 370 steelworkers and ancillary employees.

All the jobs lost are at the company's Haverton Hill yard, where workers have refused to sign a guarantee of normal working practices which could have brought orders to the yard.

The Haverton Hill workers were asked to give guarantees at the time the £15m Polish order, being shared out, but they followed the refusal of shop stewards at nearby Swan Hunter to make similar undertakings.

Stewards at Smith's Dock's other yard, South Bank, did sign such undertakings, and are now working on three of the Polish ships, providing at least temporary security for the 1,900 men employed there.

Zambia's defence capabilities, although there is no question of committing British troops to the country.

Britain undertook to examine ways of granting fresh military and economic assistance to Zambia last month, when Mr. Callaghan, the Prime Minister, met President Kaunda in the northern Nigerian town of Kano.

The Zambian leader is understood to have expressed major fears of an attack on his country from Rhodesia and to have demanded British military assistance.

Since then, the two Governments have explored a range of possibilities, including British help in refurbishing Zambia's Rapier missile system or the provision of UK technical military advisers.

Zambia is also understood to be interested in acquiring the British-built Harrier jump-jet, although there are doubts in Whitehall whether the country would be able to operate the aircraft without major British technical back-up.

Furthermore, there will be some hesitation on the British Government's part in committing even military advisers to Zambia and thus to what could become a major military confrontation with Rhodesia.

Plans for increased British aid to Zambia—military or non-military—could be thrown into

question by President Kaunda's threat at the end of last week to raise the Bingham report on Rhodesian oil sanctions busting in the United Nations Security Council, say officials.

This remark took the British Government by surprise, since President Kaunda had appeared to leave Kano satisfied that the dispute between him and the UK over sanctions busting was a thing of the past.

Britain and the U.S. have raised the possibility of holding a referendum before Rhodesia independence, rather than the elections—foreseen in the Anglo-American proposals published a year ago.

In a paper recently circulated to the various parties to the dispute, Britain and the U.S. have put forward an optional alternative scheme under which a referendum would be held within three months of the start of transitional administration.

Voters would be asked their verdict on the proposed independence constitution and the date planned by the transitional administration for elections.

Which would have to be held within the following six months. If there was a majority "yes" vote, then Rhodesia would gain immediate independence.

Over the last year, the index of the cost of materials and fuel purchased by manufacturing industry has fallen by 1 per cent. The index rose by 0.5 per cent in September and has increased by 2.1 per cent in the last six months.

Last month's rise in costs occurred in spite of an 0.45 per cent average rise in the index of the pound's value against a basket of currencies and of an 0.88 per cent increase against the dollar which cut the sterling cost of imports, notably of crude oil. The increase in the index principally reflected higher prices for coal, home-landed fish, pigs and coffee.

The index of the cost of materials bought by food manufacturing companies rose by 1½ per cent last month, while prices charged by this sector went up by 1 per cent.

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## Morley resigns with £200,000 pay-off

By Adrienne Gleeson

MR. ERIC MORLEY is to resign as chairman of Mecca and its parent Grand Metropolitan—but not until the end of this year. As part of the "amicable severance," Mr. Morley is to be paid £200,000—one of the largest pay-offs ever.

This was the outcome of yesterday's Board meeting, which was adjourned for four hours while Mr. Morley consulted his legal advisers.

According to his wife, Mr. Morley went into the meeting determined to fight the dismissal which came as "a bolt out of the blue" half way through last week. He emerged from it declining to add anything to the agreed statement issued by all parties to the dispute. This said it "would be in their mutual interests if there were to be an amicable severance of relationships."

Meanwhile at the Mecca regional office in Hammersmith, West London, a meeting of 250 Mecca executives from all over the country promised "overwhelming" support for Mr. Morley.

Half-way through the day they sent a "very strong" note to Mr. Maxwell Joseph, Grand Metropolitan chairman, pointing out that Mr. Morley had the support of senior executives of the company, which he has headed since 1961. Earlier talk of industrial action in his support had, however, been dropped by yesterday afternoon.

In favour of a wait-and-see policy, Mr. Morley has had no hesitation in ascribing the difficulties between Mr. Morley and the Grand Metropolitan board to a clash of personalities—a view which is generally accepted. A spokesman for the employees, Mr. Patrick Button, said that the dispute had been over the autonomy which Mecca has enjoyed under Mr. Morley. "He is very much a driving force in his own company," he said.

Personality differences may, however, have been exacerbated by Mr. Morley's determination to defend the bonus scheme which his staff have enjoyed, in their staffs, Mecca, Grand Metropolitan and Mr. Morley agree that there have been "important differences of opinion in various matters."

Profile, Page 8

Continued from Page 1

Prices

In labour costs, A partial explanation may be an improvement in productivity, although recent profit figures suggest that cost increases may not have been passed on fully.

Prices charged at the factory gate for all manufactured products rose by 7½ per cent in the year to September, the same as the revised 12-month rate in August.

Over the last year, the index of the cost of materials and fuel purchased by manufacturing industry has fallen by 1 per cent. The index rose by 0.5 per cent in September and has increased by 2.1 per cent in the last six months.

Last month's rise in costs occurred in spite of an 0.45 per cent average rise in the index of the pound's value against a basket of currencies and of an 0.88 per cent increase against the dollar which cut the sterling cost of imports, notably of crude oil. The increase in the index principally reflected higher prices for coal, home-landed fish, pigs and coffee.

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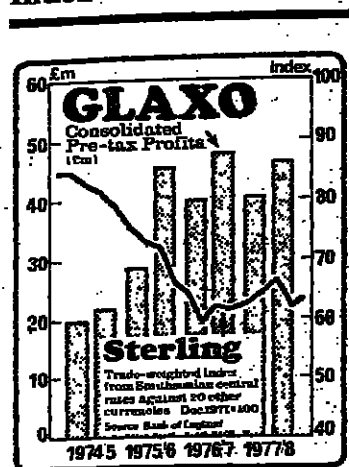
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## THE LEX COLUMN

# Glaxo runs out of momentum

Index rose 7.2 to 510.2



Glaxo's figures make cheerless reading, more especially as the 5 per cent drop in trading profits to £80.9m reflects general gloom rather than any particular difficulty. The group is caught in an awkward hiatus between the maturity of its established drugs and the achievement of profitability by its newcomers, Transdate, the antihypertensive, and the antibiotic Zimacef.

At the same time it is finding it hard to raise prices promptly in some markets and international price-cutting in cephalosporins is hurting margins. Vestric, the wholesaling subsidiary, has also seen margins shrink with a 19 per cent growth in sales leaving trading profits only 8 per cent higher at £7m. Sterling, which has helped earnings in previous years, has had hardly any overall impact over the year.

Meanwhile, research and development costs are rising to around £25m in the latest financial year against £20m in 1977/78—and working capital, which rose 28 per cent in 1976/77, continues to grow quite rapidly, with stocks up around 15 per cent at £170m at June 30 this year. Glaxo still has very large quantities of cash but short-term liabilities have risen to £63m from £26m as a result of the Meyer acquisition and the repayment of its 8 per cent D-mark bond. These operations have brought net liquidity down to £23m from £80m, over the year.

This year Glaxo will carry out a major U.S. product launch through Meyer, while Transdate and Zimacef should begin to contribute significantly to overall profits. But it may take some time to move off the present plateau, and the shares, which at 60½p sell at over 12 times fully taxed earnings, yield only 2.8 per cent.

Phase IV loophole

Now that the phase IV round of pay negotiations is under way—and companies find themselves crunched up against the 5 per cent limit—attention is likely to focus on the Government's new share incentive scheme for employees. Although shares may not be allocated under such schemes until after April 5, 1979, there is nothing to prevent companies entering negotiations now—or back-dating profit-sharing arrangements to cover

accounting periods which end after the effective date. The main reason for considering these schemes now is that profits shared under approved schemes are exempted from the pay guidelines.

These schemes may be entered into by either quoted or unquoted companies, though the chances are that their use will be more common in the listed sector. The basic rule is that each employee is entitled to a share of profits in any year up to a maximum of £500. The funds so allocated are then used to acquire shares of the company. And if these shares are held for at least five years, tax advantages accrue.

The tax incentive is graduated depending on the period for which the employee holds the shares; between five and seven years the percentage of original value (or sales proceeds if lower) liable for income tax is reduced by 50 per cent. For holdings of between seven and 10 years the reduction is 75 per cent, and for 10 years and over there is no income tax liability at all.

It may be felt that trade unions would have little interest in share incentive schemes, yet in the present conditions they do offer scope for bargaining. At any rate, such is the anticipated interest that already the Inland Revenue's technical division has set up a special unit to give formal approval to individual company schemes, or to have informal discussions with companies and their professional advisers. Accountants Defolite Haskins and Sells are also expecting considerable

client interest and are publishing a book on the subject, "Shares for Employees: A Guide to the New Scheme," for general release.

Listed companies offering share incentive schemes have to get their share approval in general before going ahead. A major problem here is the of the institutions, generally operate a guideline for the proper employee shares in the Investment Protection Committee of both the Insurance Association and National Association of Pension Funds are considering the matter and pronounce within a month. Among the possibilities examined are raising the limit to 7½ per cent, or limiting on the percentage of tax profits which are allocated annually.

Freemans

Freemans has been one of the first companies to its dividend up in the profits under the new cover provision in the controls. Its interim rises a full 30 per cent, a rise from £5.5m in pre-tax profits.

Sales have risen by 21 per cent during the year compared with a 17 per cent for the main sector as a whole, and is up by nearly 11 per cent. This rate of sales is likely to continue over the year. The rate of increase could fall since the half-year, however, flattened by comparison with a period that had unusually finance costs and some provisions against stocks. Still, Freemans is heading for around a pre-tax profit of £13m, which probably represents the performance among the main mail order houses. It would leave the share price to 405p yesterday, fully taxed p/e of about 2.8, a yield of perhaps 2.8 per cent. That is obviously a strong rating. But the recent record is one of the best non-food retail sector. At the long term Freemans is enthusiastic about the introducing improved cash systems into the mail sector.

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